



APPROVED  
FY2023 BUDGET  
and  
Supplemental Material

Approved by SEEM BOARD  
January 25, 2022

Catherine Lawson, Executive Director  
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**SEEM COLLABORATIVE  
APPROVED FY2023 BUDGET**

**Table of Contents**

<b>Section</b>	<b>Page(s)</b>
Introduction	i
Mission Statement	i
Vision Statement	i
Beliefs	i
Our Purpose	ii
Program Descriptions	iii-iv
Services and Therapies Descriptions	iv-v
Budget Highlights	vi-vii
Budget Development Timeline	viii
School Year Enrollment – Headcount	1-2
School Year Enrollment FTE (Full Time Equivalency)	3-4
Five-year School Year Enrollment Summary	5
Extended Year Enrollment	6-7
Member Tuition and Service Rates	8
Non-Member Tuition and Service Rates	9
Current Year Tuition Comparison	10
Financial Impact of Recommended School Year Tuition	11
Revenue	12
Staffing FTE	13-15
Salary Scales	16
General Fund Budget- Revenue and Expense by Category	17
Non-General Fund Revenue and Expenses	18
Supplemental Material	
Administration	19
Assessment Center	20
TLC	21
Campus	22
Middle	23
Prep	24
Ripley	25
DHOH	26
Food Service	27
Extended Year	28
ABA Fee for Service	29
Assistive Technology Fee for Service	30
Family and School Support Fee for Service	31
Professional Development Fee for Service	32
Tutoring Fee for Service	33
Transitional Service Fee for Service	34
Vision/Mobility Fee for Service	35
Transportation Fee for Service	36
General Fund Revenue and Expense Summary	37
General Fund Expense Summary by Department	38
Summary Detail General Fund	39
Summary Detail Non-General Fund Revenue and Expense	40

# **SEEM COLLABORATIVE APPROVED FY2023 BUDGET**

## **Introduction**

SEEM Collaborative was founded in 1968 on the premise that local school districts can accomplish more by working together and conducting, in concert, educational programs and services to supplement and strengthen existing school programs and services that otherwise would be neither affordable nor accessible.

The SEEM Collaborative is a vibrant example of what can happen when districts, stakeholders, community members, staff, and parents work together toward a shared vision of quality education for all children.

SEEM Collaborative is comprised of eleven School Districts (Lynnfield, Melrose, North Andover, North Reading, Reading, Saugus, Stoneham, Wakefield, Wilmington, Winchester, and Woburn) and provides educational services to students, parents, educators, and specialists.

## **MISSION STATEMENT**

The mission of the SEEM Collaborative is to provide low incidence populations with high quality, cost-efficient educational programs and services, in the least restrictive environment, that compliment and strengthen the school programs of the member districts.

## **VISION STATEMENT**

1. SEEM's programs and services enable member districts to extend their capacity to educate students in the least restrictive environment.
2. SEEM's programs and services provide access to the Massachusetts Curriculum Frameworks, and support students to learn the skills that allow them to be productive and successful adults.
3. All students enrolled recognize their strengths and experience success.
4. All students enrolled have access to typically developing peers in the least restrictive environment possible.
5. Integrated, specialized services are provided to low incidence populations.
6. Member districts, parents, students and other stakeholders involved in students' lives support respect, value and appreciate the consistent high quality of our programs and services.

## **BELIEFS**

We believe in:

1. The ability of all children to learn;
2. The importance of strong mutually supportive relationships among all members of the SEEM community, including students, parents, staff and district personnel, respecting individual differences and the value of collaboration and trust;
3. The development of the skills necessary for success in the least restrictive environment while ensuring access to the full range of the Massachusetts Curriculum Frameworks;
4. The value of high quality, cost effective programming for students which provides the best opportunity for them to achieve equality of opportunity, full participation, independent living, and economic self-sufficiency.

**OUR PURPOSE**

The Collaborative exists to conduct educational programs and services which shall compliment and strengthen the school programs of member school committees and increase educational opportunities for children when it is determined that such programs and services can most effectively and economically be provided on a collaborative basis. The foregoing purpose includes the authority of the Collaborative, acting through its Board of Directors, to contract with corporations, individuals, associations, agencies, and/or any other entities in order to obtain and provide services for a member district(s). In addition, the Collaborative will continue to increase and expand its level of service in general education, occupational-vocational education, staff development and training, and research and development of innovative programs. (SEEM Articles of Agreement, 2008, Article 1 -p.3)

**Why We Exist...**

- o To educate, to collaborate, to train, to create.
- o To accommodate school-aged students whose needs are so unique that local special education teams have determined that their needs cannot be met by the local school districts.
- o To help each student achieve his/her personal, vocational, and/or educational goals.
- o To assist students and families through their transitions from school to life.
- o To educate practitioners and parents, through training programs and professional development activities that are in the forefront of research-based best practices.
- o To provide on-site consultation, demonstrations of best practices, and remain available to ensure transference to the local instructional team.
- o To work toward a future where all students will be seen as equally valuable, where all students can learn, and where all students benefit when they are educated together.

Our purpose is accomplished through the following programs, therapies, and services:

Programs	Services and Therapies
Deaf and Hard of Hearing Program Hurd at Ripley Elementary School Program SEEM Middle School Campus Academy Alternative High School Foundations for Life Assessment and Intervention Center Therapeutic Learning Center ~ Elementary @ Beebe School Therapeutic Learning Center ~ Middle School @ Beebe SEEM Prep Program Extended Year Program	Adaptive PE Applied Behavior Analysis (ABA) Assistive Technology Audiology Clinical/Mental Health English Language Education (ELE) Hearing Nursing Occupational Therapy Physical Therapy Psycho-Ed. and School Neuropsychological Assessments Speech Therapy Transition and Recreation Tutoring Vision and Mobility

## **PROGRAM DESCRIPTIONS**

### Deaf and Hard of Hearing Program

The SEEM Collaborative Deaf and Hard of Hearing Program is a day school that services children in grades PreK-2 who have moderate, severe, or profound hearing loss. The program's mission is to prepare students for a successful transition to a mainstream school in their sending district.

### Hurd Elementary Program at Ripley School

The Hurd Elementary Program at Ripley School is a therapeutic day school that serves students in grades K-5 with a variety of social, emotional, behavioral, and learning needs.

### Middle School

SEEM Middle School is a co-educational day school that provides therapeutic and educational supports to help students prepare for high school and attain the social and behavioral skills needed to eventually join the work force or continue on to higher education opportunities.

### Campus Academy High School

Campus Academy High School's academic and electives programs are aligned with state requirements and meet the credit requirements of each sending district. As a result, students attending Campus Academy High are eligible for a high school diploma from their sending districts, provided students complete course requirements with a passing grade and pass their MCAS tests.

### Foundations for Life Program

The Foundations for Life program delivers extended services to students 18 years and older. The program's goal is to promote the greatest level of independence possible for each student by providing community-based transition skills for students who require such training after completing grade 12.

### Assessment and Intervention Center

The Seem Assessment and Intervention Center is an Interim Alternative Educational Setting and Extended Evaluation site, which provides stabilization and evaluation to aide in determining long term educational planning. Students participating in an Extended Evaluation are enrolled at the center for up to eight school weeks. Students referred for an Interim Alternative Placement are enrolled for up to 45 days. During this time parents/guardians and students can expect a highly structured, therapeutic educational setting in which each student is carefully evaluated. Our classrooms are designed to provide a rich academic experience in which each student engages in curriculum as outlined by the Massachusetts Curriculum Frameworks.

### Therapeutic Learning Center

The Therapeutic Learning Center is a public elementary and middle school program for students with intensive special needs. The school supports and helps students acquire the communication, academic readiness, community, life skills, and social skills necessary to have a purposeful and independent life, and strives to help each child reach his or her fullest potential

### SEEM Prep Program

SEEM Prep is a public day school for 15-22 year-old students with intensive special needs. The school provides a functional academic curriculum, along with vocational training, to support development of the social, academic, and vocational skills students need to transition successfully into their communities as adults.

### Extended Year Program

SEEM Collaborative Extended Year Programs are recommended for students who require additional academic services to prevent substantial regression during the summer months. Students benefit from enriched academic, social, and life skills curricula, receiving individualized and small group instruction based upon their individualized education plans (IEPs). The format and structure of the SEEM Collaborative Extended Year Programs assist students with a smooth transition into the new school year.

## **SERVICES AND THERAPIES DESCRIPTIONS**

### Adaptive PE

Adapted physical education is the art and science of developing and implementing a carefully designed physical education instructional program for an individual with a disability, based on a comprehensive assessment, to give the individual the skills necessary for a lifetime of rich leisure, recreation, and sport experiences to enhance physical fitness and wellness. (Auxter, Pyfer, & Huettig, 2001). The APE teacher is a certified physical education teacher, who is trained in assessing and working with special needs children. The APE teacher develops an appropriate physical education plan for individuals with disabilities by conducting assessments (usually with the physical therapist and/or occupational therapist), that measure motor competency, physical fitness, play, and leisure, recreation and sport skills. The student(s) APE program can be provided one-on-one, in a small group, or within the general physical education setting.

### Applied Behavior Analysis

Applied Behavior Analysis (ABA) is the science of systematically studying variables that influence behavior (Sulzer-Azaroff and Mayer, 1991). SEEM Collaborative currently employs several Board Certified Behavior Analysts (BCBAs), who provide and supervise ABA services, for students ages 3-22. Five main areas of service are provided: consultation to SEEM Collaborative schools; consultation to member and non-member public school districts; direct and consultative home services; assessments; and ABA-based trainings. For more detailed information on services provided, please access our current referral forms.

### Assistive Technology

Specialists use the SETT Frameworks to assess what, if any, assistive technologies are needed to support student access to the Common Core Curriculum Frameworks.

### Audiology

Our complete range of audiology services includes: ongoing consultation with classroom staff about each student's specific needs; hearing equipment functioning and troubleshooting; instruction on environmental and educational accommodations; communicating with student audiologists; and, when necessary, providing direct assessment and instruction to students in need.

### Clinical/Mental Health/Social Worker

Clinical teams and classroom staff work closely together to assist students with learning strategies to improve their social/emotional functioning and impulse control management within classroom settings and during individual treatment sessions. SEEM's mental health staff provides ongoing consultation to the classroom staff.

### English Language Education (ELE)

Services include professional development, SEI Courses, RETELL trainings, and direct student services within SEEM. We also manage the Title III grant for SEEM Member Districts that have a low incidence of ELL Students.

### Hearing

Certified Teachers of the Deaf and Speech and Language Pathologists provide in-district consultation and direct services to students that range from pre-school through high school, (ages 3-22) in a collaborative serving 10 towns. Our hearing services spans the provision of direct and consultation services as per IEP and 504 plans, completing evaluations including writing goals and objectives as well as updating student progress. Services, furthermore, include in-service training for educational teams and/or parents and participation in educational team meetings as well as training in Signing Exact English (SEE) II.

### Occupational Therapy

Specialists evaluate students' occupational therapy needs and develop goals and objectives to be considered as part of the IEP process. Service is delivered services within an integrated therapies approach with ongoing consultation with classroom staff.

### Physical Therapy

Specialists evaluate students' physical therapy needs and develop goals and objectives to be considered as part of the IEP process. Services are delivered within an integrated therapies approach with ongoing consultation with classroom staff.

### Psycho-Educational and School Neuropsychological Assessments

This assessment evaluates psychological and academic functioning to determine special education placement needs and services required for effective remediation.

### Speech Therapy

Specialists evaluate students' speech and language needs and develop goals and objectives to be considered as part of the IEP process in written evaluation reports. Services are delivered within an integrated therapies approach, when possible, with ongoing consultation with classroom staff.

### Transition and Recreation Services

SEEM Collaborative's Transition Services Department provides evaluation, consultation and direct student support in the areas affecting postsecondary outcomes (employment, independent living, and lifelong learning). Assessments include comprehensive transition evaluations, vocational assessments, and recreation and leisure assessments. All evaluations consist of a series of formal and informal testing, interviews and observations. Specific evaluation tools are used based on the individual's learning style. Direct services are offered through SEEM's Recreational Services and School-to-Work programs. The School-to-Work program provides job development and employment skill training in community settings, with support of a SEEM Transition Support Instructor. SEEM's Recreational Services assist youth in identifying and accessing community leisure and recreational opportunities.

### Tutoring Services

Tutoring services may be provided to students who have a medical condition preventing them from participating in classroom instruction and to keep them as current as possible while facilitating the student's return to the current classroom setting. SEEM Collaborative is dedicated to providing students quality instruction using academic strategies through online learning or direct instruction. Online courses may be used in place of, or to supplement, direct instruction for available classes.

### Vision and Orientation and Mobility (O&M)

Direct vision services teach compensatory skills, while consultation services to classroom staff include classroom organization, materials modification, and teaching strategies. O&M instruction is age-appropriate, individualized training that teaches students with visual impairments to move safely and independently at home, in schools, and in the community.

**BUDGET HIGHLIGHTS**

The Budget is presented in accordance with the SEEM Collaborative mission, vision, beliefs and purpose and reflects the following goals:

- Position SEEM Collaborative for continued improvement of educational programs and student achievement.
- Continue to be responsive to our districts’ revolving needs and the needs of an increasingly complex population of students.
- Exercise fiscal responsibility to minimize expenses while maximizing services.
- Exist as a viable option to school districts by attracting and retaining qualified staff while offering competitive salary and benefits.
- Use methodology to determine tuition and fee for service rates that is based on determining projected expenses and projected enrollment, and then establishing tuition and fees at a level that will generate enough revenue to cover the projected expenses.

Enrollment:

The FY23 Budget is developed to support a projected school year enrollment of 337 student FTE, a decrease of 9 FTE compared to the FY22 budgeted FTE, a projected extended year enrollment of 226 students, a decrease of 26 FTE compared to FY22. Compared to the actual FTE for the FY22 EYP the FY23 EYP FTE reflects an increase of 9 FTE.

Staffing:

The staffing FTE for FY23 reflects a net increase of 3.6 FTE compared to the current FY22 staffing FTE. 2 FTE are teaching positions, 1 FTE is a job coach positions, and .6 FTE is a BCBA position. The additional teaching positons at TLC will allow for program growth and the acceptance of additional students. The job coach and BCBA positions at Prep will allow for additional student supports.

If enrollment projections are exceeded or not met adjustments to staffing will be made if possible dependent on IEPs in place at the time.

Tuition Rate Increases

All Tuition Rates are set in accordance with the SEEM Collaborative Articles which states that tuition and service fees will be set at no more than 40% above Member tuitions and fees with a goal of no more than 30% above member rates. For FY23 the average tuition differential is 37.41% and the average differentials for service fees is 25.41%.

The tuition rates and the service rates presented in the FY23 Budget reflect the supports needed to accommodate the increased social emotional needs of the students that are currently enrolled and the social emotional needs of the students currently being referred to all of our programs.

The FY23 Budget includes the following tuition increases:

FY23 Tuition Increases						
	180-Day Program		Assessment Center		Extended Year Program	
	Member	Non-Member	Member	Non-Member	Member	Non-Member
FY23	3.44%	3.31%	3.54%	3.26%	3.25%	3.15%



## REVENUE

The general fund projected revenue for FY23 is \$35,750,681. This amount represents an increase of \$258,077; an increase of .73% compared to FY22 budgeted projected revenue.

The following is a list of significant revenue increases:

- \$250,000 Transportation – based on projected increase in participation
- \$186,331 Tuition School Year – based on projected enrollment and tuition increase
- \$117,654 Interest/Other Services – Addition of Equity position after FY22 Budget was approved

The following is a list of significant revenue decreases:

- \$109,794 Extended Year Tuition – based on projected enrollment
- \$75,000 Professional Development – based on a reduction in requests and opportunities
- \$74,823 ABA Services – based on projected requests
- \$35,000 Transition Services – based on projected requests

## EXPENSE

The general fund projected expense amount for FY23 is \$35,750,681, this represents an increase of \$259,387; an increase of .73% compared to the FY22 budgeted projected expense.

