



APPROVED  
FY2021 BUDGET  
and  
Supplemental Material

Approved by Board Vote on  
January 28, 2020

Catherine Lawson, Executive Director  
Gregory Zammuto, Director of Finance and Operations

**SEEM COLLABORATIVE  
APPROVED FY2021 BUDGET**

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# **SEEM COLLABORATIVE APPROVED FY2021 BUDGET**

## **Introduction**

SEEM Collaborative was founded in 1968 on the premise that local school districts can accomplish more by working together and conducting, in concert, educational programs and services to supplement and strengthen existing school programs and services that otherwise would be neither affordable nor accessible.

The SEEM Collaborative is a vibrant example of what can happen when districts, stakeholders, community members, staff, and parents work together toward a shared vision of quality education for all children.

SEEM Collaborative is comprised of eleven School Districts (Lynnfield, Melrose, North Andover, North Reading, Reading, Saugus, Stoneham, Wakefield, Wilmington, Winchester, and Woburn) and provides educational services to students, parents, educators, and specialists.

## **MISSION STATEMENT**

The mission of the SEEM Collaborative is to provide low incidence populations with high quality, cost-efficient educational programs and services, in the least restrictive environment, that compliment and strengthen the school programs of the member districts.

## **VISION STATEMENT**

1. SEEM's programs and services enable member districts to extend their capacity to educate students in the least restrictive environment.
2. SEEM's programs and services provide access to the Massachusetts Curriculum Frameworks, and support students to learn the skills that allow them to be productive and successful adults.
3. All students enrolled recognize their strengths and experience success.
4. All students enrolled have access to typically developing peers in the least restrictive environment possible.
5. Integrated, specialized services are provided to low incidence populations.
6. Member districts, parents, students and other stakeholders involved in students' lives support respect, value and appreciate the consistent high quality of our programs and services.

## **BELIEFS**

We believe in:

1. The ability of all children to learn;
2. The importance of strong mutually supportive relationships among all members of the SEEM community, including students, parents, staff and district personnel, respecting individual differences and the value of collaboration and trust;
3. The development of the skills necessary for success in the least restrictive environment while ensuring access to the full range of the Massachusetts Curriculum Frameworks;
4. The value of high quality, cost effective programming for students which provides the best opportunity for them to achieve equality of opportunity, full participation, independent living, and economic self-sufficiency.

**OUR PURPOSE**

The Collaborative exists to conduct educational programs and services which shall compliment and strengthen the school programs of member school committees and increase educational opportunities for children when it is determined that such programs and services can most effectively and economically be provided on a collaborative basis. The foregoing purpose includes the authority of the Collaborative, acting through its Board of Directors, to contract with corporations, individuals, associations, agencies, and/or any other entities in order to obtain and provide services for a member district(s). In addition, the Collaborative will continue to increase and expand its level of service in general education, occupational-vocational education, staff development and training, and research and development of innovative programs. (SEEM Articles of Agreement, 2008, Article 1 -p.3)

**Why We Exist...**

- o To educate, to collaborate, to train, to create.
- o To accommodate school-aged students whose needs are so unique that local special education teams have determined that their needs cannot be met by the local school districts.
- o To help each student achieve his/her personal, vocational, and/or educational goals.
- o To assist students and families through their transitions from school to life.
- o To educate practitioners and parents, through training programs and professional development activities that are in the forefront of research-based best practices.
- o To provide on-site consultation, demonstrations of best practices, and remain available to ensure transference to the local instructional team.
- o To work toward a future where all students will be seen as equally valuable, where all students can learn, and where all students benefit when they are educated together.

Our purpose is accomplished through the following programs, therapies, and services:

Programs	Services and Therapies
Deaf and Hard of Hearing Program Hurd at Ripley Elementary School Program SEEM Middle School Campus Academy Alternative High School Foundations for Life Assessment and Intervention Center Therapeutic Learning Center ~ Elementary @ Beebe School Therapeutic Learning Center ~ Middle School @ Beebe SEEM Prep Program Extended Year Program	Adaptive PE Applied Behavior Analysis (ABA) Assistive Technology Audiology Clinical/Mental Health English Language Education (ELE) Hearing Nursing Occupational Therapy Physical Therapy Psycho-Ed. and School Neuropsychological Assessments Speech Therapy Transition and Recreation Tutoring Vision and Mobility

## **PROGRAM DESCRIPTIONS**

### Deaf and Hard of Hearing Program

The SEEM Collaborative Deaf and Hard of Hearing Program is a day school that services children in grades PreK-2 who have moderate, severe, or profound hearing loss. The program's mission is to prepare students for a successful transition to a mainstream school in their sending district.

### Hurd Elementary Program at Ripley School

The Hurd Elementary Program at Ripley School is a therapeutic day school that serves students in grades K-5 with a variety of social, emotional, behavioral, and learning needs.

### Middle School

SEEM Middle School is a co-educational day school that provides therapeutic and educational supports to help students prepare for high school and attain the social and behavioral skills needed to eventually join the work force or continue on to higher education opportunities.

### Campus Academy High School

Campus Academy High School's academic and electives programs are aligned with state requirements and meet the credit requirements of each sending district. As a result, students attending Campus Academy High are eligible for a high school diploma from their sending districts, provided students complete course requirements with a passing grade and pass their MCAS tests.

### Foundations for Life Program

The Foundations for Life program delivers extended services to students 18 years and older. The program's goal is to promote the greatest level of independence possible for each student by providing community-based transition skills for students who require such training after completing grade 12.

### Assessment and Intervention Center

The Seem Assessment and Intervention Center is an Interim Alternative Educational Setting and Extended Evaluation site, which provides stabilization and evaluation to aide in determining long term educational planning. Students participating in an Extended Evaluation are enrolled at the center for up to eight school weeks. Students referred for an Interim Alternative Placement are enrolled for up to 45 days. During this time parents/guardians and students can expect a highly structured, therapeutic educational setting in which each student is carefully evaluated. Our classrooms are designed to provide a rich academic experience in which each student engages in curriculum as outlined by the Massachusetts Curriculum Frameworks.

### Therapeutic Learning Center

The Therapeutic Learning Center at the Beebe School is a public elementary and middle school program for students with intensive special needs. The school supports and helps students acquire the communication, academic readiness, community, life skills, and social skills necessary to have a purposeful and independent life, and strives to help each child reach his or her fullest potential

### SEEM Prep Program

SEEM Prep is a public day school for 15-22 year-old students with intensive special needs. The school provides a functional academic curriculum, along with vocational training, to support development of the social, academic, and vocational skills students need to transition successfully into their communities as adults.

### Extended Year Program

SEEM Collaborative Extended Year Programs are recommended for students who require additional academic services to prevent substantial regression during the summer months. Students benefit from enriched academic, social, and life skills curricula, receiving individualized and small group instruction based upon their individualized education plans (IEPs). The format and structure of the SEEM Collaborative Extended Year Programs assist students with a smooth transition into the new school year.

## **SERVICES AND THERAPIES DESCRIPTIONS**

### Adaptive PE

Adapted physical education is the art and science of developing and implementing a carefully designed physical education instructional program for an individual with a disability, based on a comprehensive assessment, to give the individual the skills necessary for a lifetime of rich leisure, recreation, and sport experiences to enhance physical fitness and wellness. (Auxter, Pyfer, & Huettig, 2001). The APE teacher is a certified physical education teacher, who is trained in assessing and working with special needs children. The APE teacher develops an appropriate physical education plan for individuals with disabilities by conducting assessments (usually with the physical therapist and/or occupational therapist), that measure motor competency, physical fitness, play, and leisure, recreation and sport skills. The student(s) APE program can be provided one-on-one, in a small group, or within the general physical education setting.

### Applied Behavior Analysis

Applied Behavior Analysis (ABA) is the science of systematically studying variables that influence behavior (Sulzer-Azaroff and Mayer, 1991). SEEM Collaborative currently employs several Board Certified Behavior Analysts (BCBAs), who provide and supervise ABA services, for students ages 3-22. Five main areas of service are provided: consultation to SEEM Collaborative schools; consultation to member and non-member public school districts; direct and consultative home services; assessments; and ABA-based trainings. For more detailed information on services provided, please access our current referral forms.

### Assistive Technology

Specialists use the SETT Frameworks to assess what, if any, assistive technologies are needed to support student access to the Common Core Curriculum Frameworks.

### Audiology

Our complete range of audiology services includes: ongoing consultation with classroom staff about each student's specific needs; hearing equipment functioning and troubleshooting; instruction on environmental and educational accommodations; communicating with student audiologists; and, when necessary, providing direct assessment and instruction to students in need.

### Clinical/Mental Health/Social Worker

Clinical teams and classroom staff work closely together to assist students with learning strategies to improve their social/emotional functioning and impulse control management within classroom settings and during individual treatment sessions. SEEM's mental health staff provides ongoing consultation to the classroom staff.

### English Language Education (ELE)

A variety of services to English Language Learners and their teachers. Our services include coaching/consultation for ELL and SEI teachers, professional development workshops, RETELL trainings, direct student services, and ELL assessments. We are also able to do program consults and assessments for districts looking to restructure their programming.

### Hearing

Certified Teachers of the Deaf and Speech and Language Pathologists provide in-district consultation and direct services to students that range from pre-school through high school, (ages 3-22) in a collaborative serving 10 towns. Our hearing services spans the provision of direct and consultation services as per IEP and 504 plans, completing evaluations including writing goals and objectives as well as updating student progress. Services, furthermore, include in-service training for educational teams and/or parents and participation in educational team meetings as well as training in Signing Exact English (SEE) II.

### Occupational Therapy

Specialists evaluate students' occupational therapy needs and develop goals and objectives to be considered as part of the IEP process. Service is delivered services within an integrated therapies approach with ongoing consultation with classroom staff.

### Physical Therapy

Specialists evaluate students' physical therapy needs and develop goals and objectives to be considered as part of the IEP process. Services are delivered within an integrated therapies approach with ongoing consultation with classroom staff.

### Psycho-Educational and School Neuropsychological Assessments

This assessment evaluates psychological and academic functioning to determine special education placement needs and services required for effective remediation.

### Speech Therapy

Specialists evaluate students' speech and language needs and develop goals and objectives to be considered as part of the IEP process in written evaluation reports. Services are delivered within an integrated therapies approach, when possible, with ongoing consultation with classroom staff.

### Transition and Recreation Services

SEEM Collaborative's Transition Services Department provides evaluation, consultation and direct student support in the areas affecting postsecondary outcomes (employment, independent living, and lifelong learning). Assessments include comprehensive transition evaluations, vocational assessments, and recreation and leisure assessments. All evaluations consist of a series of formal and informal testing, interviews and observations. Specific evaluation tools are used based on the individual's learning style. Direct services are offered through SEEM's Recreational Services and School-to-Work programs. The School-to-Work program provides job development and employment skill training in community settings, with support of a SEEM Transition Support Instructor. SEEM's Recreational Services assist youth in identifying and accessing community leisure and recreational opportunities.

### Tutoring Services

Tutoring services may be provided to students who have a medical condition preventing them from participating in classroom instruction and to keep them as current as possible while facilitating the student's return to the current classroom setting. SEEM Collaborative is dedicated to providing students quality instruction using academic strategies through online learning or direct instruction. Online courses may be used in place of, or to supplement, direct instruction for available classes.

### Vision and Orientation and Mobility (O&M)

Direct vision services teach compensatory skills, while consultation services to classroom staff include classroom organization, materials modification, and teaching strategies. O&M instruction is age-appropriate, individualized training that teaches students with visual impairments to move safely and independently at home, in schools, and in the community.

## BUDGET HIGHLIGHTS

The Budget is presented in accordance with the SEEM Collaborative mission, vision, beliefs and purpose and reflects the following goals:

- Position SEEM Collaborative for continued improvement of educational programs and student achievement.
- Continue to be responsive to our districts' revolving needs and the needs of an increasingly complex population of students.
- Exercise fiscal responsibility to minimize expenses while maximizing services.
- Exist as a viable option to school districts by attracting and retaining qualified staff while offering competitive salary and benefits.
- Use methodology to determine tuition and fee for service rates that is based on determining projected expenses and projected enrollment, and then establishing tuition and fees at a level that will generate enough revenue to cover the projected expenses.

The FY21 budget and tuition rates reflect the supports needed to accommodate the increased social emotional needs of the students that currently being referred to all of our programs.

The budget represents an increase of 2.77% in expenses and an increase of 2.75% in revenue as compared the FY20 Budget.

Based on rounding and maintaining a Member to Non-Member tuition differential of less than forty percent, the approved school year tuition rate increase for all 180-day programs is 3.66% for Member Districts and the approved tuition increase for the Assessment Center is 5.69% for Member Districts and the approved school year tuition rate for all 180-day programs is 3.52% for Non-Member Districts and the approved tuition increase for the Assessment Center is 5.30% for Non-Member Districts.

The FY21 budget is developed to support a projected school year enrollment of 330 student FTE, a projected extended year enrollment of 250 students (if the projections are not met adjustments to staffing will be made if possible dependent on IEPs in place at the time).

The staffing FTE for FY21 reflects a net reduction of 9.83 FTE as the same as compared to the FY20 budgeted staffing FTE. The most significant changes are the reduction of 3 FTE Teachers and 6.8 FTE Aides. These staffing changes are related to enrollment.



## REVENUE

The general fund projected revenue for FY21 is \$33,188,716, this represents an increase of \$886,758; an increase of 2.75% compared to FY20 budgeted projected revenue.

The following is a list of significant revenue increases:

- \$557,480 Tuition
- \$200,000 Transportation
- \$161,278 Extended Year Tuition

The following is a list of significant revenue decreases:

- \$157,000 Vision and Mobility Services
- \$35,000 Transition Services

## EXPENSE

The general fund projected expense amount for FY21 is \$33,177,492, this represents an increase of \$895,468; an increase of 2.77% compared to FY20 budgeted projected expense.

Included are the following reductions and increases:

### Reductions:

- \$370,412 Payroll  
With the reduction of 9.83 FTE of Staff the payroll expense was reduced by this amount  
Overall payroll did increase by \$50,634, it would have increased by \$421,046

### Increases:

- \$70,442 Benefits Health Insurance  
SEEM negotiated a zero percent increase in premium, this increase is related to increase in participation, an increase of 18 participants compared to last budget
- 102,634 Contracted Services  
Increase is based on utilizing outside agencies to supplement SEEM staff in providing services
- 102,831 Payroll Extended Year  
Increase is related to pay rates of anticipated staff
- 194,000 Transportation  
Increase is based on additional participation/riders and is directly related to the \$200,000 increase in Transportation Revenue
- 281,786 Building Rent  
Increase is due to agreed rates and related to moving the Beebe and Assessment programs

SEEM Collaborative has and will continue to explore and identify additional cost avoidance opportunities, expense reductions and additional funding opportunities so that it can continue with its goal to have the least amount of financial impact on districts while providing high quality services.

<b>FY21 BUDGET DEVELOPMENT TIMELINE</b>	
<b>ACTION</b>	<b>DEADLINE</b>
1. Budget Development Memo and Worksheets sent to Principals and Program Directors.	September 18, 2019
2. Budget worksheets are submitted from Principals and Program Directors to Director of Finance and Operations for review.	November 1, 2019
3. Budget meetings between Principals and Program Directors, Executive Director and to Director of Finance and Operations.	November 15, 2019
4. Changes (in necessary) to budget worksheets are submitted from Principals and Program Directors to Director of Finance and Operations.	December 2, 2019
5. Executive Director and Director of Finance and Operations meet with Finance Sub-Committee.	December 10, 2019
6. Executive Director and Director of Finance and Operations present budget to the Board of Directors.	December 17, 2019
7. The Board of Directors approve the budget.	March 24, 2020
8. The Treasurer certifies and transmits budget.	June 30, 2020

**SEEM COLLABORATIVE  
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**SCHOOL YEAR ENROLLMENT - HEADCOUNT**

The following chart provides the actual number of students that received service during the FY19 School Year, the projected number for FY20 and the projected number for FY21 for all schools/programs.

It is important to note that the number of students serviced is based on the actual number of students that enter a program, Based on this, it is possible that a student could be counted more than one time due to change in school/program.

<b>ASSESSMENT CENTER - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	32	24	24
Students with 1:1	0	0	0
Member Totals	32	24	24
<b>ASSESSMENT CENTER- Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	11	24	20
Students with 1:1	0	0	0
Non-Member Totals	11	24	20
<b>ASSESSMENT CENTER - TOTAL</b>	<b>43</b>	<b>48</b>	<b>44</b>
<b>BEEBE - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	1	7	1
Students with 1:1	8	9	8
Member Totals	9	16	9
<b>BEEBE - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	37	38	38
Students with 1:1	20	17	18
Non-Member Totals	57	55	56
<b>BEEBE - TOTAL</b>	<b>66</b>	<b>71</b>	<b>65</b>
<b>CAMPUS - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	39	34	33
Students with 1:1	0	0	0
Member Totals	39	34	33
<b>CAMPUS - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	62	60	58
Students with 1:1	0	0	0
Non-Member Totals	62	60	58
<b>CAMPUS - TOTAL</b>	<b>101</b>	<b>94</b>	<b>91</b>
<b>DHOH - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	1	1	2
Students with 1:1	0	0	0
Member Totals	1	1	2
<b>DHOH - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	8	7	10
Students with 1:1	2	1	0
Non-Member Totals	10	8	10
<b>DHOH - TOTAL</b>	<b>11</b>	<b>9</b>	<b>12</b>

**SEEM COLLABORATIVE  
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**SCHOOL YEAR ENROLLMENT - HEADCOUNT**

The following chart provides the actual number of students that received service during the FY19 School Year, the projected number for FY20 and the projected number for FY21 for all schools/programs.

It is important to note that the number of students serviced is based on the actual number of students that enter a program. Based on this, it is possible that a student could be counted more than one time due to change in school/program.

<b>MIDDLE - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	12	14	12
Students with 1:1	0	0	0
Member Totals	12	14	12
<b>MIDDLE - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	42	45	44
Students with 1:1	0	0	0
Non-Member Totals	42	45	44
<b>MIDDLE - TOTAL</b>	<b>54</b>	<b>59</b>	<b>56</b>
<b>RIPLEY - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	21	12	18
Students with 1:1	2	0	0
Member Totals	23	12	18
<b>RIPLEY - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	23	36	30
Students with 1:1	4	4	4
Non-Member Totals	27	40	34
<b>RIPLEY - TOTAL</b>	<b>50</b>	<b>52</b>	<b>52</b>
<b>YEUELL - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	10	14	11
Students with 1:1	5	6	5
Member Totals	15	20	16
<b>YEUELL - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	33	32	33
Students with 1:1	7	11	8
Non-Member Totals	40	43	41
<b>YEUELL - TOTAL</b>	<b>55</b>	<b>63</b>	<b>57</b>
<b>TOTAL STUDENT Count</b>	<b>380</b>	<b>396</b>	<b>377</b>

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**SCHOOL YEAR ENROLLMENT - STUDENT FTE**

The following chart provides the actual enrollment full time equivalency (FTE) for all schools/programs for FY19, provides the projected FTE for FY20 and provides the projected FTE for FY21 based on present enrollment, expected returning students, and past trends.

<b>ASSESSMENT CENTER- Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	30.06	24.00	22.00
Students with 1:1	0.00	0.00	0.00
Member Totals	30.06	24.00	22.00
<b>ASSESSMENT CENTER- Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	12.42	24.00	22.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	12.42	24.00	22.00
<b>ASSESSMENT CENTER - TOTAL FTE</b>	<b>42.48</b>	<b>48.00</b>	<b>44.00</b>

<b>BEEBE - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	1.00	4.00	1.00
Students with 1:1	6.50	9.00	5.00
Member Totals	7.50	13.00	6.00
<b>BEEBE - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	34.61	33.00	33.00
Students with 1:1	18.30	14.00	22.00
Non-Member Totals	52.91	47.00	55.00
<b>BEEBE - TOTAL FTE</b>	<b>60.41</b>	<b>60.00</b>	<b>61.00</b>

<b>CAMPUS - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	30.32	33.00	25.00
Students with 1:1	0.00	0.00	0.00
Member Totals	30.32	33.00	25.00

<b>CAMPUS - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	48.27	43.00	48.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	48.27	43.00	48.00
<b>CAMPUS - TOTAL FTE</b>	<b>78.59</b>	<b>76.00</b>	<b>73.00</b>

<b>DHOH - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	1.00	1.00	2.00
Students with 1:1	0.00	0.00	0.00
Member Totals	1.00	1.00	2.00

<b>DHOH - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	7.48	7.00	10.00
Students with 1:1	1.42	1.00	0.00
Non-Member Totals	8.90	8.00	10.00
<b>DHOH - TOTAL FTE</b>	<b>9.90</b>	<b>9.00</b>	<b>12.00</b>

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**SCHOOL YEAR ENROLLMENT - STUDENT FTE**

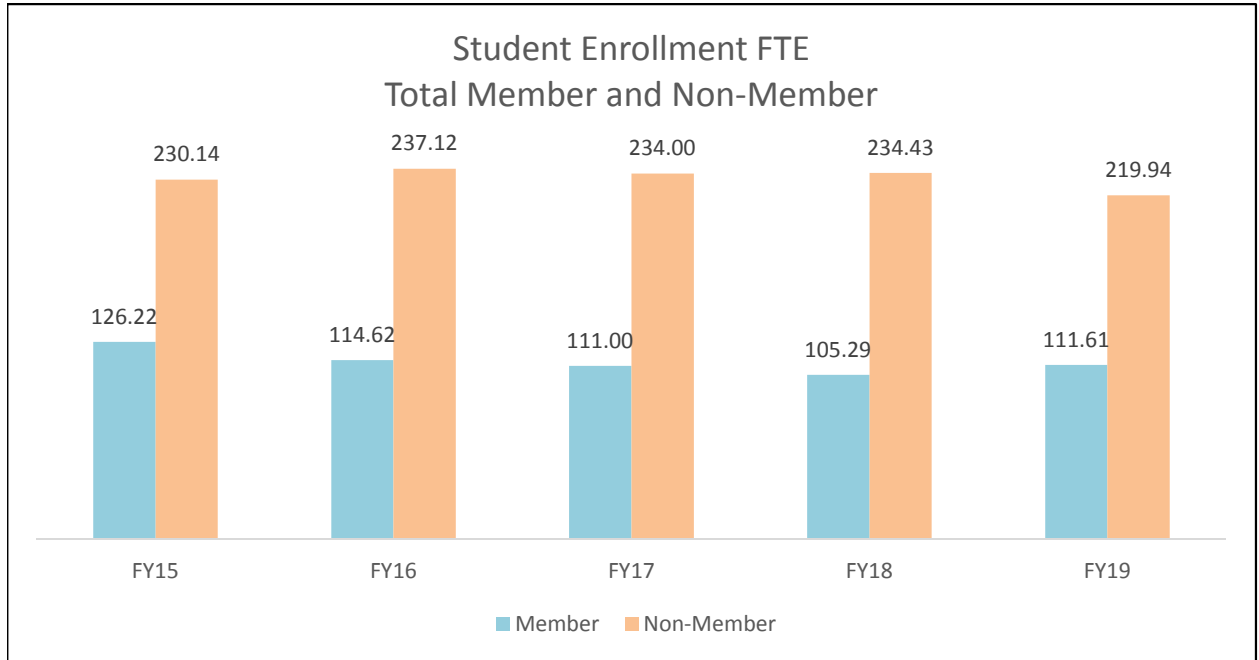
The following chart provides the actual enrollment full time equivalency (FTE) for all schools/programs for FY19, provides the projected FTE for FY20 and provides the projected FTE for FY21 based on present enrollment, expected returning students, and past trends.

<b>MIDDLE - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	9.66	12.00	10.00
Students with 1:1	0.00	0.00	0.00
Member Totals	9.66	12.00	10.00
<b>MIDDLE - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	37.46	35.00	35.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	37.46	35.00	35.00
<b>MIDDLE TOTAL FTE</b>	<b>47.12</b>	<b>47.00</b>	<b>45.00</b>
<b>RIPLEY - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	17.91	14.00	10.00
Students with 1:1	1.49	0.00	0.00
Member Totals	19.40	14.00	10.00
<b>RIPLEY - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	20.72	33.00	33.00
Students with 1:1	4.21	2.00	2.00
Non-Member Totals	24.93	35.00	35.00
<b>RIPLEY TOTAL FTE</b>	<b>44.33</b>	<b>49.00</b>	<b>45.00</b>
<b>YEUELL - Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	9.79	13.00	4.00
Students with 1:1	3.88	5.00	6.00
Member Totals	13.67	18.00	10.00
<b>YEUELL - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Projected</b>	<b>FY21 Projected</b>
Students	28.44	29.00	34.00
Students with 1:1	6.61	8.00	6.00
Non-Member Totals	35.05	37.00	40.00
<b>YEUELL TOTAL FTE</b>	<b>48.72</b>	<b>55.00</b>	<b>50.00</b>
<b>TOTAL STUDENT FTE</b>	<b>331.55</b>	<b>344.00</b>	<b>330.00</b>

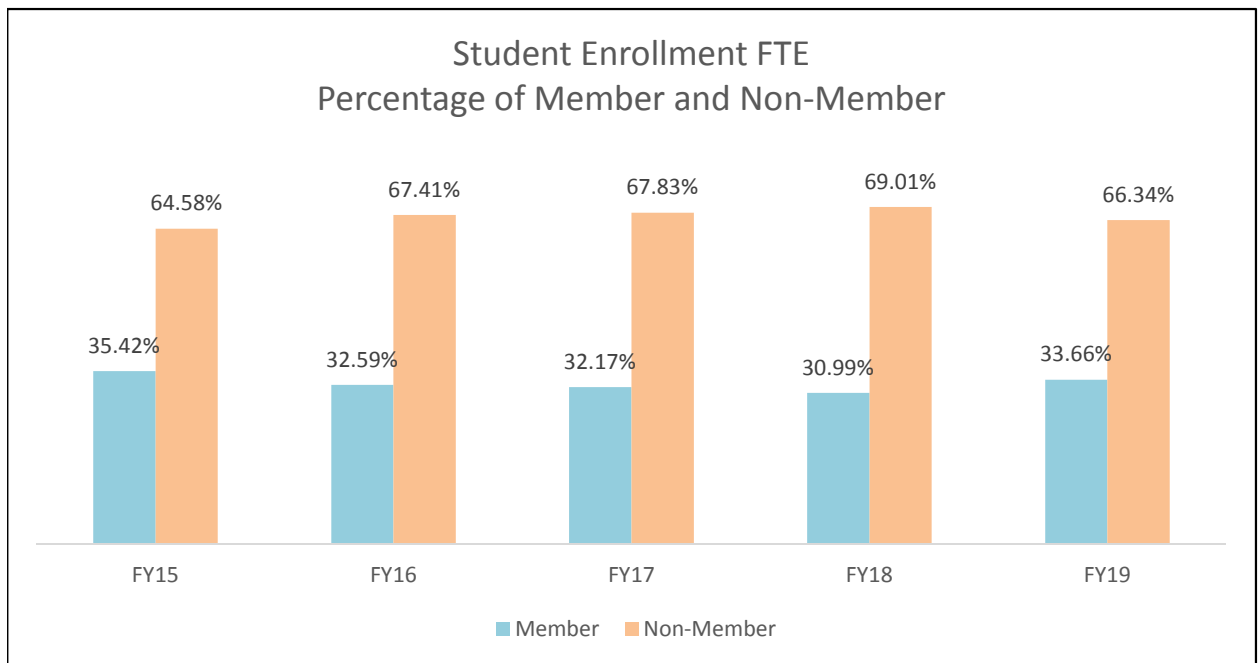
**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**FIVE-YEAR SCHOOL YEAR ENROLLMENT - STUDENT FTE SUMMARY**