Included are the following reductions and increases:

### Reductions:

- \$196,824 Benefits Health Insurance – related to no premium increase and to 3 less enrollees Compared to FY22
- \$54,314 Dues-Subscriptions-Memberships – related to shift to Supplies and Materials and for items no longer needed
- \$37,100 Building Maintenance – based on lower need of facility repairs/projects

### Increases:

- \$18,854 Supplies and Materials - related to shift from Dues-Subscriptions-Memberships
- 19,600 Building Utilities – related to relocation of TLC and Assessment
- \$472,674 Payroll - this includes:
  - Step Increases for 114 employees
  - 2.44% salary increase
  - Added positions (2 Teachers, 1 Aide, and .6 BCBA)

SEEM Collaborative has and will continue to explore and identify additional cost avoidance opportunities, expense reductions and additional funding opportunities so that it can continue with the goal of having the least amount of financial impact on districts while providing high quality services.

<b>FY23 BUDGET DEVELOPMENT TIMELINE</b>	
<b>ACTION</b>	<b>DEADLINE</b>
1. Budget Development Memo and Worksheets sent to Principals and Program Directors.	September 17, 2021
2. Budget worksheets are submitted from Principals and Program Directors to Director of Finance and Operations for review.	October 22, 2021
3. Budget meetings between Principals and Program Directors, Executive Director and to Director of Finance and Operations.	November 19, 2021
4. Changes (in necessary) to budget worksheets are submitted from Principals and Program Directors to Director of Finance and Operations.	November 30, 2021
5. Executive Director and Director of Finance and Operations meet with Finance Sub-Committee.	December 10, 2021
6. Executive Director and Director of Finance and Operations present budget to the Board of Directors.	December 14, 2021
7. The Board of Directors approve the budget.	March 22, 2022
8. The Treasurer certifies and transmits budget.	June 30, 2022

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SCHOOL YEAR ENROLLMENT - HEADCOUNT**

The following chart provides the actual number of students that received service during the FY21 School Year, the budgeted projected number for FY22 and the budgeted projected number for FY23 for all schools/programs. It is important to note that the number of students serviced is based on the actual number of students that enter a program, Based on this, it is possible that a student could be counted more than one time due to change in school/program.

<b>ASSESSMENT CENTER - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	17	24	20
Students with 1:1	0	0	0
Member Totals	17	24	20
<b>ASSESSMENT CENTER- Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	15	20	20
Students with 1:1	0	0	0
Non-Member Totals	15	20	20
<b>ASSESSMENT CENTER - TOTAL</b>	<b>32</b>	<b>44</b>	<b>40</b>
<b>CAMPUS - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	25	34	25
Students with 1:1	0	0	0
Member Totals	25	34	25
<b>CAMPUS - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	67	59	62
Students with 1:1	0	0	0
Non-Member Totals	67	59	62
<b>CAMPUS - TOTAL</b>	<b>92</b>	<b>93</b>	<b>87</b>
<b>DHOH - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	3	2	2
Students with 1:1	0	0	0
Member Totals	3	2	2
<b>DHOH - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	10	9	9
Students with 1:1	1	1	1
Non-Member Totals	11	10	10
<b>DHOH - TOTAL</b>	<b>14</b>	<b>12</b>	<b>12</b>
<b>MIDDLE - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	9	12	8
Students with 1:1	0	0	0
Member Totals	9	12	8
<b>MIDDLE - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	30	35	34
Students with 1:1	1	0	0
Non-Member Totals	31	35	34
<b>MIDDLE - TOTAL</b>	<b>40</b>	<b>47</b>	<b>42</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SCHOOL YEAR ENROLLMENT - HEADCOUNT**

The following chart provides the actual number of students that received service during the FY21 School Year, the budgeted projected number for FY22 and the budgeted projected number for FY23 for all schools/programs. It is important to note that the number of students serviced is based on the actual number of students that enter a program, Based on this, it is possible that a student could be counted more than one time due to change in school/program.

<b><u>PREP/YEUPELL - Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	5	5	5
Students with 1:1	6	6	6
Member Totals	11	11	11
<b><u>PREP/YEUPELL - Non-Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	32	36	36
Students with 1:1	8	12	12
Non-Member Totals	40	48	48
<b>PREP/YEUPELL - TOTAL</b>	<b>51</b>	<b>59</b>	<b>59</b>
<b><u>RIPLEY - Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	14	16	16
Students with 1:1	1	2	2
Member Totals	15	18	18
<b><u>RIPLEY - Non-Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	25	26	26
Students with 1:1	2	4	4
Non-Member Totals	27	30	30
<b>RIPLEY - TOTAL</b>	<b>42</b>	<b>48</b>	<b>48</b>
<b><u>TLC - Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	1	5	5
Students with 1:1	6	7	7
Member Totals	7	12	12
<b><u>TLC - Non-Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	40	38	38
Students with 1:1	20	25	25
Non-Member Totals	60	63	63
<b>TLC - TOTAL</b>	<b>67</b>	<b>75</b>	<b>75</b>
<b>TOTAL STUDENT Count</b>	<b>338</b>	<b>378</b>	<b>363</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SCHOOL YEAR ENROLLMENT - STUDENT FTE**

The following chart provides the actual enrollment full time equivalency (FTE) for all schools/programs for FY21, provides the budgeted projected FTE for FY22 and provides the budgeted projected FTE for FY23 based on present enrollment, expected returning students, and past trends.

<b>ASSESSMENT CENTER- Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	17.15	22.00	19.00
Students with 1:1	0.00	0.00	0.00
Member Totals	17.15	22.00	19.00
<b>ASSESSMENT CENTER- Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	15.48	22.00	22.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	15.48	22.00	22.00
<b>ASSESSMENT CENTER - TOTAL FTE</b>	<b>32.63</b>	<b>44.00</b>	<b>41.00</b>
<b>CAMPUS - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	20.18	29.00	28.00
Students with 1:1	0.00	0.00	0.00
Member Totals	20.18	29.00	28.00
<b>CAMPUS - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	60.00	54.00	54.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	60.00	54.00	54.00
<b>CAMPUS - TOTAL FTE</b>	<b>80.18</b>	<b>83.00</b>	<b>82.00</b>
<b>DHOH - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	2.31	2.00	4.00
Students with 1:1	0.00	0.00	0.00
Member Totals	2.31	2.00	4.00
<b>DHOH - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	9.11	9.00	6.00
Students with 1:1	0.74	1.00	1.00
Non-Member Totals	9.85	10.00	7.00
<b>DHOH - TOTAL FTE</b>	<b>12.16</b>	<b>12.00</b>	<b>11.00</b>
<b>MIDDLE - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	8.54	10.00	7.00
Students with 1:1	0.00	0.00	0.00
Member Totals	8.54	10.00	7.00
<b>MIDDLE - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	29.05	30.00	28.00
Students with 1:1	1.00	0.00	0.00
Non-Member Totals	30.05	30.00	28.00
<b>MIDDLE TOTAL FTE</b>	<b>38.59</b>	<b>40.00</b>	<b>35.00</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SCHOOL YEAR ENROLLMENT - STUDENT FTE**

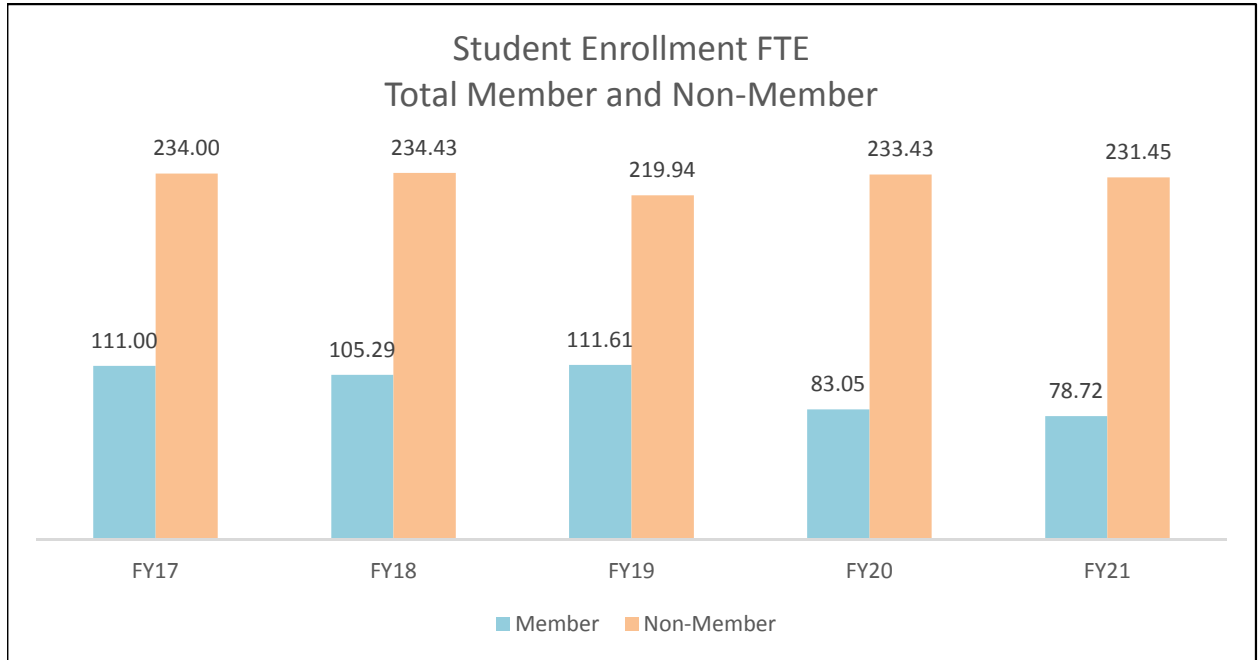
The following chart provides the actual enrollment full time equivalency (FTE) for all schools/programs for FY21, provides the budgeted projected FTE for FY22 and provides the budgeted projected FTE for FY23 based on present enrollment, expected returning students, and past trends.

<b>PREP/YEUPELL - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	4.22	3.00	5.00
Students with 1:1	6.00	6.00	5.00
Member Totals	10.22	9.00	10.00
<b>PREP/YEUPELL - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	31.18	34.00	37.00
Students with 1:1	6.96	12.00	11.00
Non-Member Totals	38.14	46.00	48.00
<b>PREP/YEUPELL TOTAL FTE</b>	<b>48.36</b>	<b>55.00</b>	<b>58.00</b>
<b>RIPLEY - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	13.53	13.00	12.00
Students with 1:1	0.48	1.00	1.00
Member Totals	14.01	14.00	13.00
<b>RIPLEY - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	21.96	25.00	22.00
Students with 1:1	2.66	4.00	3.00
Non-Member Totals	24.62	29.00	25.00
<b>RIPLEY TOTAL FTE</b>	<b>38.63</b>	<b>43.00</b>	<b>38.00</b>
<b>TLC - Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	0.65	3.00	4.00
Students with 1:1	5.66	6.00	7.00
Member Totals	6.31	9.00	11.00
<b>TLC - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Projected</b>	<b>FY23 Projected</b>
Students	34.13	36.00	37.00
Students with 1:1	19.18	24.00	24.00
Non-Member Totals	53.31	60.00	61.00
<b>TLC - TOTAL FTE</b>	<b>59.62</b>	<b>69.00</b>	<b>72.00</b>
<b>TOTAL STUDENT FTE</b>	<b>310.17</b>	<b>346.00</b>	<b>337.00</b>

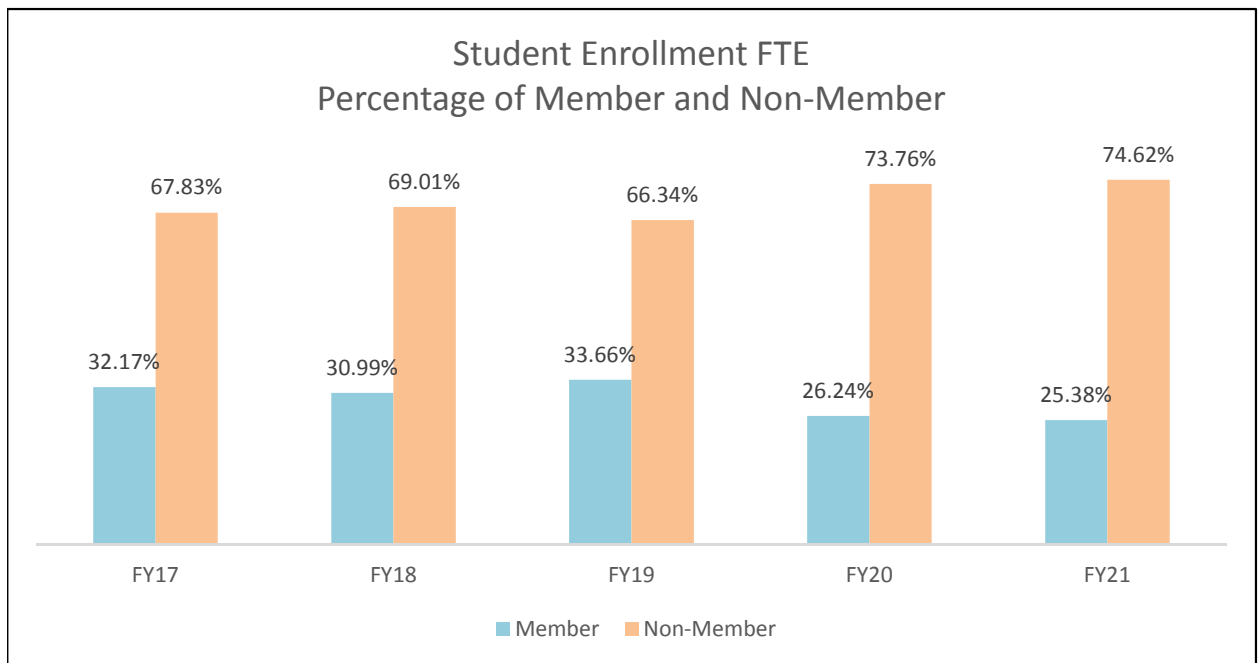
**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**FIVE-YEAR SCHOOL YEAR ENROLLMENT - STUDENT FTE SUMMARY**

ENROLLMENT FTE					
	FY17	FY18	FY19	FY20	FY21
Member	111.00	105.29	111.61	83.05	78.72
Non-Member	234.00	234.43	219.94	233.43	231.45
<b>Total</b>	<b>345.00</b>	<b>339.72</b>	<b>331.55</b>	<b>316.48</b>	<b>310.17</b>



PERCENTAGE MEMBER AND NON-MEMBER STUDENT FTE					
	FY17	FY18	FY19	FY20	FY21
Member	32.17%	30.99%	33.66%	26.24%	25.38%
Non-Member	67.83%	69.01%	66.34%	73.76%	74.62%



**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**EXTENDED YEAR ENROLLMENT**

The following chart provides the actual number of students that enrolled in the Extended Year Program during FY21, and FY22 and the budgeted projected number for FY23 for all schools/programs.