ENROLLMENT FTE					
	FY15	FY16	FY17	FY18	FY19
Member	126.22	114.62	111.00	105.29	111.61
Non-Member	230.14	237.12	234.00	234.43	219.94
<b>Total</b>	<b>356.36</b>	<b>351.74</b>	<b>345.00</b>	<b>339.72</b>	<b>331.55</b>



PERCENTAGE MEMBER AND NON-MEMBER STUDENT FTE					
	FY15	FY16	FY17	FY18	FY19
Member	35.42%	32.59%	32.17%	30.99%	33.66%
Non-Member	64.58%	67.41%	67.83%	69.01%	66.34%



**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**EXTENDED YEAR ENROLLMENT**

The following chart provides the actual number of students that enrolled in the Extended Year Program during FY19, and FY20 and the projected number for FY21 for all schools/programs.

<b>MEMBER:</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	52.00	53.00	53.00
Students with 1:1	15.00	15.00	15.00
<b>Member Totals</b>	<b>67.00</b>	<b>68.00</b>	<b>68.00</b>
<b>NON-MEMBER:</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	161.00	157.00	157.00
Students with 1:1	25.00	25.00	25.00
<b>Non-Member Totals</b>	<b>186.00</b>	<b>182.00</b>	<b>182.00</b>
<b>TOTAL STUDENTS</b>	<b>253.00</b>	<b>250.00</b>	<b>250.00</b>
<b>ASSESSMENT CENTER- Member</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	0.00	0.00	0.00
Students with 1:1	0.00	0.00	0.00
Member Totals	0.00	0.00	0.00
<b>ASSESSMENT CENTER- Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	0.00	0.00	0.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	0.00	0.00	0.00
<b>ASSESSMENT CENTER - TOTAL FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>BEEBE - Member</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	1.00	1.00	1.00
Students with 1:1	9.00	9.00	9.00
Member Totals	10.00	10.00	10.00
<b>BEEBE - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	30.00	30.00	30.00
Students with 1:1	15.00	15.00	15.00
Non-Member Totals	45.00	45.00	45.00
<b>BEEBE - TOTAL FTE</b>	<b>55.00</b>	<b>55.00</b>	<b>55.00</b>
<b>CAMPUS - Member</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	17.00	18.00	18.00
Students with 1:1	0.00	0.00	0.00
Member Totals	17.00	18.00	18.00
<b>CAMPUS - Non-Member</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	35.00	35.00	35.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	35.00	35.00	35.00
<b>CAMPUS - TOTAL FTE</b>	<b>52.00</b>	<b>53.00</b>	<b>53.00</b>



**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**EXTENDED YEAR ENROLLMENT**

The following chart provides the actual number of students that enrolled in the Extended Year Program during FY19, and FY20 and the projected number for FY21 for all schools/programs.

<b><u>DHOH - Member</u></b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	2.00	2.00	2.00
Students with 1:1	0.00	0.00	0.00
Member Totals	2.00	2.00	2.00
<b><u>DHOH - Non-Member</u></b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	14.00	10.00	10.00
Students with 1:1	0.00	0.00	0.00
Non-Member Totals	14.00	10.00	10.00
<b>DHOH - TOTAL FTE</b>	<b>16.00</b>	<b>12.00</b>	<b>12.00</b>
<b><u>MIDDLE - Member</u></b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	6.00	6.00	6.00
Students with 1:1	0.00	0.00	0.00
Member Totals	6.00	6.00	6.00
<b><u>MIDDLE - Non-Member</u></b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	33.00	33.00	33.00
Students with 1:1	1.00	1.00	1.00
Non-Member Totals	34.00	34.00	34.00
<b>MIDDLE TOTAL FTE</b>	<b>40.00</b>	<b>40.00</b>	<b>40.00</b>
<b><u>RIPLEY - Member</u></b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	15.00	15.00	15.00
Students with 1:1	1.00	1.00	1.00
Member Totals	16.00	16.00	16.00
<b><u>RIPLEY - Non-Member</u></b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	22.00	22.00	22.00
Students with 1:1	3.00	3.00	3.00
Non-Member Totals	25.00	25.00	25.00
<b>RIPLEY TOTAL FTE</b>	<b>41.00</b>	<b>41.00</b>	<b>41.00</b>
<b><u>YEUELL - Member</u></b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	11.00	11.00	11.00
Students with 1:1	5.00	5.00	5.00
Member Totals	16.00	16.00	16.00
<b><u>YEUELL - Non-Member</u></b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Projected</b>
Students	27.00	27.00	27.00
Students with 1:1	6.00	6.00	6.00
Non-Member Totals	33.00	33.00	33.00
<b>YEUELL TOTAL FTE</b>	<b>49.00</b>	<b>49.00</b>	<b>49.00</b>
<b>TOTAL EXTENDED YEAR ENROLLMENT</b>	<b>253.00</b>	<b>250.00</b>	<b>250.00</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**MEMBER - Tuition and Service Rates**

**Effective 7/1/2020 (Note: Extended Year Program Rates effective on 1st day of Program)**

SCHOOL YEAR TUITION (Effective 7/1/20)	Annual	Daily
Assessment Center	\$12,080.00	\$302.00
Beebe	\$45,900.00	\$255.00
Campus	\$45,900.00	\$255.00
DHOH	\$45,900.00	\$255.00
Middle	\$45,900.00	\$255.00
Prep	\$45,900.00	\$255.00
Ripley	\$45,900.00	\$255.00

EXTENDED YEAR TUITION (Effective for 2020 EYP Program/June 2020)	Annual	Daily
Extended Year - Beebe	\$6,456.00	\$269.00
Extended Year -Campus	\$5,380.00	\$269.00
Extended Year - DHOH	\$5,380.00	\$269.00
Extended Year - Middle	\$5,380.00	\$269.00
Extended Year - Prep	\$5,380.00	\$269.00
Extended Year - Ripley	\$5,380.00	\$269.00

AIDE	Annual	Daily
1:1 Aide	\$40,680.00	\$226.00

SERVICES (Effective 7/1/20)		
ABA Home Service	\$83	Hourly
Adaptive PE - Evaluation and Consultation	\$129	Hourly
Assistive Technology - Evaluation and Consultation	\$129	Hourly
BCBA Home and District Service	\$129	Hourly
Hearing and Speech - Consultation and Direct Services	\$129	Hourly
English Language Education (ELL) - Consult/Coaching/Prog. Eval./Screening/Assessment	\$129	Hourly
English Language Education (ELL) - Direct ELL Instruction	\$83	Hourly
Equity	\$129	Hourly
OT/PT/SLP	\$129	Hourly
Risk Assessments	\$942	Flat Rate
Scoring of Assessments	\$135	Hourly
Social Worker	\$129	Hourly
Transition Services - Consultation - Transition Specialist	\$129	Hourly
Transition Services - Direct Service - School to Work	\$83	Hourly
Transition Services - Postsecondary Assessment	\$942	Flat Rate
Transition Services - Student Vocational Assessment	\$643	Flat Rate
Tutoring - Consultation	\$129	Hourly
Tutoring - Direct Service	\$83	Hourly
Tutoring - On-Line Service (weekly - four week minimum)	\$268	Flat Rate
Vision and Mobility	\$129	Hourly

In District Trainings (Paid by District) Pricing is a flat rate and includes prep time	FY21 Rate
1 to 2 hour training (Additional cost of training materials might apply if required.)	\$455
2+ to 4 hour training (Additional cost of training materials might apply if required.)	\$885
4+ to 6 hour training (Additional cost of training materials might apply if required.)	\$1,345
15 PDPs Course - 30 participants maximum. (Additional cost of training materials might apply if required.)	\$2,695

**Notes:**

- All School Year tuitions include up to three hours of therapies. The sending district will be billed at the hourly rate for therapies that exceed three hours.**
- Extended Year - is in session Monday through Thursday  
Ripley, Prep, Campus, SEEM Middle, DHOH  
Beebe**
- EYP tuitions include group therapies. Sending district will be billed at the hourly rate for individual therapies.**

*June 22nd to July 23rd \**

*June 22nd to July 30th \**

\* dates subject to change based on school cancellations changing last day or school year.

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**NON-MEMBER - Tuition and Service Rates**

**Effective 7/1/2020 (Note: Extended Year Program Rates effective on 1st day of Program)**

SCHOOL YEAR TUITION (Effective 7/1/20)	Annual	Daily
Assessment Center	\$16,680.00	\$417.00
Beebe	\$63,540.00	\$353.00
Campus	\$63,540.00	\$353.00
DHOH	\$63,540.00	\$353.00
Middle	\$63,540.00	\$353.00
Prep	\$63,540.00	\$353.00
Ripley	\$63,540.00	\$353.00

EXTENDED YEAR TUITION (Effective for 2020 EYP Program/June 2020)	Annual	Daily
Extended Year - Beebe	\$8,880.00	\$370.00
Extended Year -Campus	\$7,400.00	\$370.00
Extended Year - DHOH	\$7,400.00	\$308.33
Extended Year - Middle	\$7,400.00	\$370.00
Extended Year - Prep	\$7,400.00	\$308.33
Extended Year - Ripley	\$7,400.00	\$370.00

AIDE	Annual	Daily
1:1 Aide	\$40,680.00	\$226.00

SERVICES (Effective 7/1/20)		
ABA Home Service	\$99	Hourly
Adaptive PE - Evaluation and Consultation	\$157	Hourly
Assistive Technology - Evaluation and Consultation	\$157	Hourly
BCBA Home and District Service	\$157	Hourly
Hearing and Speech - Consultation and Direct Services	\$157	Hourly
English Language Education (ELL) - Consult/Coaching/Prog. Eval./Screening/Assessment	\$157	Hourly
English Language Education (ELL) - Direct ELL Instruction	\$99	Hourly
Equity	\$157	Hourly
OT/PT/SLP	\$157	Hourly
Risk Assessments	\$1,189	Flat Rate
Scoring of Assessments	\$160	Hourly
Social Worker	\$157	Hourly
Transition Services - Consultation - Transition Specialist	\$157	Hourly
Transition Services - Direct Service - School to Work	\$99	Hourly
Transition Services - Postsecondary Assessment	\$1,179	Flat Rate
Transition Services - Student Vocational Assessment	\$750	Flat Rate
Tutoring - Consultation	\$157	Hourly
Tutoring - Direct Service	\$99	Hourly
Tutoring - On-Line Service (weekly - four week minimum)	\$332	Flat Rate
Vision and Mobility	\$157	Hourly

In District Trainings (Paid by District) Pricing is a flat rate and includes prep time	FY21 Rate
1 to 2 hour training (Additional cost of training materials might apply if required.)	\$555
2+ to 4 hour training (Additional cost of training materials might apply if required.)	\$1,085
4+ to 6 hour training (Additional cost of training materials might apply if required.)	\$1,645
15 PDPs Course - 30 participants maximum. (Additional cost of training materials might apply if required.)	\$3,295

**Notes:**

- All School Year tuitions include up to three hours of therapies. The sending district will be billed at the hourly rate for therapies that exceed three hours.**
- Extended Year - is in session Monday through Thursday**  
**Ripley, Prep, Campus, SEEM Middle, DHOH**  
**Beebe**
- EYP tuitions include group therapies. Sending district will be billed at the hourly rate for individual therapies.**

**June 22nd to July 23rd \***

**June 22nd to July 30th\***

\* dates subject to change based on school cancellations changing last day or school year.