<b>CAMPUS - Member</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	9.00	11.00	14.00
Students with 1:1	0.00	0.00	0.00
Member Totals	9.00	11.00	14.00
<b>CAMPUS - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	27.00	35.00	30.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	27.00	35.00	30.00
<b>CAMPUS - TOTAL FTE</b>	<b>36.00</b>	<b>46.00</b>	<b>44.00</b>
<b>DHOH - Member</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	2.00	3.00	4.00
Students with 1:1	0.00	0.00	0.00
Member Totals	2.00	3.00	4.00
<b>DHOH - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	9.00	8.00	6.00
Students with 1:1	0.00	1.00	1.00
Non-Member Totals	9.00	9.00	7.00
<b>DHOH - TOTAL FTE</b>	<b>11.00</b>	<b>12.00</b>	<b>11.00</b>
<b>MIDDLE - Member</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	7.00	6.00	6.00
Students with 1:1	0.00	0.00	0.00
Member Totals	7.00	6.00	6.00
<b>MIDDLE - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	35.00	16.00	24.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	35.00	16.00	24.00
<b>MIDDLE TOTAL FTE</b>	<b>42.00</b>	<b>22.00</b>	<b>30.00</b>
<b>PREP/YEUPELL - Member</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	6.00	3.00	3.00
Students with 1:1	5.00	5.00	6.00
Member Totals	11.00	8.00	9.00
<b>PREP/YEUPELL - Non-Member</b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	24.00	33.00	33.00
Students with 1:1	7.00	10.00	11.00
Non-Member Totals	31.00	43.00	44.00
<b>PREP/YEUPELL TOTAL FTE</b>	<b>42.00</b>	<b>51.00</b>	<b>53.00</b>



**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**EXTENDED YEAR ENROLLMENT**

The following chart provides the actual number of students that enrolled in the Extended Year Program during FY21, and FY22 and the budgeted projected number for FY23 for all schools/programs.

<b><u>RIPLEY - Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	17.00	12.00	10.00
Students with 1:1	1.00	1.00	1.00
Member Totals	18.00	13.00	11.00
<b><u>RIPLEY - Non-Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	24.00	15.00	18.00
Students with 1:1	5.00	3.00	3.00
Non-Member Totals	29.00	18.00	21.00
<b>RIPLEY TOTAL FTE</b>	<b>47.00</b>	<b>31.00</b>	<b>32.00</b>
<b><u>TLC - Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	0.00	0.00	2.00
Students with 1:1	4.00	6.00	6.00
Member Totals	4.00	6.00	8.00
<b><u>TLC - Non-Member</u></b>	<b>FY21 Actual</b>	<b>FY22 Actual</b>	<b>FY23 Projected</b>
Students	35.00	30.00	28.00
Students with 1:1	19.00	19.00	20.00
Non-Member Totals	54.00	49.00	48.00
<b>TLC - TOTAL FTE</b>	<b>58.00</b>	<b>55.00</b>	<b>56.00</b>
<b>TOTAL EXTENDED YEAR ENROLLMENT</b>	<b>236.00</b>	<b>217.00</b>	<b>226.00</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**MEMBER - Tuition and Service Rates - Effective 7/1/2022**

	Annual	Daily
Assessment Center	\$12,880.00	\$322.00
Campus	\$48,780.00	\$271.00
DHOH	\$48,780.00	\$271.00
Middle	\$48,780.00	\$271.00
Prep	\$48,780.00	\$271.00
Ripley	\$48,780.00	\$271.00
TLC	\$48,780.00	\$271.00

EXTENDED YEAR TUITION	Annual	Daily
Extended Year - Campus	\$5,720.00	\$286.00
Extended Year - DHOH	\$5,720.00	\$286.00
Extended Year - Middle	\$5,720.00	\$286.00
Extended Year - Prep	\$5,720.00	\$286.00
Extended Year - Ripley	\$5,720.00	\$286.00
Extended Year - TLC	\$7,150.00	\$286.00

AIDE	Annual	Daily
1:1 Aide	\$43,740.00	\$243.00

SERVICES and THERAPIES		
ABA Home Service	\$88	Hourly
Adaptive PE - Evaluation and Consultation - Individual	\$137	Hourly
Adaptive PE - Evaluation and Consultation - Group (3-5 participants)	\$411	Hourly
Assistive Technology - Evaluation and Consultation	\$137	Hourly
BCBA Home and District Service	\$137	Hourly
Hearing and Speech - Consultation and Direct Services	\$137	Hourly
English Language Education (ELL) - Consult/Coaching/Prog. Eval./Screening/Assessment	\$137	Hourly
English Language Education (ELL) - Direct ELL Instruction	\$88	Hourly
Equity	\$137	Hourly
OT/PT/SLP	\$137	Hourly
Risk Assessments	\$999	Flat Rate
Scoring of Assessments	\$143	Hourly
Social Worker	\$137	Hourly
Transition Services - Consultation - Transition Specialist	\$137	Hourly
Transition Services - Direct Service - School to Work	\$88	Hourly
Transition Services - Postsecondary Assessment	\$999	Flat Rate
Transition Services - Student Vocational Assessment	\$683	Flat Rate
Tutoring - Consultation	\$137	Hourly
Tutoring - Direct Service	\$88	Hourly
Tutoring - On-Line Service (weekly - four week minimum)	\$284	Flat Rate
Tutoring - Wilson	\$103	Hourly
Tutoring - Wilson - Group (3-5 participants)	\$309	Hourly
Vision and Mobility	\$137	Hourly

In District Trainings (Paid by District) Pricing is a flat rate and includes prep time	FY22 Rate
1 to 2 hour training (Additional cost of training materials might apply if required.)	\$483
2+ to 4 hour training (Additional cost of training materials might apply if required.)	\$939
4+ to 6 hour training (Additional cost of training materials might apply if required.)	\$1,427
15 PDPs Course - 30 participants maximum. (Additional cost of training materials might apply if required.)	\$2,858

**Notes:**

- All School Year tuitions include up to three hours of therapies. The sending district will be billed at the hourly rate for therapies that exceed three hours.
- Extended Year - is in session Monday through Friday  
Ripley, Prep, Campus, SEEM Middle, DHOH  
TLC  
July 1st to July 29th  
July 1st to August 5th
- EYP tuitions include group therapies. Sending district will be billed at the hourly rate for individual therapies.

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**NON-MEMBER - Tuition and Service Rates - Effective 7/1/2022**

	Annual	Daily
Assessment Center	\$17,760.00	\$444.00
Campus	\$67,500.00	\$375.00
DHOH	\$67,500.00	\$375.00
Middle	\$67,500.00	\$375.00
Prep	\$67,500.00	\$375.00
Ripley	\$67,500.00	\$375.00
TLC	\$67,500.00	\$375.00

EXTENDED YEAR TUITION	Annual	Daily
Extended Year - Campus	\$7,860.00	\$393.00
Extended Year - DHOH	\$7,860.00	\$393.00
Extended Year - Middle	\$7,860.00	\$393.00
Extended Year - Prep	\$7,860.00	\$393.00
Extended Year - Ripley	\$7,860.00	\$393.00
Extended Year - TLC	\$9,825.00	\$393.00

AIDE	Annual	Daily
1:1 Aide	\$43,740.00	\$243.00

SERVICES and THERAPIES		
ABA Home Service	\$105	Hourly
Adaptive PE - Evaluation and Consultation - Individual	\$167	Hourly
Adaptive PE - Evaluation and Consultation - Group (3-5 participants)	\$501	Hourly
Assistive Technology - Evaluation and Consultation	\$167	Hourly
BCBA Home and District Service	\$167	Hourly
Hearing and Speech - Consultation and Direct Services	\$167	Hourly
English Language Education (ELL) - Consult/Coaching/Prog. Eval./Screening/Assessment	\$167	Hourly
English Language Education (ELL) - Direct ELL Instruction	\$167	Hourly
Equity	\$167	Hourly
OT/PT/SLP	\$167	Hourly
Risk Assessments	\$1,262	Flat Rate
Scoring of Assessments	\$170	Hourly
Social Worker	\$167	Hourly
Transition Services - Consultation - Transition Specialist	\$167	Hourly
Transition Services - Direct Service - School to Work	\$105	Hourly
Transition Services - Postsecondary Assessment	\$1,250	Flat Rate
Transition Services - Student Vocational Assessment	\$796	Flat Rate
Tutoring - Consultation	\$167	Hourly
Tutoring - Direct Service	\$105	Hourly
Tutoring - On-Line Service (weekly - four week minimum)	\$352	Flat Rate
Tutoring - Wilson	\$126	Hourly
Tutoring - Wilson - Group (3-5 participants)	\$378	Hourly
Vision and Mobility	\$167	Hourly

In District Trainings (Paid by District) Pricing is a flat rate and includes prep time	FY22 Rate
1 to 2 hour training (Additional cost of training materials might apply if required.)	\$583
2+ to 4 hour training (Additional cost of training materials might apply if required.)	\$1,139
4+ to 6 hour training (Additional cost of training materials might apply if required.)	\$1,727
15 PDPs Course - 30 participants maximum. (Additional cost of training materials might apply if required.)	\$3,458

**Notes:**

- All School Year tuitions include up to three hours of therapies. The sending district will be billed at the hourly rate for therapies that exceed three hours.
- Extended Year - is in session Monday through Friday  
Ripley, Prep, Campus, SEEM Middle, DHOH  
TLC  
July 1st to July 29th  
July 1st to August 5th
- EYP tuitions include group therapies. Sending district will be billed at the hourly rate for individual therapies.

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

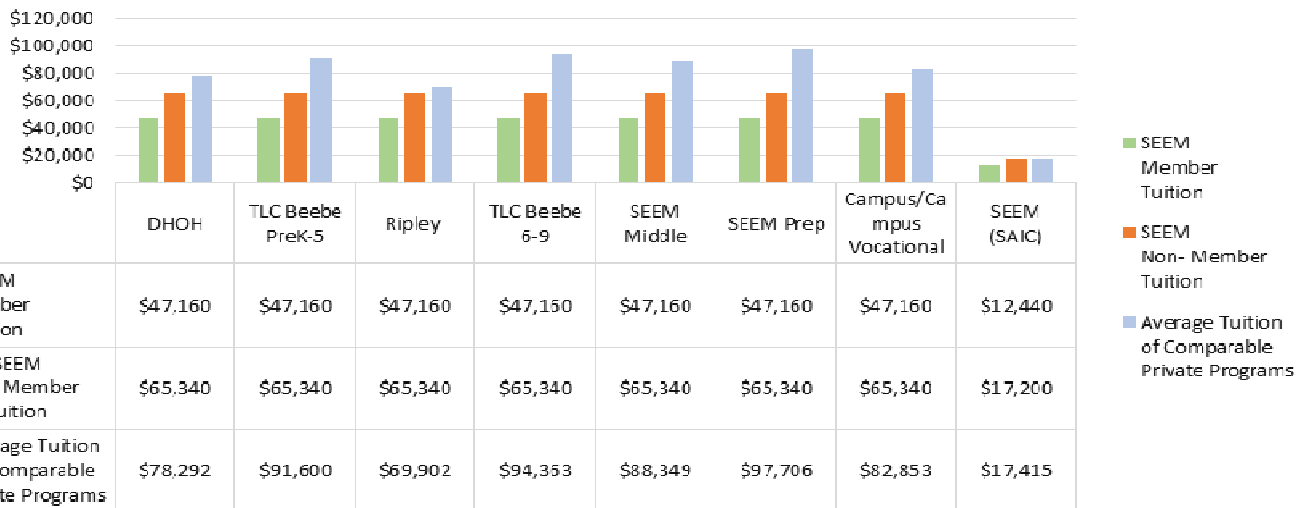
**CURRENT YEAR TUITION COMPARISON**

Tuition Cost Avoidance:

As a result of membership, Member Districts have a total tuition cost avoidance of \$1,508,345 projected for FY21 based on current enrollment (November 17, 2020), current tuition rates, and the FY21 Private Program Special Education rates published by Commonwealth of Massachusetts Operational Services Division.

Member District	Students	Aides	Expense as Member	Expense if enrolled in Comparable Private Programs	Member Cost Avoidance
Lynnfield	5	0	\$229,500	\$414,003	\$184,503
Melrose	14	2	\$690,140	\$991,108	\$300,968
North Andover	4	0	\$149,780	\$260,988	\$111,208
North Reading	1	0	\$45,900	\$68,357	\$22,457
Reading	2	0	\$91,800	\$154,753	\$62,953
Saugus	7	2	\$455,420	\$594,638	\$139,218
Stoneham	3	1	\$144,560	\$188,181	\$43,621
Wakefield	1	0	\$45,900	\$68,357	\$22,457
Wilmington	6	0	\$275,400	\$471,888	\$196,488
Winchester	5	0	\$128,040	\$219,832	\$91,792
Woburn	17	8	\$1,135,460	\$1,468,140	\$332,680
<b>TOTALS</b>	<b>65</b>	<b>13</b>	<b>\$3,391,900</b>	<b>\$4,900,245</b>	<b>\$1,508,345</b>

**FY2022 Tuition Comparison  
SEEM Compared to the Average of Comparable Private Programs**



**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**Financial Impact of Recommended School Year Tuition Based on Current Headcount**

The following chart provides an example of the full school year tuition impact based on recommended tuition rates for FY23 using the current student headcount (November 30, 2021). If all things remained constant, the tuition and Aide impact would be as indicated below.

District	Member Status	Student Headcount as of 11/17/20	Projected FY21 Tuition	Projected FY22 Tuition	Projected Financial Impact	Projected % Change	Projected Number of 1:1 Aides
Lynnfield	Member	5	\$201,080	\$208,000	\$6,920	3.44%	1
Melrose	Member	12	\$573,500	\$593,200	\$19,700	3.44%	1
North Andover	Member	3	\$325,260	\$336,420	\$11,160	3.43%	1
North Reading	Member	2	\$183,780	\$190,080	\$6,300	3.43%	1
Reading	Member	3	\$141,480	\$146,340	\$4,860	3.44%	
Saugus	Member	9	\$474,320	\$490,600	\$16,280	3.43%	2
Stoneham	Member	5	\$208,660	\$215,840	\$7,180	3.44%	1
Wakefield	Member	3	\$84,480	\$87,420	\$2,940	3.48%	
Wilmington	Member	5	\$201,080	\$208,000	\$6,920	3.44%	
Winchester	Member	4	\$235,800	\$243,900	\$8,100	3.44%	
Woburn	Member	20	\$1,264,180	\$1,307,540	\$43,360	3.43%	8
Amesbury	Non-Member	2	\$130,680	\$135,000	\$4,320	3.31%	
Arlington	Non-Member	5	\$326,700	\$337,500	\$10,800	3.31%	
Belmont	Non-Member	4	\$303,660	\$313,740	\$10,080	3.32%	1
Beverly	Non-Member	10	\$689,860	\$712,740	\$22,880	3.32%	2
Billerica	Non-Member	3	\$261,360	\$270,000	\$8,640	3.31%	
Boston	Non-Member	5	\$369,000	\$381,240	\$12,240	3.32%	1
Brookline	Non-Member	1	\$65,340	\$67,500	\$2,160	3.31%	
Burlington	Non-Member	2	\$147,880	\$152,760	\$4,880	3.30%	
Cambridge	Non-Member	4	\$213,220	\$220,260	\$7,040	3.30%	
Chelsea	Non-Member	35	\$2,713,680	\$2,803,680	\$90,000	3.32%	8
Concord	Non-Member	1	\$65,340	\$67,500	\$2,160	3.31%	
Danvers	Non-Member	2	\$147,880	\$152,760	\$4,880	3.30%	
Essex Tech	Non-Member	1	\$17,200	\$17,760	\$560	3.26%	
Everett	Non-Member	18	\$1,645,200	\$1,699,920	\$54,720	3.33%	8
Gloucester	Non-Member	3	\$196,020	\$202,500	\$6,480	3.31%	
Haverhill	Non-Member	1	\$65,340	\$67,500	\$2,160	3.31%	
Lawrence	Non-Member	2	\$130,680	\$135,000	\$4,320	3.31%	
Lexington	Non-Member	1	\$107,640	\$111,240	\$3,600	3.34%	1
Lincoln	Non-Member	3	\$147,880	\$152,760	\$4,880	3.30%	
Lincoln-Sudbury Regional	Non-Member	1	\$65,340	\$67,500	\$2,160	3.31%	
Lowell	Non-Member	2	\$196,020	\$202,500	\$6,480	3.31%	
Lynn	Non-Member	26	\$2,214,000	\$2,287,440	\$73,440	3.32%	6
Malden	Non-Member	12	\$934,020	\$964,980	\$30,960	3.31%	2
Manchester Essex Reg	Non-Member	1	\$65,340	\$67,500	\$2,160	3.31%	
Marblehead	Non-Member	1	\$65,340	\$67,500	\$2,160	3.31%	
Masconomet	Non-Member	1	\$65,340	\$67,500	\$2,160	3.31%	
Medford	Non-Member	3	\$280,620	\$289,980	\$9,360	3.34%	2
Methuen	Non-Member	3	\$196,020	\$202,500	\$6,480	3.31%	
Natick	Non-Member	3	\$196,020	\$202,500	\$6,480	3.31%	
Newburyport	Non-Member	3	\$196,020	\$202,500	\$6,480	3.31%	
No. Middlesex RSD	Non-Member	2	\$130,680	\$135,000	\$4,320	3.31%	
Peabody	Non-Member	5	\$392,040	\$405,000	\$12,960	3.31%	
Pentucket	Non-Member	2	\$82,540	\$85,260	\$2,720	3.30%	
Revere	Non-Member	36	\$2,805,840	\$2,898,720	\$92,880	3.31%	3
Salem	Non-Member	1	\$172,980	\$178,740	\$5,760	3.33%	1
Somerville	Non-Member	2	\$130,680	\$135,000	\$4,320	3.31%	
Sudbury	Non-Member	1	\$65,340	\$67,500	\$2,160	3.31%	
Tewksbury	Non-Member	2	\$196,020	\$202,500	\$6,480	3.31%	
Waltham	Non-Member	5	\$392,040	\$405,000	\$12,960	3.31%	
Westford	Non-Member	2	\$130,680	\$135,000	\$4,320	3.31%	
Winthrop	Non-Member	3	\$238,320	\$246,240	\$7,920	3.32%	1
Worcester	Non-Member	1	\$65,340	\$67,500	\$2,160	3.31%	