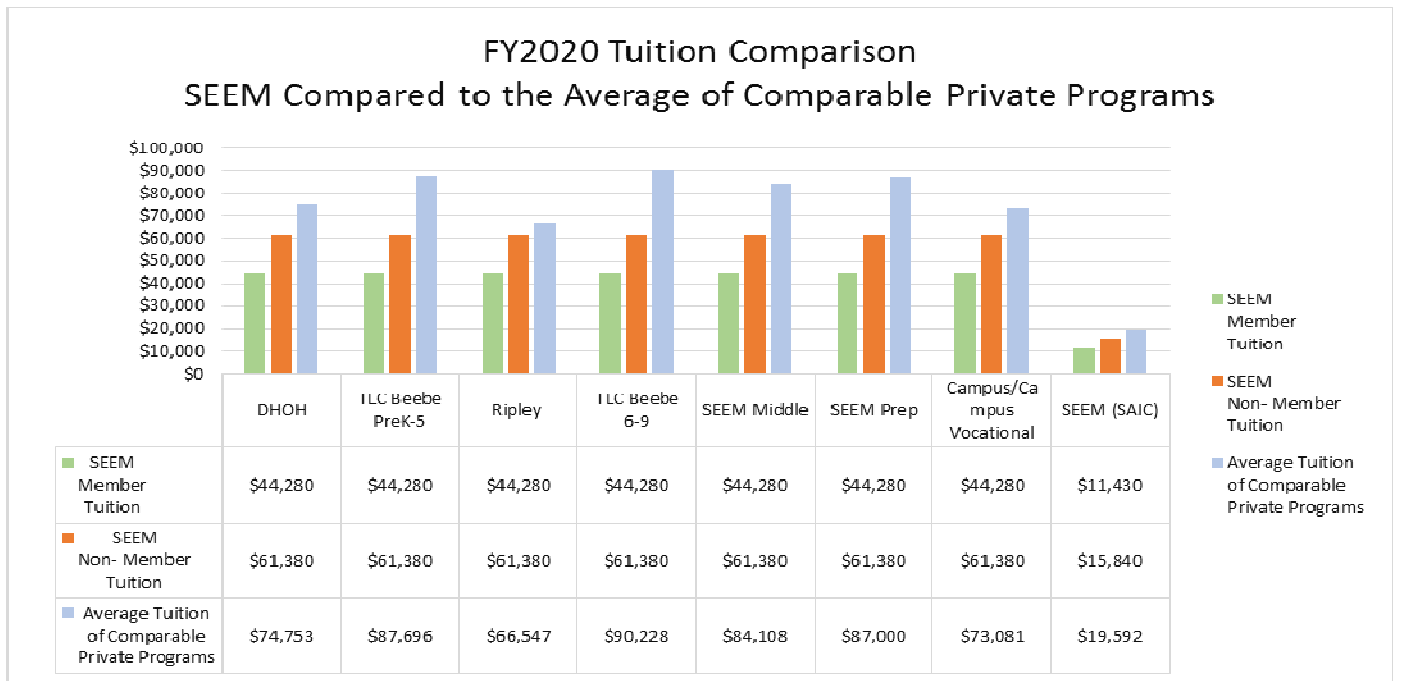
**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**CURRENT YEAR TUITION COMPARISON**

Tuition Cost Avoidance:

As a result of membership, Member Districts have a total tuition cost avoidance of \$1,945,225 projected for FY20 based on current enrollment (December 9, 2019), current tuition rates, and the FY20 Private Program Special Education rates published by Commonwealth of Massachusetts Operational Services Division.

Member District	Students	Aides	Expense as Member	Expense if enrolled in Comparable Private Programs	Member Cost Avoidance
Lynnfield	6	0	\$265,680	\$445,871	\$180,191
Melrose	12	2	\$654,480	\$942,329	\$287,849
North Andover	2	0	\$88,560	\$146,162	\$57,602
North Reading	2	0	\$88,560	\$139,628	\$51,068
Reading	2	0	\$132,840	\$217,202	\$84,362
Saugus	8	3	\$406,800	\$517,386	\$110,586
Stoneham	6	1	\$349,380	\$540,101	\$190,721
Wakefield	4	0	\$309,960	\$485,431	\$175,471
Wilmington	9	0	\$442,800	\$744,289	\$301,489
Winchester	2	0	\$99,990	\$176,781	\$76,791
Woburn	18	7	\$1,095,840	\$1,524,935	\$429,095
<b>TOTALS</b>	<b>71</b>	<b>13</b>	<b>\$3,934,890</b>	<b>\$5,880,115</b>	<b>\$1,945,225</b>



**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**Financial Impact of Recommended School Year Tuition Based on Current Headcount**

The following chart provides an example of the full school year tuition impact based on recommended tuition rates for FY21 using the current student headcount (December 9, 2019). If all things remained constant, the tuition and Aide impact would be as indicated below.

District	Member Status	Student Headcount as of 12/9/19	Projected FY20 Tuition	Projected FY21 Tuition	Projected Financial Impact	Projected % Change	Projected Number of 1:1 Aides
Lynnfield	Member	6	\$265,680	\$275,400	\$9,720	3.66%	0
Melrose	Member	12	\$654,480	\$678,060	\$23,580	3.60%	2
North Andover	Member	2	\$88,560	\$91,800	\$3,240	3.66%	0
North Reading	Member	2	\$88,560	\$91,800	\$3,240	3.66%	0
Reading	Member	2	\$132,840	\$137,700	\$4,860	3.66%	0
Saugus	Member	8	\$406,800	\$421,600	\$14,800	3.64%	3
Stoneham	Member	6	\$349,380	\$361,980	\$12,600	3.61%	1
Wakefield	Member	4	\$309,960	\$321,300	\$11,340	3.66%	0
Wilmington	Member	9	\$442,800	\$459,000	\$16,200	3.66%	0
Winchester	Member	2	\$99,990	\$103,880	\$3,890	3.89%	0
Woburn	Member	18	\$1,095,840	\$1,135,120	\$39,280	3.58%	7
Amesbury	Non-Member	3	\$184,140	\$190,620	\$6,480	3.52%	0
Arlington	Non-Member	5	\$215,820	\$223,980	\$8,160	3.78%	1
Belmont	Non-Member	4	\$284,940	\$294,840	\$9,900	3.47%	1
Beverly	Non-Member	13	\$938,160	\$970,920	\$32,760	3.49%	3
Billerica	Non-Member	5	\$306,900	\$317,700	\$10,800	3.52%	1
Boston	Non-Member	3	\$223,560	\$231,300	\$7,740	3.46%	1
Burlington	Non-Member	3	\$184,140	\$190,620	\$6,480	3.52%	0
Cambridge	Non-Member	3	\$184,140	\$190,620	\$6,480	3.52%	0
Chelsea	Non-Member	31	\$2,070,180	\$2,142,960	\$72,780	3.52%	5
Danvers	Non-Member	4	\$245,520	\$254,160	\$8,640	3.52%	0
Essex Agricultural	Non-Member	1	\$15,840	\$16,680	\$840	5.30%	0
Everett	Non-Member	24	\$1,764,900	\$1,826,400	\$61,500	3.48%	7
Hamilton-Wenham	Non-Member	2	\$122,760	\$127,080	\$4,320	3.52%	0
Haverhill	Non-Member	1	\$61,380	\$63,540	\$2,160	3.52%	0
Lawrence	Non-Member	3	\$245,520	\$254,160	\$8,640	3.52%	0
Lexington	Non-Member	2	\$162,180	\$167,760	\$5,580	3.44%	1
Lincoln	Non-Member	2	\$122,760	\$127,080	\$4,320	3.52%	0
Lowell	Non-Member	1	\$61,380	\$63,540	\$2,160	3.52%	0
Lynn	Non-Member	24	\$1,832,400	\$1,896,120	\$63,720	3.48%	6
Malden	Non-Member	10	\$754,020	\$780,300	\$26,280	3.49%	2
Marblehead	Non-Member	1	\$61,380	\$63,540	\$2,160	3.52%	0
Masconomet	Non-Member	1	\$61,380	\$63,540	\$2,160	3.52%	0
Medford	Non-Member	3	\$138,600	\$143,760	\$5,160	3.72%	0
Methuen	Non-Member	3	\$184,140	\$190,620	\$6,480	3.52%	0
Middleton	Non-Member	1	\$61,380	\$63,540	\$2,160	3.52%	0
Natick	Non-Member	3	\$184,140	\$190,620	\$6,480	3.52%	0
Newburyport	Non-Member	2	\$122,760	\$127,080	\$4,320	3.52%	0
Newton	Non-Member	1	\$61,380	\$63,540	\$2,160	3.52%	0
Peabody	Non-Member	5	\$469,080	\$485,460	\$16,380	3.49%	1
Revere	Non-Member	35	\$2,384,820	\$2,467,980	\$83,160	3.49%	6
Salem	Non-Member	6	\$508,500	\$526,140	\$17,640	3.47%	2
Salem Academy	Non-Member	1	\$15,840	\$16,680	\$840	5.30%	0
Shawsheen Valley Tech	Non-Member	1	\$15,840	\$16,680	\$840	5.30%	0
Somerville	Non-Member	2	\$122,760	\$127,080	\$4,320	3.52%	0
Sudbury	Non-Member	2	\$122,760	\$127,080	\$4,320	3.52%	0
Tewksbury	Non-Member	3	\$184,140	\$190,620	\$6,480	3.52%	0
Waltham	Non-Member	1	\$122,760	\$127,080	\$4,320	3.52%	0
Westford	Non-Member	1	\$61,380	\$63,540	\$2,160	3.52%	0
Winthrop	Non-Member	1	\$61,380	\$63,540	\$2,160	3.52%	0
Worcester	Non-Member	2	\$105,660	\$109,440	\$3,780	3.58%	0

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

<b>REVENUE</b>					
	<b>FY19 ACTUAL</b>	<b>FY20 BUDGET</b>	<b>FY21 BUDGET</b>	+/-	% Change
<b>TUITION REVENUE (Member Districts)</b>					
Assessment Center	\$319,308	\$274,320	\$265,760	(\$8,560)	-3.12%
Beebe	\$572,671	\$930,420	\$478,800	(\$451,620)	-48.54%
Campus	\$1,288,088	\$1,461,240	\$1,147,500	(\$313,740)	-21.47%
Middle	\$410,404	\$531,360	\$459,000	(\$72,360)	-13.62%
Prep - Yeuelle	\$732,479	\$994,140	\$703,080	(\$291,060)	-29.28%
Ripley	\$882,032	\$619,920	\$459,000	(\$160,920)	-25.96%
DHOH	\$42,480	\$44,280	\$91,800	\$47,520	107.32%
<b>Total Tuition Revenue (Member Districts)</b>	<b>\$4,247,462</b>	<b>\$4,855,680</b>	<b>\$3,604,940</b>	<b>(\$1,250,740)</b>	<b>-25.76%</b>
<b>TUITION REVENUE (Non-Member Districts)</b>					
Assessment Center	\$183,352	\$380,160	\$366,960	(\$13,200)	-3.47%
Beebe	\$3,838,867	\$3,436,740	\$4,389,660	\$952,920	27.73%
Campus	\$2,849,992	\$2,639,340	\$3,049,920	\$410,580	15.56%
Middle	\$2,211,704	\$2,148,300	\$2,223,900	\$75,600	3.52%
Prep - Yeuelle	\$2,327,582	\$2,586,420	\$2,785,680	\$199,260	7.70%
Ripley	\$1,636,769	\$2,227,140	\$2,305,260	\$78,120	3.51%
DHOH	\$581,446	\$530,460	\$635,400	\$104,940	19.78%
<b>Total Tuition Revenue (Non-Member Districts)</b>	<b>\$13,629,712</b>	<b>\$13,948,560</b>	<b>\$15,756,780</b>	<b>\$1,808,220</b>	<b>12.96%</b>
<b>EXTENDED YEAR TUITION REVENUE</b>					
Extended Year Revenue - Beebe	\$568,102	\$549,953	\$594,336	\$44,383	8.07%
Extended Year Revenue - Campus	\$313,802	\$325,983	\$355,840	\$29,857	9.16%
Extended Year Revenue - Hearing	\$101,391	\$77,672	\$84,760	\$7,088	9.13%
Extended Year Revenue - Middle	\$248,910	\$264,309	\$288,400	\$24,091	9.11%
Extended Year Revenue - Prep	\$365,677	\$348,346	\$380,000	\$31,654	9.09%
Extended Year Revenue - Ripley	\$257,767	\$264,955	\$289,160	\$24,205	9.14%
<b>Total Extended Year Tuition Revenue</b>	<b>\$1,855,649</b>	<b>\$1,831,218</b>	<b>\$1,992,496</b>	<b>\$161,278</b>	<b>8.81%</b>
<b>TOTAL TUITION REVENUE</b>	<b>\$19,732,823</b>	<b>\$20,635,458</b>	<b>\$21,354,216</b>	<b>\$718,758</b>	<b>3.48%</b>
<b>OTHER REVENUE</b>					
Membership Fee	\$55,000	\$60,500	\$60,500	\$0	0.00%
Fee for Service - ABA	\$728,331	\$745,000	\$752,000	\$7,000	0.94%
Fee for Service - Adaptive PE	\$26,466	\$22,000	\$27,000	\$5,000	22.73%
Fee for Service - Assistive Technology	\$19,371	\$29,000	\$18,000	(\$11,000)	-37.93%
Fee for Service - Assessments	\$4,366	\$5,000	\$5,000	\$0	0.00%
Fee for Service - DHOH	\$59,462	\$48,000	\$61,000	\$13,000	27.08%
Fee for Service - Family and School Support	\$108,848	\$90,000	\$114,000	\$24,000	26.67%
Fee for Service - Professional Development	\$316,591	\$215,000	\$225,000	\$10,000	4.65%
Fee for Service - Transition Service	\$78,219	\$115,000	\$80,000	(\$35,000)	-30.43%
Fee for Service - Tutoring Service	\$93,344	\$70,000	\$90,000	\$20,000	28.57%
Fee for Service - Vision/Mobility	\$234,178	\$237,000	\$80,000	(\$157,000)	-66.24%
Food Service Reimbursement and Sales	\$166,408	\$170,000	\$170,000	\$0	0.00%
Interest/Other Services	\$141,832	\$60,000	\$152,000	\$92,000	153.33%
Transportation	\$10,077,126	\$9,800,000	\$10,000,000	\$200,000	2.04%
<b>Total Other Revenue</b>	<b>\$12,109,541</b>	<b>\$11,666,500</b>	<b>\$11,834,500</b>	<b>\$168,000</b>	<b>1.44%</b>
<b>TOTAL REVENUE</b>	<b>\$31,842,364</b>	<b>\$32,301,958</b>	<b>\$33,188,716</b>	<b>\$886,758</b>	<b>2.75%</b>
<b>% Increase from prior year</b>	<b>5.08%</b>	<b>1.44%</b>	<b>2.75%</b>		

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
STAFFING**

Position	Position Category	Budget	Current	Budget	Budget to Budget
		FY20 FTE	FY20 FTE	FY21 FTE	Change
<b>Administration</b>					
Accounting Clerk	Non-Instructional Support	1.00	1.00	1.00	0.00
Computer Technician	Non-Instructional Support	1.00	1.00	1.00	0.00
Director of Finance and Operations	Administrator	1.00	1.00	1.00	0.00
Director of Human Resources	Non-Instructional Support	1.00	1.00	1.00	0.00
Director of Transition Services	Program Administration	1.00	1.00	1.00	0.00
ELL Coordinator	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
ELL Teacher	Teacher	1.00	1.00	1.00	0.00
Executive Administrative Assistant	Non-Instructional Support	1.00	1.00	1.00	0.00
Executive Director	Administrator	1.00	1.00	1.00	0.00
Inclusion Coach	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Instruction Coach	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Maintenance	Non-Instructional Support	1.00	1.00	1.00	0.00
Network Administrator	Non-Instructional Support	1.00	1.00	1.00	0.00
Payroll Administrator	Non-Instructional Support	1.00	1.00	1.00	0.00
Recreational Therapist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Supervisor of Behavioral Services	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Technology Integration Specialist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Home Tutor Services - Coordinator	Specialized Instructional Support Personnel	0.50	0.50	0.50	0.00
Home Tutor Services - Teacher	Teacher	0.50	0.50	0.50	0.00
Treasurer	Non-Instructional Support	0.04	0.04	0.04	0.00
<b>Total Administration</b>		<b>18.04</b>	<b>18.04</b>	<b>18.04</b>	<b>0.00</b>
<b>Assessment</b>					
Aide	Aide	4.00	3.00	3.00	-1.00
Nurse	Nurse	0.60	0.50	0.50	-0.10
Program Director	Program Administration	1.00	1.00	1.00	0.00
Board Certified Behavioral Analyst	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
School Adjustment Counselor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
School Psychologist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Teacher	Teacher	3.00	3.00	3.00	0.00
<b>Total Assessment</b>		<b>11.60</b>	<b>10.50</b>	<b>10.50</b>	<b>-1.10</b>
<b>BCBA</b>					
Board Certified Behavioral Analyst	Specialized Instructional Support Personnel	6.00	6.00	6.00	0.00
<b>Total BCBA</b>		<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>
<b>Beebe</b>					
Behavior Support Assistant	Aide	1.00	2.00	2.00	1.00
Board Certified Behavioral Analyst	Specialized Instructional Support Personnel	3.00	3.00	3.00	0.00
Aide	Aide	41.00	37.00	37.00	-4.00
Instruction Coach	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Music Therapy	Specialized Instructional Support Personnel	0.60	0.60	0.60	0.00
Nurse	Nurse	1.00	1.00	1.00	0.00
Occupational Therapist	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00
Physical Therapist	Specialized Instructional Support Personnel	0.69	0.75	0.75	0.06
Principal	Program Administration	1.00	1.00	1.00	0.00
School Adjustment Counselor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Secretary	Secretary	1.00	1.00	1.00	0.00
Social Worker	Specialized Instructional Support Personnel	1.00	0.00	0.00	-1.00
Speech Language Pathologist	Specialized Instructional Support Personnel	3.00	3.00	3.00	0.00
Teacher	Teacher	11.80	11.80	11.80	0.00
<b>Total Beebe</b>		<b>69.09</b>	<b>65.15</b>	<b>65.15</b>	<b>-3.94</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
STAFFING**

Position	Position Category	Budget	Current	Budget	Budget to Budget
		FY20 FTE	FY20 FTE	FY21 FTE	Change
<b>Campus</b>					
Aide	Aide	4.00	3.00	2.00	-2.00
Behavior Support Specialist	Specialized Instructional Support Personnel	1.00	2.00	2.00	1.00
Counselor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Educational Coordinator	Program Administration	1.00	1.00	1.00	0.00
Employment Specialist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Job Coach	Aide	2.00	2.00	2.00	0.00
Nurse	Nurse	0.60	1.00	1.00	0.40
Principal	Program Administration	1.00	1.00	1.00	0.00
School Adjustment Counselor	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00
School Psychologist	Specialized Instructional Support Personnel	0.00	0.00	0.00	0.00
Secretary	Secretary	1.91	1.87	1.87	-0.04
Speech Language Pathologist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Teacher	Teacher	19.00	19.00	18.00	-1.00
Transition Counselor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
<b>Total Campus</b>		<b>36.51</b>	<b>36.87</b>	<b>34.87</b>	<b>-1.64</b>
<b>Family and School Support</b>					
Social Worker	Specialized Instructional Support Personnel	1.60	1.60	1.60	0.00
<b>Total Family and School Support</b>		<b>1.60</b>	<b>1.60</b>	<b>1.60</b>	<b>0.00</b>
<b>Food Service</b>					
Cook Manager	Non-Instructional Support	1.00	1.00	1.00	0.00
Food Service Aide	Non-Instructional Support	4.00	4.00	4.00	0.00
<b>Total Food Service</b>		<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>
<b>DHOH</b>					
Aide	Aide	3.00	3.00	3.00	0.00
Auditory Specialist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Physical Therapist	Specialized Instructional Support Personnel	0.00	0.00	0.00	0.00
Program Coordinator	Secretary	1.00	1.00	1.00	0.00
Program Supervisor	Program Administration	0.33	0.33	0.33	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00
Teacher	Teacher	3.20	2.20	2.20	-1.00
<b>Total DHOH</b>		<b>10.53</b>	<b>9.53</b>	<b>9.53</b>	<b>-1.00</b>
<b>Middle School</b>					
Aide	Aide	17.59	18.59	18.59	1.00
Behavior Support Specialist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Counselor	Specialized Instructional Support Personnel	4.00	4.00	4.00	0.00
Lead Teacher/Testing Services	Specialized Instructional Support Personnel	0.80	0.80	0.80	0.00
Nurse	Nurse	0.80	0.50	0.50	-0.30
Occupational Therapist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Principal	Program Administration	1.00	1.00	1.00	0.00
Secretary	Secretary	1.00	1.00	1.00	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Teacher	Teacher	11.00	11.00	11.00	0.00
Vocational Coordinator	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
<b>Total Middle School</b>		<b>40.19</b>	<b>40.89</b>	<b>40.89</b>	<b>0.70</b>



**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
STAFFING**

Position	Position Category	Budget	Current	Budget	Budget to Budget
		FY20 FTE	FY20 FTE	FY21 FTE	Change
<b>Prep</b>					
Aide	Aide	21.40	19.60	19.60	-1.80
Board Certified Behavioral Analyst	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Counselor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Instruction Coach	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Job Coach	Aide	5.00	5.00	5.00	0.00
Music Therapy	Specialized Instructional Support Personnel	0.20	0.20	0.20	0.00
Nurse	Nurse	1.00	1.00	1.00	0.00
Occupational Therapist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Physical Therapist	Specialized Instructional Support Personnel	0.34	0.29	0.29	-0.05
Principal	Program Administration	1.00	1.00	1.00	0.00
Secretary	Secretary	1.00	1.00	1.00	0.00
Social Worker	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Teacher	Teacher	8.00	9.00	9.00	1.00
Vocational Coordinator	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
<b>Total Prep</b>		<b>44.94</b>	<b>44.09</b>	<b>44.09</b>	<b>-0.85</b>
<b>Ripley</b>					
Aide	Aide	20.50	21.50	20.50	0.00
Behavior Support Specialist	Specialized Instructional Support Personnel	3.00	2.00	3.00	0.00
Guidance Counselor	Specialized Instructional Support Personnel	2.00	2.00	2.00	0.00
Lead Teacher/Testing Services	Specialized Instructional Support Personnel	0.20	0.20	0.20	0.00
Music Therapy	Specialized Instructional Support Personnel	0.20	0.20	0.20	0.00
Nurse	Nurse	1.00	1.00	1.00	0.00
Occupational Therapist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Program Director	Program Administration	1.00	1.00	1.00	0.00
Secretary	Secretary	1.00	1.00	1.00	0.00
Social Worker	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Speech Language Pathologist	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
Teacher	Teacher	9.50	9.50	9.50	0.00
<b>Total Ripley</b>		<b>41.40</b>	<b>41.40</b>	<b>41.40</b>	<b>0.00</b>
<b>Vision</b>					
Teacher of the Visually Impaired	Teacher	3.00	3.00	1.00	-2.00
<b>Total Vision</b>		<b>3.00</b>	<b>3.00</b>	<b>1.00</b>	<b>-2.00</b>
<b>Transition Service</b>					
Transition Support Instructor	Specialized Instructional Support Personnel	1.00	1.00	1.00	0.00
<b>Total Transition Service</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>

Summary of Positions by Category	Budget	Current	Budget	Budget to Budget
	FY20 FTE	FY20 FTE	FY21 FTE	Change
Administrator	2.00	2.00	2.00	0.00
Aide	119.49	114.69	112.69	-6.80
Non-Instructional Support	12.04	12.04	12.04	0.00
Nurse	5.00	5.00	5.00	0.00
Program Administration	8.33	8.33	8.33	0.00
Secretary	6.91	6.87	6.87	-0.04
Specialized Instructional Support Personnel	65.13	64.14	65.14	0.01
Teacher	70.00	70.00	67.00	-3.00
<b>Total FTE</b>	<b>288.90</b>	<b>283.07</b>	<b>279.07</b>	<b>-9.83</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**Salary Scales**

The salaries scales for teachers, instructional aides, nurses, and teaching assistants include a 2.59% increase based on the average increase of FY21 settled teacher contracts for member districts.

Teacher				
Step	Bachelors	Masters	Masters plus 15	Masters plus 30
1	\$48,070.46	\$52,444.35	\$54,464.97	\$55,493.89
2	\$50,278.51	\$54,836.08	\$56,943.57	\$57,862.05
3	\$52,554.81	\$57,258.83	\$59,461.91	\$60,329.50
4	\$54,966.40	\$59,895.08	\$62,191.24	\$62,933.47
5	\$57,435.08	\$62,568.57	\$64,957.80	\$65,665.27
6	\$60,027.89	\$65,125.37	\$67,586.61	\$68,228.28
7	\$62,656.68	\$68,007.35	\$70,592.71	\$71,126.42
8	\$65,490.28	\$70,907.95	\$73,569.02	\$74,079.14
9	\$68,074.38	\$73,842.10	\$76,575.14	\$76,921.45
10	\$70,653.54	\$76,916.47	\$79,481.98	\$79,946.17
11	\$73,134.63	\$79,617.25	\$82,393.74	\$82,985.78

Nurse				
Step	215	210	Certified Bachelors 210	Certified Bachelors 215
1	\$49,037.22	\$47,896.82	\$54,070.46	\$55,270.46
2	\$52,322.79	\$51,105.98	\$56,278.51	\$57,478.51
3	\$54,201.70	\$52,941.21	\$58,554.81	\$59,754.81
4	\$55,492.85	\$54,202.32	\$60,966.40	\$62,166.40
5	\$57,460.34	\$56,124.07	\$63,435.08	\$64,635.08
6	\$59,839.80	\$58,448.20	\$66,027.89	\$67,227.89
7	\$62,301.42	\$60,852.55	\$68,656.68	\$69,856.68
8	\$64,793.83	\$63,287.02	\$71,490.28	\$72,690.28
9			\$74,074.38	\$75,274.38
10			\$76,653.54	\$77,853.54
11			\$79,134.63	\$80,334.63

Teacher Assistant			
Step	No Degree	Associates	Instructional
1	\$20,037.21	\$25,839.83	\$30,212.39
2	\$20,677.80	\$26,634.87	\$31,405.31
3	\$21,461.76	\$27,588.94	\$32,597.92
4	\$22,025.29	\$28,384.03	\$33,551.99
5	\$22,510.71	\$29,179.12	\$34,585.58
6	\$23,215.00	\$29,974.17	\$35,619.19
7	\$24,248.18	\$31,087.28	\$37,368.34

Secretary/Clerical	
Step	
1	\$35,400.15
2	\$36,679.75
3	\$39,136.78
4	\$41,769.29
5	\$43,687.26
6	\$45,517.52
7	\$47,542.04
8	\$50,437.79
9	\$52,008.54

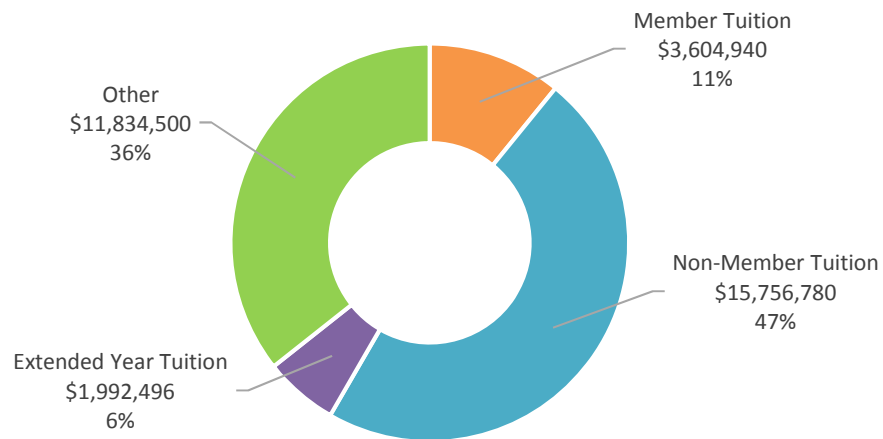
The FY21 member district salary rate of increase was established by comparing the salary amounts from the last day of the year to the salary amounts from the last day of the prior year.