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

<b>REVENUE</b>					
	<b>FY21 ACTUAL</b>	<b>FY22 BUDGET</b>	<b>FY23 BUDGET</b>	+/-	% Change
<b>TUITION REVENUE (Member Districts)</b>					
Assessment Center	\$207,172	\$273,680	\$244,720	(\$28,960)	-10.58%
Campus	\$930,690	\$1,367,640	\$1,365,840	(\$1,800)	-0.13%
DHOH	\$110,226	\$94,320	\$195,120	\$100,800	106.87%
Middle	\$391,770	\$471,600	\$341,460	(\$130,140)	-27.60%
Prep - Yeuelle	\$713,066	\$678,240	\$706,500	\$28,260	4.17%
Ripley	\$664,445	\$702,540	\$677,880	(\$24,660)	-3.51%
TLC	\$528,782	\$678,240	\$842,760	\$164,520	24.26%
<b>Total Tuition Revenue (Member Districts)</b>	<b>\$3,546,151</b>	<b>\$4,266,260</b>	<b>\$4,374,280</b>	<b>\$108,020</b>	<b>2.53%</b>
<b>TUITION REVENUE (Non-Member Districts)</b>					
Assessment Center	\$258,123	\$378,400	\$390,720	\$12,320	3.26%
Campus	\$3,748,818	\$3,528,360	\$3,645,000	\$116,640	3.31%
DHOH	\$655,827	\$695,700	\$516,240	(\$179,460)	-25.80%
Middle	\$1,949,846	\$1,960,200	\$1,890,000	(\$70,200)	-3.58%
Prep - Yeuelle	\$2,813,055	\$3,513,240	\$3,721,140	\$207,900	5.92%
Ripley	\$1,672,719	\$2,064,060	\$1,818,720	(\$245,340)	-11.89%
TLC	\$4,173,174	\$4,935,600	\$5,167,260	\$231,660	4.69%
<b>Total Tuition Revenue (Non-Member Districts)</b>	<b>\$15,271,562</b>	<b>\$17,075,560</b>	<b>\$17,149,080</b>	<b>\$73,520</b>	<b>0.43%</b>
<b>EXTENDED YEAR TUITION REVENUE</b>					
Extended Year Revenue - Campus	\$209,336	\$374,040	\$315,880	(\$58,160)	-15.55%
Extended Year Revenue - Hearing	\$56,367	\$91,980	\$82,600	(\$9,380)	-10.20%
Extended Year Revenue - Middle	\$209,276	\$261,840	\$222,960	(\$38,880)	-14.85%
Extended Year Revenue - Prep	\$292,200	\$465,040	\$477,220	\$12,180	2.62%
Extended Year Revenue - Ripley	\$244,226	\$286,860	\$246,780	(\$40,080)	-13.97%
Extended Year Revenue - TLC	\$531,814	\$657,024	\$681,550	\$24,526	3.73%
<b>Total Extended Year Tuition Revenue</b>	<b>\$1,543,219</b>	<b>\$2,136,784</b>	<b>\$2,026,990</b>	<b>(\$109,794)</b>	<b>-5.14%</b>
<b>TOTAL TUITION REVENUE</b>	<b>\$20,360,932</b>	<b>\$23,478,604</b>	<b>\$23,550,350</b>	<b>\$71,746</b>	<b>0.31%</b>
<b>OTHER REVENUE</b>					
Membership Fee	\$60,500	\$60,500	\$60,500	\$0	0.00%
Fee for Service - ABA	\$529,298	\$620,000	\$545,177	(\$74,823)	-12.07%
Fee for Service - Adaptive PE	\$29,090	\$27,000	\$29,000	\$2,000	7.41%
Fee for Service - Assistive Technology	\$14,930	\$18,000	\$15,000	(\$3,000)	-16.67%
Fee for Service - Assessments	\$0	\$2,500	\$0	(\$2,500)	-100.00%
Fee for Service - DHOH	\$51,652	\$71,000	\$55,000	(\$16,000)	-22.54%
Fee for Service - Family and School Support	\$83,121	\$95,000	\$85,000	(\$10,000)	-10.53%
Fee for Service - Professional Development	\$135,482	\$225,000	\$150,000	(\$75,000)	-33.33%
Fee for Service - Transition Service	\$54,965	\$135,000	\$100,000	(\$35,000)	-25.93%
Fee for Service - Tutoring Service	\$87,966	\$92,000	\$115,000	\$23,000	25.00%
Fee for Service - Vision/Mobility	\$78,690	\$92,000	\$92,000	\$0	0.00%
Food Service Reimbursement and Sales	\$185,728	\$170,000	\$180,000	\$10,000	5.88%
Interest/Other Services	\$152,054	\$156,000	\$273,654	\$117,654	75.42%
Transportation	\$9,175,780	\$10,250,000	\$10,500,000	\$250,000	2.44%
<b>Total Other Revenue</b>	<b>\$10,639,256</b>	<b>\$12,014,000</b>	<b>\$12,200,331</b>	<b>\$186,331</b>	<b>1.55%</b>
<b>TOTAL REVENUE</b>	<b>\$31,000,188</b>	<b>\$35,492,604</b>	<b>\$35,750,681</b>	<b>\$258,077</b>	<b>0.73%</b>
<b>% Increase from prior year</b>	<b>-4.91%</b>	<b>12.66%</b>	<b>0.73%</b>		

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
STAFFING**

Position	Position Category	FY22 Budget FTE	FY22 Current FTE	FY23 Budget FTE	Change	
					Budget to Budget FTE	Budget to Current FTE
<b>Administration</b>						
Accounting Administrator	Non-Instructional Support	1.00	1.00	1.00	0.00	0.00
Computer Technician	Non-Instructional Support	1.00	1.00	1.00	0.00	0.00
Coordinator of Equity Services	Specialized Instructional Support Personnel	0.00	1.00	1.00	1.00	0.00
Director of Finance and Operations	Administrator	1.00	1.00	1.00	0.00	0.00
Director of Transition Services	Program Administration	1.00	1.00	1.00	0.00	0.00
ELL Coordinator	Specialized Instructional Support Personnel	0.00	0.00	0.00	0.00	0.00
ELL Teacher	Teacher	1.00	1.00	1.00	0.00	0.00
Executive Administrative Assistant	Non-Instructional Support	0.00	0.00	0.00	0.00	0.00
Executive Director	Administrator	1.00	1.00	1.00	0.00	0.00
Human Resources Administrator	Non-Instructional Support	1.00	1.00	1.00	0.00	0.00
Inclusion Coach	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Instruction Coach	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Maintenance	Non-Instructional Support	1.00	1.00	1.00	0.00	0.00
Payroll Administrator	Non-Instructional Support	1.00	1.00	1.00	0.00	0.00
PD & In-District Services - Coordinator	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Recreational Therapist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Supervisor of Behavioral Services	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Technology Director	Non-Instructional Support	1.00	1.00	1.00	0.00	0.00
Technology Integration Specialist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Home Tutor Services - Coordinator	Specialized Instructional Support Personnel	0.50	0.50	0.50	0.00	0.00
Home Tutor Services - Teacher	Teacher	0.50	1.50	1.50	1.00	0.00
Treasurer	Non-Instructional Support	0.04	0.04	0.04	0.00	0.00
<b>Total Administration</b>		<b>17.04</b>	<b>19.04</b>	<b>19.04</b>	<b>2.00</b>	<b>0.00</b>
<b>Assessment</b>						
Aide	Aide	4.00	4.00	4.00	0.00	0.00
Nurse	Nurse	0.50	0.50	0.50	0.00	0.00
Program Director	Program Administration	1.00	1.00	1.00	0.00	0.00
Board Certified Behavioral Analyst	Specialized Instructional Support Personnel	1.00	0.00	0.00	-1.00	0.00
School Adjustment Counselor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
School Psychologist	Specialized Instructional Support Personnel	0.50	1.50	1.50	1.00	0.00
Teacher	Teacher	3.00	3.00	3.00	0.00	0.00
<b>Total Assessment</b>		<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>0.00</b>	<b>0.00</b>
<b>BCBA</b>						
Board Certified Behavioral Analyst	Specialized Instructional Support Personnel	4.60	4.60	4.60	0.00	0.00
<b>Total BCBA</b>		<b>4.60</b>	<b>4.60</b>	<b>4.60</b>	<b>0.00</b>	<b>0.00</b>
<b>Campus</b>						
Aide	Aide	2.00	3.00	3.00	1.00	0.00
Behavior Support Specialist	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00	0.00
Counselor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Educational Coordinator	Program Administration	2.00	2.00	2.00	0.00	0.00
Employment Specialist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Job Coach	Aide	2.00	2.00	2.00	0.00	0.00
Nurse	Nurse	1.00	1.00	1.00	0.00	0.00
Principal	Program Administration	1.00	1.00	1.00	0.00	0.00
School Adjustment Counselor	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00	0.00
School Psychologist	Specialized Instructional Support Personnel	0.00	0.00	0.00	0.00	0.00
Secretary	Secretary	1.85	1.85	1.85	0.00	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Teacher	Teacher	20.00	20.00	20.00	0.00	0.00
Transition Counselor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
<b>Total Campus</b>		<b>37.85</b>	<b>38.85</b>	<b>38.85</b>	<b>1.00</b>	<b>0.00</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
STAFFING**

Position	Position Category	FY22 Budget FTE	FY22 Current FTE	FY23 Budget FTE	Change	
					Budget to Budget FTE	Budget to Current FTE
<b>Family and School Support</b>						
Social Worker	Specialized Instructional Support Personnel	1.60	1.60	1.60	0.00	0.00
<b>Total Family and School Support</b>		1.60	1.60	1.60	0.00	0.00
<b>Food Service</b>						
Cook Manager	Non-Instructional Support	1.00	1.00	1.00	0.00	0.00
Food Service Aide	Non-Instructional Support	4.00	4.00	4.00	0.00	0.00
<b>Total Food Service</b>		5.00	5.00	5.00	0.00	0.00
<b>DHOH</b>						
Aide	Aide	4.00	4.00	4.00	0.00	0.00
Auditory Specialist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Physical Therapist	Specialized Instructional Support Personnel	0.00	0.00	0.00	0.00	0.00
Program Coordinator	Secretary	1.00	1.00	1.00	0.00	0.00
Program Supervisor	Program Administration	0.33	0.33	0.33	0.00	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00	0.00
Teacher	Teacher	2.20	3.20	3.20	1.00	0.00
<b>Total DHOH</b>		10.53	11.53	11.53	1.00	0.00
<b>Middle School</b>						
Aide	Aide	19.00	14.00	14.00	-5.00	0.00
Behavior Support Specialist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Counselor	Specialized Instructional Support Personnel	4.00	4.00	4.00	0.00	0.00
Lead Teacher/Testing Services	Specialized Instructional Support Personnel	0.80	1.00	1.00	0.20	0.00
Nurse	Nurse	0.50	1.00	1.00	0.50	0.00
Occupational Therapist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Principal	Program Administration	1.00	1.00	1.00	0.00	0.00
Secretary	Secretary	1.00	1.00	1.00	0.00	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Teacher	Teacher	10.00	11.00	11.00	1.00	0.00
Vocational Coordinator	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
<b>Total Middle School</b>		40.30	37.00	37.00	-3.30	0.00
<b>Prep</b>						
Aide	Aide	24.74	18.95	18.95	-5.79	0.00
Board Certified Behavioral Analyst	Specialized Instructional Support Personnel	1.50	1.40	2.00	0.50	0.60
Counselor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Instruction Coach	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Job Coach	Aide	5.00	6.00	7.00	2.00	1.00
Music Therapy	Specialized Instructional Support Personnel	0.20	0.20	0.20	0.00	0.00
Nurse	Nurse	1.00	1.00	1.00	0.00	0.00
Occupational Therapist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Physical Therapist	Specialized Instructional Support Personnel	0.29	0.29	0.29	0.00	0.00
Principal	Program Administration	1.00	1.00	1.00	0.00	0.00
Secretary	Secretary	1.00	1.00	1.00	0.00	0.00
Social Worker	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Teacher	Teacher	9.00	10.00	10.00	1.00	0.00
Vocational Coordinator	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
<b>Total Prep</b>		49.73	45.84	47.44	-2.29	1.60



**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
STAFFING**

Position	Position Category	FY22 Budget FTE	FY22 Current FTE	FY23 Budget FTE	Change	
					Budget to Budget FTE	Budget to Current FTE
<b>Ripley</b>						
Aide	Aide	21.50	20.50	20.50	-1.00	0.00
Behavior Support Specialist	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00	0.00
Guidance Counselor	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00	0.00
Lead Teacher/Testing Services	Specialized Instructional Support Personnel	0.20	0.00	0.00	-0.20	0.00
Music Therapy	Specialized Instructional Support Personnel	0.20	0.20	0.20	0.00	0.00
Nurse	Nurse	1.00	1.00	1.00	0.00	0.00
Occupational Therapist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Principal	Program Administration	1.00	1.00	1.00	0.00	0.00
Secretary	Secretary	1.00	1.00	1.00	0.00	0.00
Social Worker	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Teacher	Teacher	9.50	9.50	9.50	0.00	0.00
<b>Total Ripley</b>		<b>41.40</b>	<b>40.20</b>	<b>40.20</b>	<b>-1.20</b>	<b>0.00</b>
<b>TLC</b>						
Aide	Aide	42.00	41.00	41.00	-1.00	0.00
Behavior Support Assistant	Aide	2.00	2.00	2.00	0.00	0.00
Board Certified Behavioral Analyst	Specialized Instructional Support Personnel	3.00	3.00	3.00	0.00	0.00
Instruction Coach	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
Music Therapy	Specialized Instructional Support Personnel	0.60	0.60	0.60	0.00	0.00
Nurse	Nurse	1.60	1.50	1.50	-0.10	0.00
Occupational Therapist	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00	0.00
Physical Therapist	Specialized Instructional Support Personnel	0.75	0.75	0.75	0.00	0.00
Principal	Program Administration	1.00	1.00	1.00	0.00	0.00
School Adjustment Counselor	Specialized Instructional Support Personnel	0.00	0.00	0.00	0.00	0.00
Secretary	Secretary	1.00	1.00	1.00	0.00	0.00
Social Worker	Specialized Instructional Support Personnel	0.00	0.00	0.00	0.00	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	3.00	3.00	3.00	0.00	0.00
Teacher	Teacher	12.80	12.80	14.80	2.00	2.00
<b>Total TLC</b>		<b>70.75</b>	<b>69.65</b>	<b>71.65</b>	<b>0.90</b>	<b>2.00</b>
<b>Vision</b>						
Teacher of the Visually Impaired	Teacher	1.00	1.00	1.00	0.00	0.00
<b>Total Vision</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Transition Service</b>						
Transition Support Instructor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00	0.00
<b>Total Transition Service</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>

Summary of Positions by Category	FY22 Budget FTE	FY22 Budget FTE	FY23 Budget FTE	Change	
				Budget to Budget FTE	Budget to Current FTE
Administrator	2.00	2.00	2.00	0.00	0.00
Aide	126.24	115.45	116.45	-9.79	1.00
Non-Instructional Support	11.04	11.04	11.04	0.00	0.00
Nurse	5.60	6.00	6.00	0.40	0.00
Program Administration	9.33	9.33	9.33	0.00	0.00
Secretary	6.85	6.85	6.85	0.00	0.00
Specialized Instructional Support Personnel	61.74	62.64	63.24	1.50	0.60
Teacher	69.00	73.00	75.00	6.00	2.00
<b>Total FTE</b>	<b>291.80</b>	<b>286.31</b>	<b>289.91</b>	<b>-1.89</b>	<b>3.60</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**Salary Scales**

The salaries scales for teachers, instructional aides, nurses, and teaching assistants include a 2.44% increase based on the average increase of FY23 settled teacher contracts for member districts.

Teacher				
Step	Bachelors	Masters	Masters +15	Masters +30
1	\$ 50,435.07	\$ 55,024.11	\$ 57,144.13	\$ 58,223.66
2	\$ 52,751.73	\$ 57,533.49	\$ 59,744.65	\$ 60,708.31
3	\$ 55,140.01	\$ 60,075.42	\$ 62,386.87	\$ 63,297.13
4	\$ 57,670.23	\$ 62,841.35	\$ 65,250.46	\$ 66,029.20
5	\$ 60,260.34	\$ 65,646.35	\$ 68,153.11	\$ 68,895.38
6	\$ 62,980.69	\$ 68,328.91	\$ 70,911.23	\$ 71,584.46
7	\$ 65,738.79	\$ 71,352.67	\$ 74,065.20	\$ 74,625.16
8	\$ 68,711.77	\$ 74,395.94	\$ 77,187.92	\$ 77,723.13
9	\$ 71,422.99	\$ 77,474.43	\$ 80,341.91	\$ 80,705.25
10	\$ 74,129.03	\$ 80,700.03	\$ 83,391.73	\$ 83,878.76
11	\$ 76,732.16	\$ 83,533.66	\$ 86,446.73	\$ 87,067.89

Nurse						
Step	LPN-210	LPN-215	RN-210	RN-215	CN-210	CN-215
1	\$ 50,106.48	\$ 51,306.48	\$ 53,270.78	\$ 54,470.78	\$ 56,435.07	\$ 57,635.07
2	\$ 53,473.50	\$ 54,673.50	\$ 56,112.62	\$ 57,312.62	\$ 58,751.73	\$ 59,951.73
3	\$ 55,399.02	\$ 56,599.02	\$ 58,269.52	\$ 59,469.52	\$ 61,140.01	\$ 62,340.01
4	\$ 56,722.16	\$ 57,922.16	\$ 60,196.20	\$ 61,396.20	\$ 63,670.23	\$ 64,870.23
5	\$ 58,738.44	\$ 59,938.44	\$ 62,499.39	\$ 63,699.39	\$ 66,260.34	\$ 67,460.34
6	\$ 61,176.90	\$ 62,376.90	\$ 65,078.80	\$ 66,278.80	\$ 68,980.69	\$ 70,180.69
7	\$ 63,699.51	\$ 64,899.51	\$ 67,719.15	\$ 68,919.15	\$ 71,738.79	\$ 72,938.79
8	\$ 66,253.74	\$ 67,453.74	\$ 70,482.76	\$ 71,682.76	\$ 74,711.77	\$ 75,911.77
9			\$ 72,810.58	\$ 74,010.58	\$ 77,422.99	\$ 78,622.99
10			\$ 75,222.44	\$ 76,422.44	\$ 80,129.03	\$ 81,329.03
11			\$ 77,721.37	\$ 78,921.37	\$ 82,732.16	\$ 83,932.16

Teacher Assistant				
Step	HS	Para Pro	Associates	Instructional
1	\$ 22,521.60	\$ 24,521.60	\$ 27,110.90	\$ 31,698.55
2	\$ 23,197.25	\$ 25,197.25	\$ 27,945.05	\$ 32,950.15
3	\$ 23,893.17	\$ 25,893.17	\$ 28,946.05	\$ 34,201.43
4	\$ 24,609.96	\$ 26,609.96	\$ 29,780.25	\$ 35,202.43
5	\$ 25,348.26	\$ 27,348.26	\$ 30,614.45	\$ 36,286.86
6	\$ 26,108.71	\$ 28,108.71	\$ 31,448.61	\$ 37,371.31
7	\$ 26,891.97	\$ 28,891.97	\$ 32,616.48	\$ 39,206.50

Step	Secretary/Clerical
1	\$37,141.50
2	\$38,484.04
3	\$41,061.94
4	\$43,823.94
5	\$45,836.26
6	\$47,756.54
7	\$49,880.66
8	\$52,918.84
9	\$54,566.87

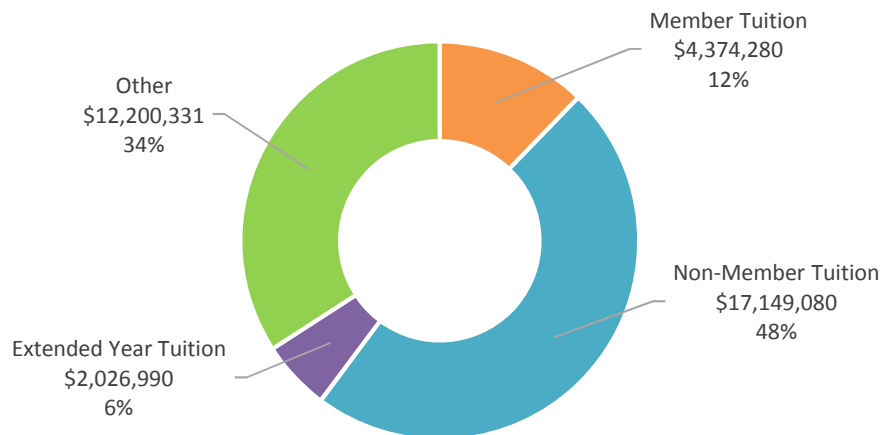
The FY23 SEEM Member District salary rate of increase identified below was established by comparing the salary amounts from the last day of the year to the salary amounts from the last day of the prior year.

Member	% Increase
Lynnfield	Not Settled
Melrose	Not Settled
North Andover	2.25%
North Reading	2.50%
Reading	2.50%
Saugus	Not Settled
Stoneham	Not Settled
Wakefield	2.50%
Wilmington	Not Settled
Winchester	Not Settled
Woburn	Not Settled
<b>Average Increase</b>	<b>2.44%</b>

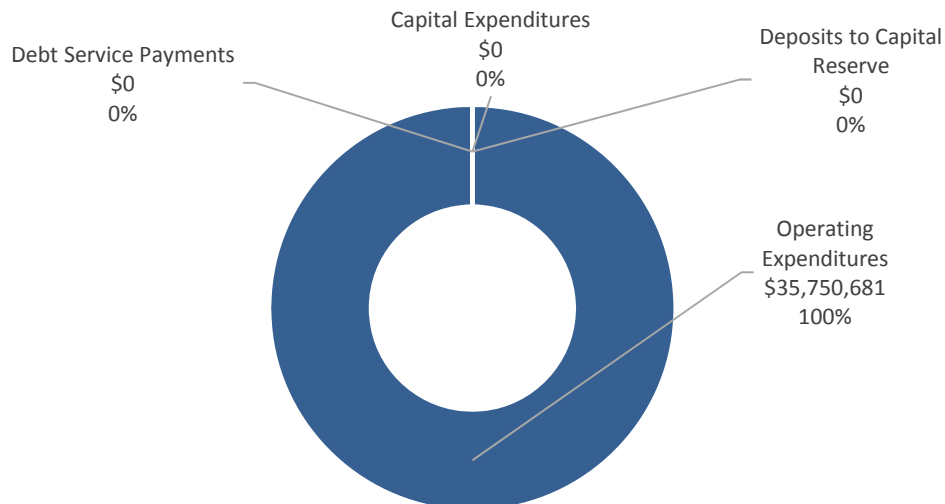
**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

<b>GENERAL FUND BUDGET Revenue and Expense by Category</b>	<b>Actual FY2021</b>	<b>Budget FY2022</b>	<b>Budget FY2023</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>					
Member Tuition	\$3,546,151	\$4,266,260	\$4,374,280	\$108,020	2.53%
Non-Member Tuition	\$15,271,562	\$17,075,560	\$17,149,080	\$73,520	0.43%
Extended Year Tuition	\$1,543,219	\$2,136,784	\$2,026,990	-\$109,794	-5.14%
Other	\$10,639,256	\$12,014,000	\$12,200,331	\$186,331	1.55%
<b>TOTAL REVENUE</b>	<b>\$31,000,188</b>	<b>\$35,491,293</b>	<b>\$35,750,681</b>	<b>\$258,077</b>	<b>0.73%</b>
<b>EXPENSES</b>					
Operating Expenditures	\$30,715,806	\$35,491,293	\$35,750,681	\$259,387	0.73%
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$30,715,806</b>	<b>\$35,491,293</b>	<b>\$35,750,681</b>	<b>\$259,387</b>	<b>0.73%</b>
<b>NET</b>	<b>\$284,382</b>	<b>\$1,311</b>	<b>\$0</b>	<b>-\$1,310</b>	<b>-99.97%</b>

FY23 Revenue Sources and Percentages of Total



FY23 Expenses and Percentages of Total



**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

<b>NON-GENERAL FUND Grants-Gifts-Donations Revenue and Expenses</b>	Grants			Restricted Funds		
	Budget FY2021	Budget FY2022	Budget FY2023	Budget FY2021	Budget FY2022	Budget FY2023
<b>REVENUE</b>	\$136,920	\$71,308	\$72,522	\$40,000	\$40,000	\$20,000
<b>EXPENSES</b>	\$136,920	\$71,308	\$72,522	\$30,000	\$40,000	\$20,000
<b>NET</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>

Notes:

Grant and Restricted Revenue and Expenses are based on July 1 - June 30. Depending on when revenue is received and when expenses are made there might be a difference (ending balance positive or negative).

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>ADMINISTRATION</b>	<b>Actual FY2021</b>	<b>Budget FY2022</b>	<b>Budget FY2023</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$212,554	\$216,500	\$334,154	\$117,654	54.34%
<b>EXPENSES</b>					
Administrative Expense Allocation					
Auditing Services	\$17,000	\$18,000	\$18,000	\$0	0.00%
Benefits Free Life and Disability Insurance	\$4,641	\$4,062	\$4,569	\$507	12.48%
Benefits Health Insurance	\$264,802	\$238,576	\$221,638	-\$16,938	-7.10%
Benefits Pension Contribution - State	\$4,456	\$38,505	\$49,206	\$10,701	27.79%
Benefits Workers Compensation Insurance	\$8,963	\$11,621	\$12,706	\$1,085	9.34%
Benefits Employer Taxes Medicare	\$19,347	\$22,310	\$25,352	\$3,042	13.64%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$137,444	\$138,108	\$141,567	\$3,459	2.50%
Building Utilities	\$14,738	\$15,000	\$15,000	\$0	0.00%
Contracted Services	\$63,472	\$168,154	\$179,948	\$11,795	7.01%
Dues-Subscriptions-Memberships	\$37,344	\$27,539	\$23,289	-\$4,250	-15.43%
Equipment - Technology	\$42,430	\$12,180	\$13,800	\$1,620	13.30%
Equipment Rental	\$854	\$0	\$0	\$0	N/A
Equipment Supplies	\$950	\$12,664	\$8,775	-\$3,889	-30.71%
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$817	\$3,268	\$3,268	\$0	0.00%
Legal Services	\$6,510	\$10,000	\$10,000	\$0	0.00%
Liability Insurance	\$11,613	\$12,615	\$13,418	\$803	6.37%
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$1,358,744	\$1,538,654	\$1,779,064	\$240,410	15.62%
Payroll Processing Services	\$26,725	\$28,000	\$28,000	\$0	0.00%
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$9,609	\$6,000	\$6,000	\$0	0.00%
Professional Development	\$26,319	\$25,000	\$25,000	\$0	0.00%
Retiree Health Insurance	\$71,909	\$92,863	\$96,506	\$3,643	3.92%
Supplies and Materials	\$42,951	\$25,290	\$28,290	\$3,000	11.86%
Telephone	\$10,856	\$10,805	\$10,080	-\$725	-6.71%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$3,374	\$13,000	\$13,000	\$0	0.00%
Treasurer	\$8,184	\$8,766	\$9,029	\$263	3.00%
Tuition Reimbursement	\$10,947	\$20,000	\$25,000	\$5,000	25.00%
Umbrella Insurance	\$67,846	\$74,624	\$64,800	-\$9,824	-13.16%
Unemployment	\$5,245	\$30,000	\$30,000	\$0	0.00%
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$2,278,091</b>	<b>\$2,605,603</b>	<b>\$2,855,305</b>	<b>\$249,702</b>	<b>9.58%</b>
<b>NET</b>	<b>-\$2,065,537</b>	<b>-\$2,389,103</b>	<b>-\$2,521,151</b>	<b>-\$132,048</b>	<b>5.53%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>ASSESSMENT CENTER</b>	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$465,295	\$654,580	\$635,440	-\$19,140	-2.92%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$120,246	\$131,943	\$141,497	\$21,251	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$1,092	\$1,973	\$1,989	\$16	0.81%
Benefits Health Insurance	\$63,317	\$95,191	\$91,828	-\$3,363	-3.53%
Benefits Pension Contribution - State	\$4,332	\$10,866	\$10,492	-\$374	-3.44%
Benefits Workers Compensation Insurance	\$3,810	\$5,014	\$4,874	-\$140	-2.79%
Benefits Employer Taxes Medicare	\$7,142	\$9,601	\$9,724	\$123	1.28%
Building Maintenance	\$43,600	\$50,000	\$35,000	-\$15,000	-30.00%
Building Rent	\$76,441	\$146,344	\$132,506	-\$13,838	-9.46%
Building Utilities	\$17,385	\$20,000	\$21,600	\$1,600	8.00%
Contracted Services	\$888	\$900	\$900	\$0	0.00%
Dues-Subscriptions-Memberships	\$846	\$860	\$0	-\$860	-100.00%
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$2,040	\$3,218	\$3,898	\$680	21.12%
Equipment Supplies	\$0	\$1,000	\$1,000	\$0	0.00%
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$163	\$324	\$600	\$276	85.19%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$141	\$324	\$288	-\$36	-10.97%
Payroll	\$570,362	\$663,935	\$670,627	\$6,692	1.01%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$24	\$0	\$0	\$0	N/A
Professional Development	\$600	\$1,000	\$1,000	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$14,205	\$14,599	\$10,911	-\$3,688	-25.26%
Telephone	\$1,576	\$2,000	\$1,500	-\$500	-25.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$0	\$0	\$0	N/A
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$928,208</b>	<b>\$1,159,093</b>	<b>\$1,140,234</b>	<b>-\$18,858</b>	<b>-1.63%</b>
<b>NET</b>	<b>-\$300,974</b>	<b>-\$300,973</b>	<b>-\$300,972</b>	<b>\$1</b>	<b>0.00%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$807,962</b>	<b>\$1,027,150</b>	<b>\$998,737</b>	<b>\$190,775</b>	<b>23.61%</b>
<b>NET without Administration Expense Allocation</b>	<b>-\$342,667</b>	<b>-\$372,570</b>	<b>-\$363,297</b>	<b>-\$20,630</b>	<b>6.02%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