Member	% Increase
Lynnfield	2.00%
Melrose	3.00%
North Andover	Not Settled
North Reading	3.00%
Reading	2.25%
Saugus	Not Settled
Stoneham	3.00%
Wakefield	Not Settled
Wilmington	3.00%
Winchester	2.50%
Woburn	2.00%
<b>Average Increase</b>	<b>2.59%</b>

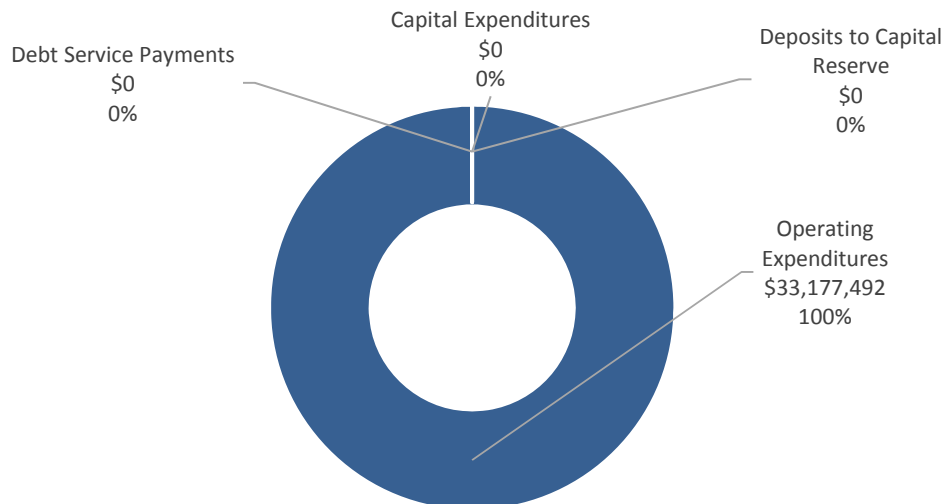
**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

<b>GENERAL FUND BUDGET Revenue and Expense by Category</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>					
Member Tuition	\$4,247,462	\$4,855,680	\$3,604,940	-\$1,250,740	-25.76%
Non-Member Tuition	\$13,629,712	\$13,948,560	\$15,756,780	\$1,808,220	12.96%
Extended Year Tuition	\$1,855,649	\$1,831,218	\$1,992,496	\$161,278	8.81%
Other	\$12,109,541	\$11,666,500	\$11,834,500	\$168,000	1.44%
<b>TOTAL REVENUE</b>	<b>\$31,842,364</b>	<b>\$32,301,958</b>	<b>\$33,188,716</b>	<b>\$886,758</b>	<b>2.75%</b>
<b>EXPENSES</b>					
Operating Expenditures	\$31,727,230	\$32,282,024	\$33,177,492	\$895,468	2.77%
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$31,727,230</b>	<b>\$32,282,024</b>	<b>\$33,177,492</b>	<b>\$895,468</b>	<b>2.77%</b>
<b>NET</b>	<b>\$115,134</b>	<b>\$19,934</b>	<b>\$11,224</b>	<b>-\$8,710</b>	<b>-43.69%</b>

FY21 Revenue Sources and Percentages of Total



FY21 Expenses and Percentages of Total



**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

<b>NON-GENERAL FUND Grants-Gifts-Donations Revenue and Expenses</b>	Grants			Restricted Funds		
	Actual FY2019	Budget FY2020	Budget FY2021	Actual FY2019	Budget FY2020	Budget FY2021
<b>REVENUE</b>	\$295,548	\$136,920	\$136,920	\$50,405	\$40,000	\$40,000
<b>EXPENSES</b>	\$198,718	\$136,920	\$136,920	\$15,017	\$30,000	\$30,000
<b>NET</b>	<b>\$96,830</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,388</b>	<b>\$10,000</b>	<b>\$10,000</b>

Notes:

Grant and Restricted Revenue and Expenses are based on July 1 - June 30. Depending on when revenue is received and when expenses are made there might be a difference (ending balance positive or negative).

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>ADMINISTRATION</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$196,832	\$120,500	\$212,500	\$92,000	76.35%
<b>EXPENSES</b>					
Administrative Expense Allocation					
Auditing Services	\$15,500	\$16,000	\$18,000	\$2,000	12.50%
Benefits Free Life and Disability Insurance	\$3,564	\$3,776	\$4,115	\$339	8.98%
Benefits Health Insurance	\$248,997	\$203,342	\$226,425	\$23,083	11.35%
Benefits Pension Contribution - State	\$38,696	\$39,740	\$40,912	\$1,172	2.95%
Benefits Workers Compensation Insurance	\$8,782	\$10,871	\$12,302	\$1,431	13.16%
Benefits Employer Taxes Medicare	\$19,507	\$20,466	\$22,392	\$1,926	9.41%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$115,174	\$119,942	\$123,840	\$3,898	3.25%
Building Utilities	\$15,098	\$17,000	\$17,000	\$0	0.00%
Contracted Services	\$65,166	\$177,262	\$179,524	\$2,262	1.28%
Dues-Subscriptions-Memberships	\$21,736	\$12,119	\$20,268	\$8,149	67.24%
Equipment - Technology	\$12,377	\$7,180	\$7,180	\$0	0.00%
Equipment Rental	\$2,370	\$0	\$0	\$0	N/A
Equipment Supplies	\$3,011	\$14,560	\$15,346	\$786	5.40%
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$3,625	\$0	\$0	\$0	N/A
Internet	\$1,301	\$1,596	\$3,268	\$1,672	104.77%
Legal Services	\$6,552	\$10,000	\$10,000	\$0	0.00%
Liability Insurance	\$10,359	\$10,877	\$11,536	\$659	6.06%
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$1,391,291	\$1,411,438	\$1,544,216	\$132,778	9.41%
Payroll Processing Services	\$26,180	\$28,000	\$28,000	\$0	0.00%
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$5,139	\$7,032	\$7,032	\$0	0.00%
Professional Development	\$19,444	\$25,675	\$25,675	\$0	0.00%
Retiree Health Insurance	\$77,047	\$78,000	\$78,000	\$0	0.00%
Supplies and Materials	\$25,942	\$25,518	\$25,518	\$0	0.00%
Telephone	\$10,213	\$7,380	\$10,200	\$2,820	38.21%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$12,060	\$13,480	\$13,480	\$0	0.00%
Treasurer	\$8,023	\$8,000	\$8,511	\$511	6.39%
Tuition Reimbursement	\$10,379	\$20,000	\$20,000	\$0	0.00%
Umbrella Insurance	\$63,654	\$67,016	\$69,362	\$2,346	3.50%
Unemployment	\$13,366	\$30,000	\$30,000	\$0	0.00%
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$2,254,553</b>	<b>\$2,386,270</b>	<b>\$2,572,102</b>	<b>\$185,832</b>	<b>7.79%</b>
<b>NET</b>	<b>-\$2,057,721</b>	<b>-\$2,265,770</b>	<b>-\$2,359,602</b>	<b>-\$93,832</b>	<b>4.14%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>ASSESSMENT CENTER</b>	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$507,026	\$659,480	\$637,720	-\$21,760	-3.30%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$118,614	\$127,172	\$130,558	\$3,386	2.66%
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$901	\$2,014	\$1,932	-\$82	-4.07%
Benefits Health Insurance	\$64,235	\$74,071	\$77,912	\$3,841	5.19%
Benefits Pension Contribution - State	\$5,213	\$8,917	\$8,322	-\$595	-6.67%
Benefits Workers Compensation Insurance	\$4,656	\$5,658	\$5,275	-\$383	-6.77%
Benefits Employer Taxes Medicare	\$7,522	\$10,229	\$9,601	-\$628	-6.14%
Building Maintenance	\$64,930	\$26,000	\$26,000	\$0	0.00%
Building Rent	\$76,275	\$76,275	\$124,400	\$48,125	63.09%
Building Utilities	\$19,113	\$19,500	\$22,000	\$2,500	12.82%
Contracted Services	\$2,610	\$2,000	\$12,000	\$10,000	500.00%
Dues-Subscriptions-Memberships	\$810	\$761	\$761	\$0	0.00%
Equipment - Technology	\$3,235	\$0	\$0	\$0	N/A
Equipment Rental	\$2,942	\$3,218	\$3,218	\$0	0.00%
Equipment Supplies	\$1,205	\$1,000	\$1,000	\$0	0.00%
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$477	\$0	\$0	\$0	N/A
Internet	\$260	\$324	\$324	\$0	0.00%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$406	\$374	\$324	-\$51	-13.61%
Payroll	\$547,588	\$705,450	\$662,151	-\$43,299	-6.14%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$16	\$0	\$0	\$0	N/A
Professional Development	\$1,020	\$1,325	\$1,000	-\$325	-24.53%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$10,411	\$15,970	\$14,599	-\$1,370	-8.58%
Telephone	\$2,054	\$1,440	\$2,000	\$560	38.89%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$250	\$50	-\$200	-80.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$934,493</b>	<b>\$1,081,948</b>	<b>\$1,103,427</b>	<b>\$21,478</b>	<b>1.99%</b>
<b>NET</b>	<b>-\$300,976</b>	<b>-\$300,975</b>	<b>-\$300,974</b>	<b>\$1</b>	<b>0.00%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$815,879</b>	<b>\$954,776</b>	<b>\$972,869</b>	<b>\$18,093</b>	<b>1.89%</b>
<b>NET without Administration Expense Allocation</b>	<b>-\$308,853</b>	<b>-\$295,296</b>	<b>-\$335,149</b>	<b>-\$39,853</b>	<b>13.50%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>BEEBE</b>	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$4,438,004	\$4,389,160	\$4,895,460	\$506,300	11.54%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$558,320	\$580,440	\$617,953	\$37,513	6.46%
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$5,538	\$9,694	\$9,307	-\$387	-3.99%
Benefits Health Insurance	\$369,112	\$363,871	\$370,393	\$6,522	1.79%
Benefits Pension Contribution - State	\$85,236	\$97,472	\$90,182	-\$7,290	-7.48%
Benefits Workers Compensation Insurance	\$22,095	\$26,631	\$25,712	-\$919	-3.45%
Benefits Employer Taxes Medicare	\$44,343	\$48,147	\$46,798	-\$1,349	-2.80%
Building Maintenance	\$88,125	\$68,000	\$60,000	-\$8,000	-11.76%
Building Rent	\$251,526	\$251,966	\$404,553	\$152,587	60.56%
Building Utilities	\$66,441	\$56,000	\$75,602	\$19,602	35.00%
Contracted Services	\$81,558	\$3,050	\$52,160	\$49,110	1610.16%
Dues-Subscriptions-Memberships	\$8,012	\$8,027	\$8,432	\$405	5.05%
Equipment - Technology	\$6,372	\$8,690	\$11,350	\$2,660	30.61%
Equipment Rental	\$9,007	\$9,436	\$9,436	\$0	0.00%
Equipment Supplies	\$6,788	\$3,000	\$7,000	\$4,000	133.33%
Field Trips	\$194	\$1,050	\$1,050	\$0	0.00%
Furniture	\$617	\$4,040	\$4,040	\$0	0.00%
Internet	\$1,301	\$1,596	\$3,264	\$1,668	104.51%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$1,234	\$3,278	\$2,703	-\$575	-17.54%
Payroll	\$3,072,861	\$3,320,455	\$3,247,434	-\$73,021	-2.20%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$345	\$230	-\$115	-33.33%
Professional Development	\$8,302	\$12,105	\$12,755	\$650	5.37%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$39,100	\$50,847	\$50,548	-\$299	-0.59%
Telephone	\$2,765	\$3,200	\$2,880	-\$320	-10.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$4,242	\$3,510	\$4,675	\$1,165	33.19%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$690	\$2,900	\$2,900	\$0	0.00%
Van Rental	\$200	\$500	\$500	\$0	0.00%
Capital Expenditures				\$0	N/A
Debt Service Payments				\$0	N/A
Deposits to Capital Reserve				\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$4,733,979</b>	<b>\$4,938,250</b>	<b>\$5,121,857</b>	<b>\$183,607</b>	<b>3.72%</b>
<b>NET</b>	<b>-\$295,976</b>	<b>-\$549,090</b>	<b>-\$226,397</b>	<b>\$322,693</b>	<b>-58.77%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$4,175,659</b>	<b>\$4,357,810</b>	<b>\$4,503,904</b>	<b>\$146,094</b>	<b>3.35%</b>
<b>NET without Administration Expense Allocation</b>	<b>\$262,345</b>	<b>\$31,350</b>	<b>\$391,556</b>	<b>\$360,206</b>	<b>1148.98%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