TLC	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$4,731,046	\$5,640,840	\$6,039,020	\$398,180	7.06%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$558,154	\$685,923	\$766,287	\$208,133	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$5,468	\$10,368	\$10,683	\$315	3.04%
Benefits Health Insurance	\$399,802	\$493,560	\$484,298	-\$9,262	-1.88%
Benefits Pension Contribution - State	\$79,245	\$99,751	\$98,995	-\$756	-0.76%
Benefits Workers Compensation Insurance	\$18,685	\$27,178	\$27,001	-\$177	-0.65%
Benefits Employer Taxes Medicare	\$43,005	\$52,178	\$53,891	\$1,713	3.28%
Building Maintenance	\$95,607	\$200,000	\$145,900	-\$54,100	-27.05%
Building Rent	\$252,258	\$627,371	\$625,924	-\$1,447	-0.23%
Building Utilities	\$56,217	\$70,000	\$88,000	\$18,000	25.71%
Contracted Services	\$51,228	\$2,160	\$5,260	\$3,100	143.52%
Dues-Subscriptions-Memberships	\$17,792	\$8,878	\$785	-\$8,093	-91.16%
Equipment - Technology	\$4,404	\$11,350	\$17,400	\$6,050	53.30%
Equipment Rental	\$4,515	\$9,436	\$9,182	-\$254	-2.69%
Equipment Supplies	\$3,888	\$7,000	\$6,500	-\$500	-7.14%
Field Trips	\$0	\$1,050	\$1,200	\$150	14.29%
Furniture	\$14,100	\$3,000	\$3,000	\$0	0.00%
Internet	\$808	\$3,264	\$3,264	\$0	0.00%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$1,098	\$3,623	\$4,773	\$1,150	31.74%
Payroll	\$3,083,092	\$3,636,504	\$3,748,248	\$111,744	3.07%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$425	\$518	\$518	\$0	0.00%
Professional Development	\$4,335	\$10,955	\$10,955	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$31,644	\$51,112	\$48,907	-\$2,205	-4.31%
Telephone	\$2,883	\$2,800	\$4,800	\$2,000	71.43%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$2,083	\$4,315	\$4,315	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$3,947	\$2,900	\$4,340	\$1,440	49.66%
Van Rental/Purchase	\$0	\$500	\$600	\$100	20.00%
Capital Expenditures				\$0	N/A
Debt Service Payments				\$0	N/A
Deposits to Capital Reserve				\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$4,734,683</b>	<b>\$6,025,694</b>	<b>\$6,175,027</b>	<b>\$149,333</b>	<b>2.48%</b>
<b>NET</b>	<b>-\$3,637</b>	<b>-\$384,854</b>	<b>-\$136,007</b>	<b>\$248,847</b>	<b>-64.66%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$4,176,529</b>	<b>\$5,339,771</b>	<b>\$5,408,739</b>	<b>\$1,232,211</b>	<b>29.50%</b>
<b>NET without Administration Expense Allocation</b>	<b>\$554,517</b>	<b>\$301,069</b>	<b>\$630,281</b>	<b>\$75,763</b>	<b>13.66%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

CAMPUS	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$4,679,508	\$4,896,000	\$5,010,840	\$114,840	2.35%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$405,382	\$474,102	\$515,035	\$109,653	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$4,275	\$7,944	\$7,780	-\$164	-2.06%
Benefits Health Insurance	\$292,106	\$328,096	\$268,803	-\$59,293	-18.07%
Benefits Pension Contribution - State	\$28,292	\$21,744	\$25,703	\$3,959	18.21%
Benefits Workers Compensation Insurance	\$13,994	\$21,172	\$19,998	-\$1,174	-5.55%
Benefits Employer Taxes Medicare	\$33,293	\$40,937	\$39,899	-\$1,038	-2.54%
Building Maintenance	\$91,697	\$70,000	\$80,000	\$10,000	14.29%
Building Rent	\$152,550	\$228,826	\$228,826	\$0	0.00%
Building Utilities	\$32,492	\$52,000	\$52,000	\$0	0.00%
Contracted Services	\$52,291	\$47,200	\$52,250	\$5,050	10.70%
Dues-Subscriptions-Memberships	\$7,129	\$3,645	\$0	-\$3,645	-100.00%
Equipment - Technology	\$18,335	\$950	\$950	\$0	0.00%
Equipment Rental	\$4,271	\$6,436	\$8,654	\$2,218	34.46%
Equipment Supplies	\$1,281	\$3,000	\$3,000	\$0	0.00%
Field Trips	\$121	\$1,800	\$6,000	\$4,200	233.33%
Furniture	\$997	\$0	\$1,000	\$1,000	N/A
Internet	\$327	\$1,956	\$2,160	\$204	10.43%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$836	\$1,150	\$1,150	\$0	0.00%
Payroll	\$2,488,887	\$2,766,977	\$2,751,649	-\$15,328	-0.55%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$1,984	\$12,000	\$12,000	\$0	0.00%
Postage	\$1,369	\$1,380	\$1,380	\$0	0.00%
Professional Development	\$362	\$3,000	\$3,000	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$36,524	\$55,574	\$51,141	-\$4,433	-7.98%
Telephone	\$3,474	\$3,000	\$5,964	\$2,964	98.80%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$69	\$1,000	\$1,000	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$2,363	\$10,000	\$10,000	\$0	0.00%
Van Rental/Purchase	\$0	\$1,000	\$1,000	\$0	0.00%
Capital Expenditures				\$0	N/A
Debt Service Payments				\$0	N/A
Deposits to Capital Reserve				\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$3,674,702</b>	<b>\$4,164,889</b>	<b>\$4,150,342</b>	<b>-\$14,547</b>	<b>-0.35%</b>
<b>NET</b>	<b>\$1,004,806</b>	<b>\$731,111</b>	<b>\$860,498</b>	<b>\$129,387</b>	<b>17.70%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$3,269,320</b>	<b>\$3,690,787</b>	<b>\$3,635,307</b>	<b>\$365,987</b>	<b>11.19%</b>
<b>NET without Administration Expense Allocation</b>	<b>\$1,410,188</b>	<b>\$1,205,213</b>	<b>\$1,375,533</b>	<b>-\$34,655</b>	<b>-2.46%</b>



**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>MIDDLE</b>	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$2,341,616	\$2,431,800	\$2,231,460	-\$200,340	-8.24%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$384,980	\$401,001	\$427,834	\$42,854	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$4,335	\$6,971	\$6,685	-\$286	-4.10%
Benefits Health Insurance	\$281,105	\$290,600	\$261,515	-\$29,085	-10.01%
Benefits Pension Contribution - State	\$53,292	\$48,074	\$42,331	-\$5,743	-11.95%
Benefits Workers Compensation Insurance	\$13,248	\$17,881	\$16,755	-\$1,126	-6.30%
Benefits Employer Taxes Medicare	\$32,422	\$34,329	\$33,468	-\$861	-2.51%
Building Maintenance	\$100,674	\$65,000	\$75,000	\$10,000	15.38%
Building Rent	\$152,550	\$152,550	\$152,550	\$0	0.00%
Building Utilities	\$32,702	\$39,000	\$39,000	\$0	0.00%
Contracted Services	\$10,371	\$2,500	\$2,000	-\$500	-20.00%
Dues-Subscriptions-Memberships	\$12,373	\$8,555	\$0	-\$8,555	-100.00%
Equipment - Technology	\$1,548	\$2,698	\$398	-\$2,300	-85.25%
Equipment Rental	\$4,412	\$8,436	\$8,182	-\$254	-3.01%
Equipment Supplies	\$397	\$2,400	\$2,400	\$0	0.00%
Field Trips	\$724	\$3,150	\$1,400	-\$1,750	-55.56%
Furniture	\$0	\$470	\$120	-\$350	-74.47%
Internet	\$327	\$1,956	\$2,160	\$204	10.43%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$867	\$4,025	\$2,875	-\$1,150	-28.57%
Payroll	\$2,302,584	\$2,372,522	\$2,311,656	-\$60,866	-2.57%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$47	\$345	\$345	\$0	0.00%
Professional Development	\$2,407	\$2,500	\$2,500	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$24,233	\$53,245	\$54,113	\$868	1.63%
Telephone	\$2,083	\$2,000	\$2,160	\$160	8.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$400	\$100	-\$300	-75.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$579	\$1,500	\$1,500	\$0	0.00%
Van Rental/Purchase	\$0	\$600	\$600	\$0	0.00%
Capital Expenditures				\$0	N/A
Debt Service Payments				\$0	N/A
Deposits to Capital Reserve				\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$3,418,259</b>	<b>\$3,522,708</b>	<b>\$3,447,647</b>	<b>-\$75,061</b>	<b>-2.13%</b>
<b>NET</b>	<b>-\$1,076,643</b>	<b>-\$1,090,908</b>	<b>-\$1,216,187</b>	<b>-\$125,279</b>	<b>11.48%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$3,033,279</b>	<b>\$3,121,707</b>	<b>\$3,019,813</b>	<b>-\$13,466</b>	<b>-0.44%</b>
<b>NET without Administration Expense Allocation</b>	<b>-\$691,663</b>	<b>-\$689,907</b>	<b>-\$788,353</b>	<b>-\$96,690</b>	<b>13.98%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>PREP</b>	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$3,526,121	\$4,191,480	\$4,427,640	\$236,160	5.63%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$361,993	\$427,460	\$455,593	\$93,600	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$3,775	\$7,306	\$7,459	\$153	2.09%
Benefits Health Insurance	\$247,450	\$362,899	\$277,265	-\$85,634	-23.60%
Benefits Pension Contribution - State	\$49,682	\$71,790	\$66,100	-\$5,690	-7.93%
Benefits Workers Compensation Insurance	\$12,620	\$17,881	\$18,215	\$334	1.87%
Benefits Employer Taxes Medicare	\$29,341	\$35,871	\$36,342	\$471	1.31%
Building Maintenance	\$68,676	\$55,000	\$55,000	\$0	0.00%
Building Rent	\$102,315	\$105,384	\$105,384	\$0	0.00%
Building Utilities	\$32,287	\$34,000	\$34,000	\$0	0.00%
Contracted Services	\$51,213	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$6,273	\$3,645	\$0	-\$3,645	-100.00%
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$3,895	\$8,436	\$8,182	-\$254	-3.01%
Equipment Supplies	\$0	\$2,000	\$2,000	\$0	0.00%
Field Trips	\$0	\$3,500	\$4,000	\$500	14.29%
Furniture	\$3,243	\$0	\$0	\$0	N/A
Internet	\$817	\$3,264	\$3,600	\$336	10.29%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$1,539	\$4,600	\$4,140	-\$460	-10.00%
Payroll	\$2,107,891	\$2,538,893	\$2,514,277	-\$24,616	-0.97%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$6,364	\$16,000	\$17,500	\$1,500	9.38%
Postage	\$195	\$230	\$230	\$0	0.00%
Professional Development	\$1,404	\$4,000	\$3,500	-\$500	-12.50%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$24,863	\$38,410	\$44,051	\$5,641	14.69%
Telephone	\$3,133	\$3,000	\$3,000	\$0	0.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$179	\$1,000	\$1,000	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$7,339	\$8,000	\$8,000	\$0	0.00%
Van Rental/Purchase	\$0	\$2,575	\$2,500	-\$75	-2.91%
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$3,126,488</b>	<b>\$3,755,145</b>	<b>\$3,671,338</b>	<b>-\$83,807</b>	<b>-2.23%</b>
<b>NET</b>	<b>\$399,633</b>	<b>\$436,335</b>	<b>\$756,302</b>	<b>\$319,967</b>	<b>73.33%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$2,764,495</b>	<b>\$3,327,685</b>	<b>\$3,215,745</b>	<b>\$451,250</b>	<b>16.32%</b>
<b>NET without Administration Expense Allocation</b>	<b>\$761,626</b>	<b>\$863,795</b>	<b>\$1,211,895</b>	<b>\$450,269</b>	<b>59.12%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>RIPLEY</b>	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$2,337,164	\$2,766,600	\$2,496,600	-\$270,000	-9.76%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$404,991	\$379,842	\$417,343	\$12,352	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$3,525	\$6,673	\$6,715	\$42	0.63%
Benefits Health Insurance	\$269,334	\$308,172	\$289,706	-\$18,466	-5.99%
Benefits Pension Contribution - State	\$51,604	\$57,769	\$58,675	\$906	1.57%
Benefits Workers Compensation Insurance	\$12,215	\$16,782	\$16,164	-\$618	-3.68%
Benefits Employer Taxes Medicare	\$27,323	\$32,219	\$32,251	\$32	0.10%
Building Maintenance	\$80,578	\$60,000	\$72,000	\$12,000	20.00%
Building Rent	\$113,042	\$114,623	\$114,623	\$0	0.00%
Building Utilities	\$36,007	\$44,000	\$44,000	\$0	0.00%
Contracted Services	\$9,165	\$12,000	\$12,000	\$0	0.00%
Dues-Subscriptions-Memberships	\$3,154	\$5,200	\$250	-\$4,950	-95.19%
Equipment - Technology	\$5,580	\$4,500	\$3,500	-\$1,000	-22.22%
Equipment Rental	\$4,963	\$12,872	\$8,182	-\$4,690	-36.43%
Equipment Supplies	\$1,645	\$5,000	\$5,000	\$0	0.00%
Field Trips	\$0	\$4,620	\$4,720	\$100	2.16%
Furniture	\$6,528	\$4,200	\$5,450	\$1,250	29.76%
Internet	\$817	\$3,264	\$3,600	\$336	10.29%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$2,603	\$2,530	\$2,760	\$230	9.09%
Payroll	\$1,993,227	\$2,226,991	\$2,230,207	\$3,216	0.14%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$60	\$100	\$110	\$10	10.00%
Professional Development	\$720	\$2,000	\$800	-\$1,200	-60.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$35,043	\$28,923	\$29,871	\$948	3.28%
Telephone	\$1,651	\$1,650	\$1,680	\$30	1.82%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$100	\$100	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$1,062	\$1,000	\$1,000	\$0	0.00%
Van Rental/Purchase	\$0	\$1,800	\$2,400	\$600	33.33%
Capital Expenditures				\$0	N/A
Debt Service Payments				\$0	N/A
Deposits to Capital Reserve				\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$3,064,838</b>	<b>\$3,336,830</b>	<b>\$3,363,107</b>	<b>\$26,278</b>	<b>0.79%</b>
<b>NET</b>	<b>-\$727,674</b>	<b>-\$570,230</b>	<b>-\$866,507</b>	<b>-\$296,278</b>	<b>51.96%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$2,659,847</b>	<b>\$2,956,988</b>	<b>\$2,945,764</b>	<b>\$285,917</b>	<b>10.75%</b>
<b>NET without Administration Expense Allocation</b>	<b>-\$322,683</b>	<b>-\$190,388</b>	<b>-\$449,164</b>	<b>-\$126,481</b>	<b>39.20%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>DEAF AND HARD OF HEARING</b>	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$817,705	\$861,020	\$766,360	-\$94,660	-10.99%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$94,244	\$105,333	\$131,715	\$37,471	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$1,108	\$1,967	\$2,214	\$247	12.56%
Benefits Health Insurance	\$58,697	\$55,153	\$69,431	\$14,278	25.89%
Benefits Pension Contribution - State	\$11,175	\$13,199	\$13,380	\$181	1.37%
Benefits Workers Compensation Insurance	\$3,472	\$4,994	\$5,468	\$474	9.49%
Benefits Employer Taxes Medicare	\$8,156	\$9,588	\$10,910	\$1,322	13.79%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$15,000	\$18,000	\$18,900	\$900	5.00%
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$39,831	\$38,265	\$39,523	\$1,258	3.29%
Dues-Subscriptions-Memberships	\$1,795	\$675	\$675	\$0	0.00%
Equipment - Technology	\$1,470	\$1,852	\$725	-\$1,127	-60.84%
Equipment Rental	\$2,091	\$2,383	\$2,256	-\$127	-5.34%
Equipment Supplies	\$909	\$1,445	\$981	-\$464	-32.11%
Field Trips	\$0	\$712	\$774	\$62	8.71%
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$82	\$115	\$33	40.61%
Payroll	\$603,876	\$661,253	\$752,446	\$91,193	13.79%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$14	\$92	\$58	-\$34	-36.96%
Professional Development	\$585	\$1,245	\$1,370	\$125	10.04%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$8,785	\$3,812	\$7,015	\$3,203	84.02%
Telephone	\$2,559	\$2,800	\$2,172	-\$628	-22.43%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$200	\$2,200	\$1,000	-\$1,200	-54.55%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$280	\$280	\$0	0.00%
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$853,967</b>	<b>\$925,329</b>	<b>\$1,061,408</b>	<b>\$136,078</b>	<b>14.71%</b>
<b>NET</b>	<b>-\$36,262</b>	<b>-\$64,309</b>	<b>-\$295,048</b>	<b>-\$230,738</b>	<b>358.80%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$759,723</b>	<b>\$819,996</b>	<b>\$929,693</b>	<b>\$169,970</b>	<b>22.37%</b>
<b>NET without Administration Expense Allocation</b>	<b>\$57,982</b>	<b>\$41,024</b>	<b>-\$163,333</b>	<b>-\$221,315</b>	<b>-381.70%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>FOOD SERVICE</b>	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$185,728	\$170,000	\$180,000	\$10,000	5.88%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$274	\$463	\$463	\$0	0.00%
Benefits Health Insurance	\$66,796	\$72,710	\$70,141	-\$2,569	-3.53%
Benefits Pension Contribution - State	\$6,870	\$7,338	\$7,338	\$0	0.00%
Benefits Workers Compensation Insurance	\$677	\$909	\$909	\$0	0.00%
Benefits Employer Taxes Medicare	\$1,149	\$1,744	\$1,744	\$0	0.00%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$15,900	\$15,600	\$16,547	\$947	6.07%
Dues-Subscriptions-Memberships	\$0	\$50	\$50	\$0	0.00%
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$127,797	\$120,302	\$120,302	\$0	0.00%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$400	\$400	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$76,696	\$105,000	\$103,500	-\$1,500	-1.43%
Telephone	\$0	\$0	\$0	\$0	N/A
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$0	\$0	\$0	N/A
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$296,158</b>	<b>\$324,516</b>	<b>\$321,394</b>	<b>-\$3,122</b>	<b>-0.96%</b>
<b>NET</b>	<b>-\$110,430</b>	<b>-\$154,516</b>	<b>-\$141,394</b>	<b>\$13,122</b>	<b>-8.49%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>EXTENDED YEAR</b>	<b>Actual FY2021</b>	<b>Budget FY2022</b>	<b>Budget FY2023</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>					
Extended Year Revenue - Campus	\$209,336	\$374,040	\$315,880	-\$58,160	-15.55%
Extended Year Revenue - DHOH	\$56,367	\$91,980	\$82,600	-\$9,380	-10.20%
Extended Year Revenue - Middle	\$209,276	\$261,840	\$222,960	-\$38,880	-14.85%
Extended Year Revenue - Prep	\$292,200	\$465,040	\$477,220	\$12,180	2.62%
Extended Year Revenue - Ripley	\$244,226	\$286,860	\$246,780	-\$40,080	-13.97%
Extended Year Revenue - TLC	\$531,814	\$657,024	\$681,550	\$24,526	3.73%
<b>TOTAL REVENUE</b>	<b>\$1,543,219</b>	<b>\$2,136,784</b>	<b>\$2,026,990</b>	<b>-\$109,794</b>	<b>-5.14%</b>
				\$0	N/A
<b>EXPENSES</b>				\$0	N/A
Extended Year Expense - Campus	\$0	\$500	\$500	\$0	0.00%
Extended Year Expense - DHOH	\$200	\$6,600	\$6,600	\$0	0.00%
Extended Year Expense - Middle	\$239	\$12,000	\$13,000	\$1,000	8.33%
Extended Year Expense - Prep	\$117	\$6,500	\$6,500	\$0	0.00%
Extended Year Expense - Ripley	\$62	\$13,500	\$13,050	-\$450	-3.33%
Extended Year Expense - TLC	\$0	\$10,460	\$11,000	\$540	5.16%
Payroll Extended Year- Campus	\$17,457	\$26,175	\$27,792	\$1,617	6.18%
Payroll Extended Year- DHOH	\$117,606	\$145,064	\$146,420	\$1,356	0.93%
Payroll Extended Year- Middle	\$113,525	\$188,674	\$200,335	\$11,661	6.18%
Payroll Extended Year- Prep	\$99,176	\$151,929	\$161,318	\$9,389	6.18%
Payroll Extended Year- Ripley	\$156,892	\$228,552	\$242,676	\$14,124	6.18%
Payroll Extended Year- TLC	\$58,339	\$99,640	\$101,099	\$1,459	1.46%
<b>TOTAL EXPENSES</b>	<b>\$563,613</b>	<b>\$889,594</b>	<b>\$930,290</b>	<b>\$40,696</b>	<b>4.57%</b>
<b>NET</b>	<b>\$979,606</b>	<b>\$1,247,190</b>	<b>\$1,096,700</b>	<b>-\$150,490</b>	<b>-12.07%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>ABA Fee for Service</b>	<b>Actual FY2021</b>	<b>Budget FY2022</b>	<b>Budget FY2023</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$529,298	\$620,000	\$545,177	-\$74,823	-12.07%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$1,094	\$1,297	\$1,245	-\$52	-4.01%
Benefits Health Insurance	\$69,223	\$40,860	\$39,417	-\$1,443	-3.53%
Benefits Pension Contribution - State	\$34,322	\$29,403	\$28,038	-\$1,365	-4.64%
Benefits Workers Compensation Insurance	\$4,357	\$4,932	\$4,583	-\$349	-7.08%
Benefits Employer Taxes Medicare	\$8,164	\$9,469	\$9,144	-\$325	-3.43%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$396	\$250	\$250	\$0	0.00%
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$632,608	\$593,013	\$630,634	\$37,621	6.34%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$374	\$4,500	\$2,500	-\$2,000	-44.44%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$195	\$2,300	\$2,300	\$0	0.00%
Telephone	\$7,052	\$8,000	\$8,000	\$0	0.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$3,472	\$12,000	\$12,000	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$761,257</b>	<b>\$706,024</b>	<b>\$738,111</b>	<b>\$32,087</b>	<b>4.54%</b>
<b>NET</b>	<b>-\$231,959</b>	<b>-\$86,024</b>	<b>-\$192,934</b>	<b>-\$106,910</b>	<b>124.28%</b>



**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>ASSISTIVE TECHNOLOGY Fee for Service</b>	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$14,930	\$18,000	\$15,000	-\$3,000	-16.67%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Employer Taxes Medicare	\$0	\$0	\$0	\$0	N/A
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$836	\$500	\$449	-\$51	-10.20%
Equipment - Technology	\$0	\$500	\$500	\$0	0.00%
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$0	\$0	\$0	\$0	N/A
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$2,000	\$750	-\$1,250	-62.50%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$0	\$0	\$0	\$0	N/A
Telephone	\$987	\$1,162	\$1,016	-\$146	-12.56%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$1,000	\$1,000	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$1,823</b>	<b>\$5,162</b>	<b>\$3,715</b>	<b>-\$1,447</b>	<b>-28.03%</b>
<b>NET</b>	<b>\$13,107</b>	<b>\$12,838</b>	<b>\$11,285</b>	<b>-\$1,553</b>	<b>\$0</b>



**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>Family and School Support Fee for Service</b>	<b>Actual FY2021</b>	<b>Budget FY2022</b>	<b>Budget FY2023</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$83,121	\$95,000	\$85,000	-\$10,000	-10.53%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$394	\$401	\$7	1.78%
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$781	\$0	\$0	\$0	N/A
Benefits Employer Taxes Medicare	\$1,643	\$2,012	\$2,062	\$50	2.49%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$0	\$0	\$0	\$0	N/A
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$117,046	\$138,764	\$142,188	\$3,424	2.47%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$600	\$600	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$90	\$300	\$300	\$0	0.00%
Telephone	\$0	\$0	\$0	\$0	N/A
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$2,400	\$2,400	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$119,561</b>	<b>\$144,470</b>	<b>\$147,951</b>	<b>\$3,481</b>	<b>2.41%</b>
<b>NET</b>	<b>-\$36,440</b>	<b>-\$49,470</b>	<b>-\$62,951</b>	<b>-\$13,481</b>	<b>27.25%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>PROFESSIONAL DEVELOPMENT Fee for Service</b>	<b>Actual FY2021</b>	<b>Budget FY2022</b>	<b>Budget FY2023</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$135,482	\$225,000	\$150,000	-\$75,000	-33.33%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Employer Taxes Medicare	\$0	\$0	\$0	\$0	N/A
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$77,225	\$90,400	\$67,600	-\$22,800	-25.22%
Dues-Subscriptions-Memberships	\$0	\$0	\$0	\$0	N/A
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$0	\$0	\$0	\$0	N/A
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$0	\$0	\$0	N/A
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$0	\$10,000	\$8,000	-\$2,000	-20.00%
Telephone	\$0	\$0	\$0	\$0	N/A
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$0	\$0	\$0	N/A
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$77,225</b>	<b>\$100,400</b>	<b>\$75,600</b>	<b>-\$24,800</b>	<b>-24.70%</b>
<b>NET</b>	<b>\$58,257</b>	<b>\$124,600</b>	<b>\$74,400</b>	<b>-\$50,200</b>	<b>-40.29%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>TUTORING Fee for Service</b>	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$87,966	\$92,000	\$115,000	\$23,000	25.00%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$137	\$340	\$203	148.18%
Benefits Health Insurance	\$0	\$0	\$15,196	\$15,196	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$243	\$326	\$499	\$173	53.07%
Benefits Employer Taxes Medicare	\$0	\$0	\$0	\$0	N/A
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$18,900	\$20,000	\$0	-\$20,000	-100.00%
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$56,124	\$43,224	\$115,620	\$72,396	167.49%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$675	\$0	\$0	\$0	N/A
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$0	\$0	\$20,000	\$20,000	N/A
Telephone	\$891	\$1,032	\$924	-\$108	-10.47%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$22	\$3,000	\$3,000	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$76,856</b>	<b>\$67,719</b>	<b>\$155,579</b>	<b>\$87,860</b>	<b>129.74%</b>
<b>NET</b>	<b>\$11,110</b>	<b>\$24,281</b>	<b>-\$40,579</b>	<b>-\$64,860</b>	<b>-267.12%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>TRANSITIONAL SERVICE Fee for Service</b>	<b>Actual FY2021</b>	<b>Budget FY2022</b>	<b>Budget FY2023</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$54,965	\$135,000	\$100,000	-\$35,000	-25.93%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$185	\$195	\$10	5.41%
Benefits Health Insurance	\$6,367	\$6,931	\$6,686	-\$245	-3.53%
Benefits Pension Contribution - State	\$525	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$322	\$484	\$499	\$15	3.10%
Benefits Employer Taxes Medicare	\$1,386	\$929	\$996	\$67	7.21%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$1,020	\$1,129	\$989	-\$140	-12.40%
Equipment - Technology	\$0	\$0	\$1,958	\$1,958	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$150	\$0	-\$150	-100.00%
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$297	\$186	-\$111	-37.37%
Payroll	\$72,889	\$64,098	\$68,712	\$4,614	7.20%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$169	\$222	\$53	31.07%
Professional Development	\$0	\$680	\$460	-\$220	-32.35%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$1,029	\$3,046	\$2,170	-\$876	-28.76%
Telephone	\$2,487	\$2,529	\$2,529	\$0	0.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$21	\$6,000	\$6,050	\$50	0.83%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$86,046</b>	<b>\$86,627</b>	<b>\$91,651</b>	<b>\$5,025</b>	<b>5.80%</b>
<b>NET</b>	<b>-\$31,081</b>	<b>\$48,373</b>	<b>\$8,349</b>	<b>-\$40,025</b>	<b>-\$1</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>VISION/MOBILITY Fee for Service</b>	<b>Actual FY2021</b>	<b>Budget FY2022</b>	<b>Budget FY2023</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$78,690	\$92,000	\$92,000	\$0	0.00%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$151	\$232	\$237	\$5	2.16%
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$477	\$641	\$840	\$199	31.05%
Benefits Employer Taxes Medicare	\$1,152	\$1,231	\$1,262	\$31	2.52%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$0	\$125	\$0	-\$125	-100.00%
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$300	\$300	\$0	0.00%
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$82,986	\$84,894	\$87,068	\$2,174	2.56%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$100	\$0	-\$100	-100.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$242	\$259	\$155	-\$104	-40.15%
Telephone	\$885	\$2,313	\$924	-\$1,389	-60.05%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$885	\$2,000	\$1,500	-\$500	-25.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$86,779</b>	<b>\$92,095</b>	<b>\$92,286</b>	<b>\$191</b>	<b>0.21%</b>
<b>NET</b>	<b>-\$8,089</b>	<b>-\$95</b>	<b>-\$286</b>	<b>-\$191</b>	<b>201.05%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>TRANSPORTATION Fee for Service</b>	Actual FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>	\$9,175,780	\$10,250,000	\$10,500,000	\$250,000	2.44%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Employer Taxes Medicare	\$0	\$0	\$0	\$0	N/A
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$0	\$0	\$0	\$0	N/A
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$0	\$0	\$0	\$0	N/A
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$0	\$0	\$0	N/A
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$0	\$0	\$0	\$0	N/A
Telephone	\$0	\$0	\$0	\$0	N/A
Transportation	\$8,897,241	\$10,185,000	\$10,185,000	\$0	0.00%
Travel Reimbursement	\$0	\$0	\$0	\$0	N/A
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental/Purchase	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$8,897,241</b>	<b>\$10,185,000</b>	<b>\$10,185,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>NET</b>	<b>\$278,539</b>	<b>\$65,000</b>	<b>\$315,000</b>	<b>\$250,000</b>	<b>384.62%</b>