CAMPUS	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$4,138,080	\$4,100,580	\$4,197,420	\$96,840	2.36%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$389,582	\$423,099	\$460,549	\$37,450	8.85%
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$4,065	\$6,883	\$6,882	-\$1	-0.01%
Benefits Health Insurance	\$297,866	\$271,781	\$276,075	\$4,294	1.58%
Benefits Pension Contribution - State	\$31,194	\$18,793	\$21,309	\$2,516	13.39%
Benefits Workers Compensation Insurance	\$15,233	\$19,203	\$19,328	\$125	0.65%
Benefits Employer Taxes Medicare	\$33,353	\$34,716	\$35,179	\$463	1.33%
Building Maintenance	\$144,065	\$60,000	\$60,000	\$0	0.00%
Building Rent	\$152,550	\$152,550	\$190,688	\$38,138	25.00%
Building Utilities	\$38,226	\$39,000	\$49,000	\$10,000	25.64%
Contracted Services	\$12,550	\$20,000	\$50,700	\$30,700	153.50%
Dues-Subscriptions-Memberships	\$4,607	\$1,800	\$1,800	\$0	0.00%
Equipment - Technology	\$8,382	\$1,450	\$1,150	-\$300	-20.69%
Equipment Rental	\$6,329	\$6,436	\$6,436	\$0	0.00%
Equipment Supplies	\$5,444	\$3,000	\$3,000	\$0	0.00%
Field Trips	\$12,721	\$5,000	\$5,000	\$0	0.00%
Furniture	\$1,115	\$605	\$105	-\$500	-82.64%
Internet	\$520	\$636	\$1,956	\$1,320	207.55%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$857	\$2,858	\$1,150	-\$1,708	-59.76%
Payroll	\$2,293,154	\$2,426,010	\$2,432,135	\$6,125	0.25%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$17,850	\$21,000	\$18,000	-\$3,000	-14.29%
Postage	\$42	\$1,380	\$1,380	\$0	0.00%
Professional Development	\$5,536	\$3,000	\$3,000	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$29,341	\$60,030	\$47,955	-\$12,075	-20.11%
Telephone	\$2,932	\$3,400	\$3,400	\$0	0.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$452	\$3,000	\$1,500	-\$1,500	-50.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$12,232	\$10,000	\$10,000	\$0	0.00%
Van Rental	\$9,795	\$4,000	\$12,285	\$8,285	207.13%
Capital Expenditures				\$0	N/A
Debt Service Payments				\$0	N/A
Deposits to Capital Reserve				\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$3,529,993</b>	<b>\$3,599,630</b>	<b>\$3,719,962</b>	<b>\$120,332</b>	<b>3.34%</b>
<b>NET</b>	<b>\$608,087</b>	<b>\$500,950</b>	<b>\$477,458</b>	<b>-\$23,492</b>	<b>-4.69%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$3,140,411</b>	<b>\$3,176,531</b>	<b>\$3,259,413</b>	<b>\$82,882</b>	<b>2.61%</b>
<b>NET without Administration Expense Allocation</b>	<b>\$997,669</b>	<b>\$924,049</b>	<b>\$938,007</b>	<b>\$13,958</b>	<b>1.51%</b>



**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>MIDDLE</b>	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$2,622,108	\$2,679,660	\$2,682,900	\$3,240	0.12%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$352,059	\$386,880	\$434,930	\$48,050	12.42%
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$3,930	\$6,536	\$6,858	\$322	4.93%
Benefits Health Insurance	\$253,046	\$270,448	\$287,844	\$17,396	6.43%
Benefits Pension Contribution - State	\$45,460	\$38,991	\$43,088	\$4,097	10.51%
Benefits Workers Compensation Insurance	\$13,802	\$17,664	\$18,342	\$678	3.84%
Benefits Employer Taxes Medicare	\$29,523	\$31,934	\$33,384	\$1,450	4.54%
Building Maintenance	\$137,854	\$60,000	\$60,000	\$0	0.00%
Building Rent	\$152,550	\$152,550	\$190,688	\$38,138	25.00%
Building Utilities	\$38,470	\$39,000	\$49,000	\$10,000	25.64%
Contracted Services	\$18,727	\$4,000	\$5,000	\$1,000	25.00%
Dues-Subscriptions-Memberships	\$6,254	\$2,205	\$8,555	\$6,350	287.98%
Equipment - Technology	\$10,013	\$1,166	\$1,166	\$0	0.00%
Equipment Rental	\$7,429	\$8,436	\$8,436	\$0	0.00%
Equipment Supplies	\$4,816	\$2,400	\$2,400	\$0	0.00%
Field Trips	\$3,413	\$4,400	\$4,650	\$250	5.68%
Furniture	\$1,025	\$1,650	\$1,710	\$60	3.64%
Internet	\$520	\$636	\$1,956	\$1,320	207.55%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$1,342	\$4,025	\$4,025	\$0	0.00%
Payroll	\$2,118,692	\$2,202,373	\$2,302,374	\$100,001	4.54%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$2,000	\$2,000	N/A
Postage	\$277	\$345	\$345	\$0	0.00%
Professional Development	\$5,912	\$2,100	\$2,500	\$400	19.05%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$42,752	\$49,450	\$48,300	-\$1,150	-2.33%
Telephone	\$1,985	\$2,000	\$2,000	\$0	0.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$502	\$200	\$400	\$200	100.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$3,435	\$1,500	\$1,500	\$0	0.00%
Van Rental	\$550	\$600	\$11,289	\$10,689	1781.50%
Capital Expenditures				\$0	N/A
Debt Service Payments				\$0	N/A
Deposits to Capital Reserve				\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$3,254,338</b>	<b>\$3,291,489</b>	<b>\$3,532,740</b>	<b>\$241,251</b>	<b>7.33%</b>
<b>NET</b>	<b>-\$632,230</b>	<b>-\$611,829</b>	<b>-\$849,840</b>	<b>-\$238,011</b>	<b>38.90%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$2,902,279</b>	<b>\$2,904,609</b>	<b>\$3,097,810</b>	<b>\$193,201</b>	<b>6.65%</b>
<b>NET without Administration Expense Allocation</b>	<b>-\$280,171</b>	<b>-\$224,949</b>	<b>-\$414,910</b>	<b>-\$189,961</b>	<b>84.45%</b>