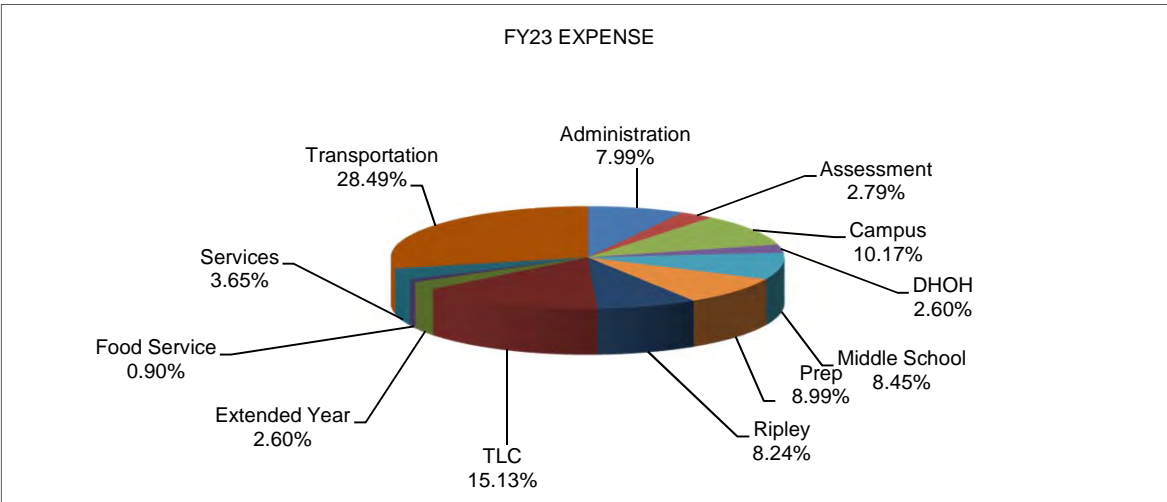
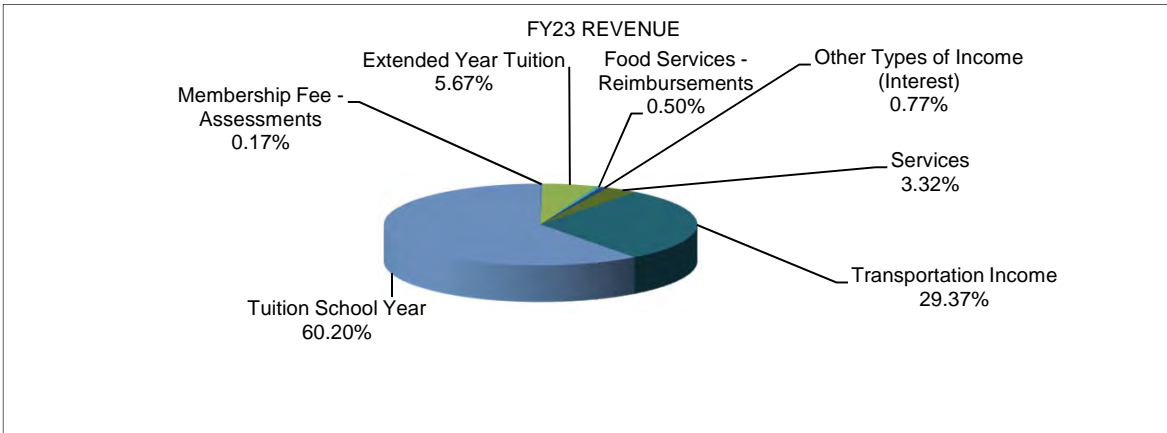
**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL  
GENERAL FUND**

**REVENUE AND EXPENSE SUMMARY AND PERCENTAGES**

REVENUE	Actual FY21	Budget FY22	Budget FY23	+/-	% Change
Membership Fee - Assessments	\$60,500	\$60,500	\$60,500	\$0	0.00%
Extended Year Tuition	\$1,543,219	\$2,136,784	\$2,026,990	-\$109,794	-5.14%
Food Services - Reimbursements	\$185,728	\$170,000	\$180,000	\$10,000	5.88%
Other Types of Income (Interest)	\$152,054	\$156,000	\$273,654	\$117,654	75.42%
Services	\$1,065,194	\$1,377,500	\$1,186,177	-\$191,323	-13.89%
Transportation Income	\$9,175,780	\$10,250,000	\$10,500,000	\$250,000	2.44%
Tuition School Year	\$18,817,713	\$21,341,820	\$21,523,360	\$181,540	0.85%
<b>TOTAL REVENUE</b>	<b>\$31,000,188</b>	<b>\$35,492,604</b>	<b>\$35,750,681</b>	<b>\$258,077</b>	<b>0.73%</b>

EXPENSE	Actual FY21	Budget FY22	Budget FY23	+/-	% Change
Administration	\$2,278,091	\$2,605,603	\$2,855,305	\$249,702	9.58%
Assessment	\$807,962	\$1,027,150	\$998,737	-\$28,412	-2.77%
Campus	\$3,269,320	\$3,690,787	\$3,635,307	-\$55,480	-1.50%
DHOH	\$759,723	\$819,996	\$929,693	\$109,696	13.38%
Middle School	\$3,033,279	\$3,121,707	\$3,019,813	-\$101,894	-3.26%
Prep	\$2,764,495	\$3,327,685	\$3,215,745	-\$111,940	-3.36%
Ripley	\$2,659,847	\$2,956,988	\$2,945,764	-\$11,224	-0.38%
TLC	\$4,176,529	\$5,339,771	\$5,408,739	\$68,968	1.29%
Extended Year	\$563,613	\$889,594	\$930,290	\$40,696	4.57%
Food Service	\$296,158	\$324,516	\$321,394	-\$3,122	-0.96%
Services	\$1,209,546	\$1,202,497	\$1,304,893	\$102,397	8.52%
Transportation	\$8,897,241	\$10,185,000	\$10,185,000	\$0	0.00%
<b>TOTAL EXPENSE</b>	<b>\$30,715,806</b>	<b>\$35,491,293</b>	<b>\$35,750,681</b>	<b>\$259,387</b>	<b>0.73%</b>

NET	\$284,382	\$1,311	\$0	-\$1,310	-99.97%
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**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

**GENERAL FUND  
EXPENSE SUMMARY BY DEPARTMENT**

**OPERATING EXPENDITURES-CAPITAL EXPENDITURES-DEBT SERVICE PAYMENTS-  
DEPOSITS TO CAPITAL RESERVE**

<b>OPERATING EXPENDITURES</b>	<b>Budget FY21</b>	<b>Budget FY22</b>	<b>Budget FY23</b>	<b>+/-</b>	<b>% Change</b>
Administration	\$2,278,091	\$2,605,603	\$2,855,305	\$249,702	9.58%
Assessment	\$807,962	\$1,027,150	\$998,737	-\$28,412	-2.77%
Campus	\$3,269,320	\$3,690,787	\$3,635,307	-\$55,480	-1.50%
DHOH	\$759,723	\$819,996	\$929,693	\$109,696	13.38%
Middle School	\$3,033,279	\$3,121,707	\$3,019,813	-\$101,894	-3.26%
Prep	\$2,764,495	\$3,327,685	\$3,215,745	-\$111,940	-3.36%
Ripley	\$2,659,847	\$2,956,988	\$2,945,764	-\$11,224	-0.38%
TLC	\$4,176,529	\$5,339,771	\$5,408,739	\$68,968	1.29%
Food Service	\$296,158	\$324,516	\$321,394	-\$3,122	-0.96%
Professional Development	\$77,225	\$100,400	\$75,600	-\$24,800	-24.70%
Extended Year	\$563,613	\$889,594	\$930,290	\$40,696	4.57%
ABA-BCBA	\$761,257	\$706,024	\$738,111	\$32,087	4.54%
Assistive Technology	\$1,823	\$5,162	\$3,715	-\$1,447	-28.03%
Family and School Support	\$119,561	\$144,470	\$147,951	\$3,481	2.41%
Transitional Service	\$86,046	\$86,627	\$91,651	\$5,025	5.80%
Tutoring Service	\$76,856	\$67,719	\$155,579	\$87,860	129.74%
Vision	\$86,779	\$92,095	\$92,286	\$191	0.21%
Transportation	\$8,897,241	\$10,185,000	\$10,185,000	\$0	0.00%
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$30,715,806</b>	<b>\$35,491,293</b>	<b>\$35,750,681</b>	<b>\$259,387</b>	<b>0.73%</b>

<b>CAPITAL EXPENDITURES</b>	<b>Actual FY21</b>	<b>Actual FY22</b>	<b>Budget FY23</b>	<b>+/-</b>	<b>% Change</b>
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>

<b>DEBT SERVICE PAYMENTS</b>	<b>Actual FY21</b>	<b>Actual FY22</b>	<b>Budget FY23</b>	<b>+/-</b>	<b>% Change</b>
<b>TOTAL DEBT SERVICE PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>

<b>DEPOSITS TO CAPITAL RESERVE</b>	<b>Actual FY21</b>	<b>Actual FY22</b>	<b>Budget FY23</b>	<b>+/-</b>	<b>% Change</b>
<b>TOTAL DEPOSITS TO CAPITAL RESERVE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>

<b>TOTAL ALL GENERAL FUND EXPENSES</b>	<b>Actual FY21</b>	<b>Actual FY22</b>	<b>Budget FY23</b>	<b>+/-</b>	<b>% Change</b>
OPERATING EXPENDITURES	\$30,715,806	\$35,491,293	\$35,750,681	\$259,387	0.73%
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	N/A
DEBT SERVICE PAYMENTS	\$0	\$0	\$0	\$0	N/A
DEPOSITS TO CAPITAL RESERVE	\$0	\$0	\$0	\$0	N/A
<b>TOTAL ALL GENERAL FUND EXPENSES</b>	<b>\$30,715,806</b>	<b>\$35,491,293</b>	<b>\$35,750,681</b>	<b>\$259,387</b>	<b>0.73%</b>



**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

Summary Detail General Fund	Budget FY2021	Budget FY2022	Budget FY2023	+/-	% Change
<b>REVENUE</b>					
Membership Fee - Assessments	\$60,500	\$60,500	\$60,500	\$0	0.00%
Extended Year Tuition	\$1,543,219	\$2,136,784	\$2,026,990	-\$109,794	-5.14%
Food Services - Reimbursements	\$185,728	\$170,000	\$180,000	\$10,000	5.88%
Other Types of Income (Interest)	\$152,054	\$156,000	\$273,654	\$117,654	75.42%
Services	\$1,065,194	\$1,377,500	\$1,186,177	-\$191,323	-13.89%
Transportation Income	\$9,175,780	\$10,250,000	\$10,500,000	\$250,000	2.44%
Tuition School Year	\$18,817,713	\$21,341,820	\$21,523,360	\$181,540	0.85%
<b>TOTAL REVENUE</b>	<b>\$31,000,188</b>	<b>\$35,492,604</b>	<b>\$35,750,681</b>	<b>\$258,077</b>	<b>0.73%</b>
<b>EXPENSES</b>					
Auditing Services	\$17,000	\$18,000	\$18,000	\$0	0.00%
Benefits Free Life and Disability Insurance	\$29,739	\$49,972	\$50,975	\$1,003	2.01%
Benefits Health Insurance	\$2,018,998	\$2,292,748	\$2,095,924	-\$196,824	-8.58%
Benefits Pension Contribution - State	\$323,794	\$398,439	\$400,258	\$1,819	0.46%
Benefits Workers Compensation Insurance	\$93,865	\$129,815	\$128,511	-\$1,304	-1.00%
Benefits Employer Taxes Medicare	\$213,524	\$252,418	\$257,045	\$4,627	1.83%
Building Maintenance	\$480,831	\$500,000	\$462,900	-\$37,100	-7.42%
Building Rent	\$1,001,601	\$1,531,206	\$1,520,280	-\$10,926	-0.71%
Building Utilities	\$221,828	\$274,000	\$293,600	\$19,600	7.15%
Contracted Services	\$371,585	\$377,179	\$376,028	-\$1,150	-0.30%
Dues-Subscriptions-Memberships	\$107,859	\$81,051	\$26,737	-\$54,314	-67.01%
Equipment - Technology	\$73,767	\$34,030	\$39,231	\$5,201	15.29%
Equipment Rental	\$27,041	\$51,217	\$48,536	-\$2,681	-5.24%
Equipment Supplies	\$9,069	\$34,809	\$29,956	-\$4,853	-13.94%
Field Trips	\$845	\$14,982	\$18,094	\$3,112	20.77%
Furniture	\$24,868	\$7,670	\$9,570	\$1,900	24.77%
Internet	\$4,076	\$17,296	\$18,652	\$1,356	7.84%
Legal Services	\$6,510	\$10,000	\$10,000	\$0	0.00%
Liability Insurance	\$11,613	\$12,615	\$13,418	\$803	6.37%
Nursing Supplies	\$7,083	\$16,630	\$16,287	-\$343	-2.06%
Payroll	\$15,598,113	\$17,450,024	\$17,922,698	\$472,674	2.71%
Payroll Processing Services	\$26,725	\$28,000	\$28,000	\$0	0.00%
Payroll Student Vocational	\$8,348	\$28,000	\$29,500	\$1,500	5.36%
Postage	\$11,742	\$8,834	\$8,863	\$29	0.32%
Professional Development	\$37,781	\$57,980	\$52,835	-\$5,145	-8.87%
Retiree Health Insurance	\$71,909	\$92,863	\$96,506	\$3,643	3.92%
Supplies and Materials	\$296,500	\$391,870	\$410,725	\$18,854	4.81%
Telephone	\$40,517	\$43,091	\$44,749	\$1,658	3.85%
Transportation	\$8,897,241	\$10,185,000	\$10,185,000	\$0	0.00%
Travel Reimbursement	\$10,306	\$48,415	\$46,465	-\$1,950	-4.03%
Treasurer	\$8,184	\$8,766	\$9,029	\$263	3.00%
Tuition Reimbursement	\$10,947	\$20,000	\$25,000	\$5,000	25.00%
Umbrella Insurance	\$67,846	\$74,624	\$64,800	-\$9,824	-13.16%
Unemployment	\$5,245	\$30,000	\$30,000	\$0	0.00%
Van Maintenance	\$15,291	\$23,400	\$24,840	\$1,440	6.15%
Van Rental/Purchase	\$0	\$6,755	\$7,380	\$625	9.25%
Extended Year Expense	\$618	\$49,560	\$50,650	\$1,090	2.20%
Payroll Extended Year	\$562,995	\$840,034	\$879,640	\$39,606	4.71%
Capital Expenditures	\$0	\$0	\$0	\$0	0.00%
Debt Service Payments	\$0	\$0	\$0	\$0	0.00%
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	0.00%
<b>TOTAL EXPENSES</b>	<b>\$30,715,806</b>	<b>\$35,491,293</b>	<b>\$35,750,681</b>	<b>\$259,387</b>	<b>0.73%</b>
<b>NET</b>	<b>\$284,382</b>	<b>\$1,311</b>	<b>\$0</b>	<b>-\$1,310</b>	<b>-99.97%</b>

**SEEM COLLABORATIVE  
FY2023 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>Summary Detail Non-General Fund Grants-Gifts-Donations Revenue and Expenses</b>	Grants			Restricted Funds (Gifts-Donations)		
	Budget FY2021	Budget FY2022	Budget FY2023	Budget FY2021	Budget FY2022	Budget FY2023
<b>REVENUE</b>	\$136,920	\$71,308	\$72,522	\$40,000	\$40,000	\$20,000
<b>EXPENSES</b>						
Administrative Expense Allocation						
Auditing Services						
Benefits Free Life and Disability Insurance						
Benefits Health Insurance						
Benefits Pension Contribution - State						
Benefits Workers Compensation Insurance						
Benefits Employer Taxes Medicare						
Building Maintenance						
Building Rent						
Building Utilities						
Contracted Services	\$30,200					
Dues-Subscriptions-Memberships						
Equipment - Technology						
Equipment Rental						
Equipment Supplies						
Field Trips						
Furniture						
Internet						
Legal Services						
Liability Insurance						
Nursing Supplies						
Payroll	\$81,920					
Payroll Processing Services						
Payroll Student Vocational						
Postage						
Professional Development		\$48,398	\$49,612			
Retiree Health Insurance						
Supplies and Materials	\$24,800	\$22,910	\$22,910			
Telephone						
Transportation						
Travel Reimbursement						
Treasurer						
Tuition Reimbursement						
Umbrella Insurance						
Unemployment						
Van Maintenance						
Van Rental/Purchase						
Restricted Fund Expense				\$30,000	\$40,000	\$20,000
<b>TOTAL EXPENSES</b>	<b>\$136,920</b>	<b>\$71,308</b>	<b>\$72,522</b>	<b>\$30,000</b>	<b>\$40,000</b>	<b>\$20,000</b>

Notes:

Grant and Restricted Revenue and Expenses are based on July 1 - June 30. Depending on when revenue is received and when expenses are made there might be a difference (ending balance positive or negative).