**SEEM COLLABORATIVE**  
**FY2021 APPROVED BUDGET**  
**SUPPLEMENTAL MATERIAL**

<b>PREP</b>	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$3,060,061	\$3,580,560	\$3,488,760	-\$91,800	-2.56%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$384,947	\$385,414	\$414,847	\$29,433	7.64%
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$3,691	\$6,609	\$6,578	-\$31	-0.47%
Benefits Health Insurance	\$282,558	\$302,531	\$290,803	-\$11,728	-3.88%
Benefits Pension Contribution - State	\$50,844	\$58,701	\$67,605	\$8,904	15.17%
Benefits Workers Compensation Insurance	\$15,199	\$17,466	\$17,473	\$7	0.04%
Benefits Employer Taxes Medicare	\$29,002	\$31,578	\$31,803	\$225	0.71%
Building Maintenance	\$49,348	\$55,000	\$55,000	\$0	0.00%
Building Rent	\$102,315	\$105,384	\$105,384	\$0	0.00%
Building Utilities	\$29,584	\$30,000	\$30,000	\$0	0.00%
Contracted Services	\$37,364	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$5,466	\$6,010	\$5,645	-\$365	-6.08%
Equipment - Technology	\$7,417	\$0	\$0	\$0	N/A
Equipment Rental	\$7,504	\$8,436	\$8,436	\$0	0.00%
Equipment Supplies	\$1,918	\$2,275	\$2,000	-\$275	-12.09%
Field Trips	\$15,174	\$5,250	\$5,000	-\$250	-4.76%
Furniture	\$737	\$1,000	\$0	-\$1,000	-100.00%
Internet	\$1,301	\$1,596	\$3,264	\$1,668	104.51%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$4,292	\$5,233	\$5,750	\$517	9.88%
Payroll	\$1,972,730	\$2,194,237	\$2,193,339	-\$898	-0.04%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$20,376	\$18,500	\$18,500	\$0	0.00%
Postage	\$225	\$575	\$403	-\$172	-29.91%
Professional Development	\$5,218	\$4,000	\$4,000	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$41,630	\$39,100	\$34,500	-\$4,600	-11.76%
Telephone	\$2,571	\$2,400	\$2,600	\$200	8.33%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$1,653	\$1,000	\$1,000	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$17,783	\$11,000	\$7,000	-\$4,000	-36.36%
Van Rental	\$1,525	\$2,200	\$10,876	\$8,676	394.36%
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$3,092,372</b>	<b>\$3,295,495</b>	<b>\$3,321,806</b>	<b>\$26,311</b>	<b>0.80%</b>
<b>NET</b>	<b>-\$32,311</b>	<b>\$285,065</b>	<b>\$166,954</b>	<b>-\$118,111</b>	<b>-41.43%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$2,707,425</b>	<b>\$2,910,081</b>	<b>\$2,906,959</b>	<b>-\$3,122</b>	<b>-0.11%</b>
<b>NET without Administration Expense Allocation</b>	<b>\$352,636</b>	<b>\$670,479</b>	<b>\$581,801</b>	<b>-\$88,678</b>	<b>-13.23%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>RIPLEY</b>	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$2,518,801	\$2,847,060	\$2,764,260	-\$82,800	-2.91%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$332,385	\$360,709	\$404,991	\$44,282	12.28%
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$3,616	\$6,189	\$6,446	\$257	4.15%
Benefits Health Insurance	\$261,762	\$267,034	\$290,871	\$23,837	8.93%
Benefits Pension Contribution - State	\$54,250	\$54,052	\$56,629	\$2,577	4.77%
Benefits Workers Compensation Insurance	\$13,003	\$16,258	\$16,912	\$654	4.02%
Benefits Employer Taxes Medicare	\$27,492	\$29,392	\$30,782	\$1,390	4.73%
Building Maintenance	\$74,728	\$57,000	\$57,000	\$0	0.00%
Building Rent	\$112,844	\$113,042	\$113,042	\$0	0.00%
Building Utilities	\$43,511	\$37,000	\$44,000	\$7,000	18.92%
Contracted Services	\$16,413	\$13,000	\$15,000	\$2,000	15.38%
Dues-Subscriptions-Memberships	\$6,072	\$6,000	\$4,000	-\$2,000	-33.33%
Equipment - Technology	\$6,741	\$6,450	\$4,350	-\$2,100	-32.56%
Equipment Rental	\$8,258	\$12,872	\$12,872	\$0	0.00%
Equipment Supplies	\$9,305	\$5,000	\$5,000	\$0	0.00%
Field Trips	\$3,973	\$3,700	\$5,040	\$1,340	36.22%
Furniture	\$0	\$6,800	\$2,800	-\$4,000	-58.82%
Internet	\$1,301	\$1,596	\$3,264	\$1,668	104.51%
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$1,068	\$4,600	\$2,760	-\$1,840	-40.00%
Payroll	\$1,916,455	\$2,027,057	\$2,122,910	\$95,853	4.73%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$80	\$75	\$100	\$25	33.33%
Professional Development	\$3,489	\$4,350	\$3,525	-\$825	-18.97%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$31,503	\$31,855	\$28,290	-\$3,565	-11.19%
Telephone	\$1,508	\$1,800	\$1,500	-\$300	-16.67%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$220	\$400	\$400	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$1,465	\$1,000	\$500	-\$500	-50.00%
Van Rental	\$600	\$1,600	\$7,145	\$5,545	346.56%
Capital Expenditures				\$0	N/A
Debt Service Payments				\$0	N/A
Deposits to Capital Reserve				\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$2,932,042</b>	<b>\$3,068,831</b>	<b>\$3,240,129</b>	<b>\$171,298</b>	<b>5.58%</b>
<b>NET</b>	<b>-\$413,241</b>	<b>-\$221,771</b>	<b>-\$475,869</b>	<b>-\$254,098</b>	<b>114.58%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$2,599,657</b>	<b>\$2,708,122</b>	<b>\$2,835,138</b>	<b>\$127,016</b>	<b>4.69%</b>
<b>NET without Administration Expense Allocation</b>	<b>-\$80,856</b>	<b>\$138,938</b>	<b>-\$70,878</b>	<b>-\$209,816</b>	<b>-151.01%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>DEAF AND HARD OF HEARING</b>	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$683,388	\$622,740	\$788,200	\$165,460	26.57%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$116,524	\$107,033	\$108,275	\$1,242	1.16%
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$1,104	\$1,946	\$1,797	-\$149	-7.66%
Benefits Health Insurance	\$49,424	\$53,031	\$55,153	\$2,122	4.00%
Benefits Pension Contribution - State	\$12,167	\$10,239	\$10,798	\$559	5.46%
Benefits Workers Compensation Insurance	\$4,721	\$5,230	\$4,807	-\$423	-8.09%
Benefits Employer Taxes Medicare	\$9,191	\$9,456	\$8,750	-\$706	-7.47%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$18,942	\$17,100	\$18,000	\$900	5.26%
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$41,426	\$39,188	\$34,750	-\$4,438	-11.32%
Dues-Subscriptions-Memberships	\$903	\$750	\$750	\$0	0.00%
Equipment - Technology	\$0	\$100	\$2,331	\$2,231	2231.40%
Equipment Rental	\$2,709	\$2,383	\$2,383	\$0	0.00%
Equipment Supplies	\$1,301	\$1,160	\$1,115	-\$45	-3.88%
Field Trips	\$305	\$620	\$568	-\$52	-8.39%
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$129	\$82	-\$47	-36.58%
Payroll	\$625,215	\$652,171	\$603,458	-\$48,713	-7.47%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$69	\$69	\$0	0.00%
Professional Development	\$1,686	\$1,625	\$1,605	-\$20	-1.23%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$5,804	\$3,945	\$4,448	\$503	12.75%
Telephone	\$2,704	\$2,300	\$2,704	\$404	17.57%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$2,499	\$2,138	\$2,700	\$563	26.32%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$450	\$0	\$280	\$280	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$897,075</b>	<b>\$910,612</b>	<b>\$864,823</b>	<b>-\$45,789</b>	<b>-5.03%</b>
<b>NET</b>	<b>-\$213,687</b>	<b>-\$287,872</b>	<b>-\$76,623</b>	<b>\$211,249</b>	<b>-73.38%</b>
<b>Total Expenses without Administration Expense Allocation</b>	<b>\$780,551</b>	<b>\$803,579</b>	<b>\$756,548</b>	<b>-\$47,031</b>	<b>-5.85%</b>
<b>NET without Administration Expense Allocation</b>	<b>-\$97,163</b>	<b>-\$180,839</b>	<b>\$31,652</b>	<b>\$212,491</b>	<b>-117.50%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>FOOD SERVICE</b>	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$166,408	\$170,000	\$170,000	\$0	0.00%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	N/A
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$265	\$450	\$456	\$6	1.33%
Benefits Health Insurance	\$49,765	\$46,765	\$51,756	\$4,991	10.67%
Benefits Pension Contribution - State	\$6,819	\$6,992	\$7,173	\$181	2.59%
Benefits Workers Compensation Insurance	\$767	\$912	\$937	\$25	2.74%
Benefits Employer Taxes Medicare	\$1,259	\$1,662	\$1,705	\$43	2.59%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$15,600	\$15,000	\$15,600	\$600	4.00%
Dues-Subscriptions-Memberships	\$50	\$50	\$50	\$0	0.00%
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$111,803	\$114,629	\$117,597	\$2,968	2.59%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$155	\$400	\$400	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$85,320	\$107,790	\$107,790	\$0	0.00%
Telephone	\$0	\$0	\$0	\$0	N/A
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$0	\$0	\$0	N/A
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$271,803</b>	<b>\$294,650</b>	<b>\$303,464</b>	<b>\$8,814</b>	<b>2.99%</b>
<b>NET</b>	<b>-\$105,395</b>	<b>-\$124,650</b>	<b>-\$133,464</b>	<b>-\$8,814</b>	<b>7.07%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>EXTENDED YEAR</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>					
Extended Year Revenue - Beebe	\$568,102	\$549,953	\$594,336	\$44,383	8.07%
Extended Year Revenue - Campus	\$313,802	\$325,983	\$355,840	\$29,857	9.16%
Extended Year Revenue - DHOH	\$101,391	\$77,672	\$84,760	\$7,088	9.13%
Extended Year Revenue - Middle	\$248,910	\$264,309	\$288,400	\$24,091	9.11%
Extended Year Revenue - Prep	\$365,677	\$348,346	\$380,000	\$31,654	9.09%
Extended Year Revenue - Ripley	\$257,767	\$264,955	\$289,160	\$24,205	9.14%
<b>TOTAL REVENUE</b>	<b>\$1,855,649</b>	<b>\$1,831,218</b>	<b>\$1,992,496</b>	<b>\$161,278</b>	<b>8.81%</b>
<b>EXPENSES</b>					
Extended Year Expense - Beebe	\$912	\$10,000	\$13,500	\$3,500	35.00%
Extended Year Expense - Campus	\$12,372	\$10,000	\$10,460	\$460	4.60%
Extended Year Expense - DHOH	\$26	\$500	\$500	\$0	0.00%
Extended Year Expense - Middle	\$2,750	\$6,600	\$6,600	\$0	0.00%
Extended Year Expense - Prep	\$4,379	\$12,000	\$12,000	\$0	0.00%
Extended Year Expense - Ripley	\$3,182	\$5,250	\$6,500	\$1,250	23.81%
Payroll Extended Year- Beebe	\$215,615	\$206,933	\$236,239	\$29,306	14.16%
Payroll Extended Year- Campus	\$81,946	\$76,770	\$90,572	\$13,802	17.98%
Payroll Extended Year- DHOH	\$24,693	\$25,260	\$27,292	\$2,032	8.04%
Payroll Extended Year- Middle	\$121,256	\$116,076	\$134,020	\$17,944	15.46%
Payroll Extended Year- Prep	\$177,995	\$173,612	\$196,731	\$23,119	13.32%
Payroll Extended Year- Ripley	\$143,329	\$141,788	\$158,416	\$16,628	11.73%
<b>TOTAL EXPENSES</b>	<b>\$788,455</b>	<b>\$784,789</b>	<b>\$892,830</b>	<b>\$108,041</b>	<b>13.77%</b>
<b>NET</b>	<b>\$1,067,194</b>	<b>\$1,046,429</b>	<b>\$1,099,666</b>	<b>\$53,237</b>	<b>5.09%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>ABA Fee for Service</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$728,331	\$745,000	\$752,000	\$7,000	0.94%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	N/A
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$923	\$1,536	\$1,574	\$38	2.47%
Benefits Health Insurance	\$74,024	\$60,200	\$62,608	\$2,408	4.00%
Benefits Pension Contribution - State	\$32,947	\$34,447	\$35,460	\$1,013	2.94%
Benefits Workers Compensation Insurance	\$4,789	\$5,940	\$6,033	\$93	1.57%
Benefits Employer Taxes Medicare	\$8,933	\$10,740	\$10,981	\$241	2.24%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$294	\$425	\$250	-\$175	-41.18%
Equipment - Technology	\$0	\$600	\$600	\$0	0.00%
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$703,527	\$740,710	\$757,304	\$16,594	2.24%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$2,300	\$4,500	\$4,500	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$2,346	\$3,450	\$3,450	\$0	0.00%
Telephone	\$6,052	\$5,800	\$6,000	\$200	3.45%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$11,059	\$15,000	\$13,000	-\$2,000	-13.33%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$847,194</b>	<b>\$883,348</b>	<b>\$901,760</b>	<b>\$18,412</b>	<b>2.08%</b>
<b>NET</b>	<b>-\$118,864</b>	<b>-\$138,348</b>	<b>-\$149,760</b>	<b>-\$11,412</b>	<b>8.25%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>ASSISTIVE TECHNOLOGY Fee for Service</b>	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$19,371	\$29,000	\$18,000	-\$11,000	-37.93%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	N/A
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Employer Taxes Medicare	\$0	\$0	\$0	\$0	N/A
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$624	\$500	\$500	\$0	0.00%
Equipment - Technology	\$500	\$500	\$500	\$0	0.00%
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$0	\$0	\$0	\$0	N/A
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$1,275	\$2,000	\$2,000	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$194	\$300	\$300	\$0	0.00%
Telephone	\$1,089	\$1,092	\$1,092	\$0	0.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$18	\$1,000	\$1,000	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$3,700</b>	<b>\$5,392</b>	<b>\$5,392</b>	<b>\$0</b>	<b>0.00%</b>
<b>NET</b>	<b>\$15,671</b>	<b>\$23,608</b>	<b>\$12,608</b>	<b>-\$11,000</b>	<b>\$0</b>



**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>Family and School Support Fee for Service</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$108,848	\$90,000	\$114,000	\$24,000	26.67%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	N/A
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$312	\$387	\$75	24.04%
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$505	\$0	\$0	\$0	N/A
Benefits Employer Taxes Medicare	\$1,559	\$1,501	\$1,968	\$467	31.11%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$0	\$0	\$0	\$0	N/A
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$125,651	\$135,875	\$135,756	-\$119	-0.09%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$600	\$600	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$338	\$300	\$300	\$0	0.00%
Telephone	\$0	\$0	\$0	\$0	N/A
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$2,375	\$2,000	\$2,400	\$400	20.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$130,428</b>	<b>\$140,588</b>	<b>\$141,411</b>	<b>\$823</b>	<b>0.59%</b>
<b>NET</b>	<b>-\$21,580</b>	<b>-\$50,588</b>	<b>-\$27,411</b>	<b>\$23,177</b>	<b>-45.82%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>PROFESSIONAL DEVELOPMENT Fee for Service</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$316,591	\$215,000	\$225,000	\$10,000	4.65%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	N/A
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Employer Taxes Medicare	\$0	\$0	\$0	\$0	N/A
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$116,303	\$62,000	\$73,400	\$11,400	18.39%
Dues-Subscriptions-Memberships	\$0	\$0	\$0	\$0	N/A
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$0	\$0	\$0	\$0	N/A
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$0	\$0	\$0	N/A
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$9,991	\$7,500	\$10,000	\$2,500	33.33%
Telephone	\$0	\$0	\$0	\$0	N/A
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$0	\$0	\$0	\$0	N/A
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$126,294</b>	<b>\$69,500</b>	<b>\$83,400</b>	<b>\$13,900</b>	<b>20.00%</b>
<b>NET</b>	<b>\$190,297</b>	<b>\$145,500</b>	<b>\$141,600</b>	<b>-\$3,900</b>	<b>-2.68%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>TUTORING Fee for Service</b>	Actual FY2019	Budget FY2020	Budget FY2021	+/-	% Change
<b>REVENUE</b>	\$93,344	\$70,000	\$90,000	\$20,000	28.57%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	N/A
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$0	\$135	\$135	N/A
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$271	\$0	\$337	\$337	N/A
Benefits Employer Taxes Medicare	\$0	\$0	\$0	\$0	N/A
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$13,619	\$20,000	\$20,000	\$0	0.00%
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$45,276	\$41,304	\$42,309	\$1,005	2.43%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$0	\$0	\$0	N/A
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$0	\$0	\$0	\$0	N/A
Telephone	\$931	\$912	\$930	\$18	1.97%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$1,063	\$3,000	\$3,000	\$0	0.00%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$61,160</b>	<b>\$65,216</b>	<b>\$66,711</b>	<b>\$1,495</b>	<b>2.29%</b>
<b>NET</b>	<b>\$32,184</b>	<b>\$4,784</b>	<b>\$23,289</b>	<b>\$18,505</b>	<b>386.78%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>TRANSITIONAL SERVICE Fee for Service</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$78,219	\$115,000	\$80,000	-\$35,000	-30.43%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	N/A
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$63	\$332	\$332	\$0	0.00%
Benefits Health Insurance	\$8,960	\$6,325	\$6,325	\$0	0.00%
Benefits Pension Contribution - State	\$4,595	\$1,624	\$1,624	\$0	0.00%
Benefits Workers Compensation Insurance	\$702	\$891	\$891	\$0	0.00%
Benefits Employer Taxes Medicare	\$1,778	\$812	\$812	\$0	0.00%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$768	\$1,273	\$1,054	-\$219	-17.20%
Equipment - Technology	\$0	\$459	\$629	\$170	37.04%
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$150	\$150	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$83	\$28	-\$55	-66.23%
Payroll	\$80,029	\$55,985	\$55,985	\$0	0.00%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$121	\$169	\$48	39.67%
Professional Development	\$150	\$680	\$680	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$1,268	\$1,677	\$3,113	\$1,436	85.59%
Telephone	\$2,464	\$2,424	\$2,424	\$0	0.00%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$5,044	\$5,280	\$6,000	\$720	13.64%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$105,821</b>	<b>\$77,966</b>	<b>\$80,216</b>	<b>\$2,250</b>	<b>2.89%</b>
<b>NET</b>	<b>-\$27,602</b>	<b>\$37,034</b>	<b>-\$216</b>	<b>-\$37,250</b>	<b>-\$1</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>VISION/MOBILITY Fee for Service</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$234,178	\$237,000	\$80,000	-\$157,000	-66.24%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	N/A
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$315	\$621	\$228	-\$393	-63.29%
Benefits Health Insurance	\$6,324	\$6,324	\$0	-\$6,324	-100.00%
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$1,416	\$1,764	\$661	-\$1,103	-62.53%
Benefits Employer Taxes Medicare	\$3,117	\$3,214	\$1,203	-\$2,011	-62.57%
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$6,000	\$6,000	\$0	0.00%
Dues-Subscriptions-Memberships	\$0	\$275	\$275	\$0	0.00%
Equipment - Technology	\$0	\$595	\$595	\$0	0.00%
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$700	\$700	\$0	0.00%
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$219,723	\$221,626	\$82,986	-\$138,640	-62.56%
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$399	\$900	\$900	\$0	0.00%
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$238	\$518	\$518	\$0	0.00%
Telephone	\$2,766	\$2,760	\$1,000	-\$1,760	-63.77%
Transportation	\$0	\$0	\$0	\$0	N/A
Travel Reimbursement	\$6,659	\$7,500	\$2,500	-\$5,000	-66.67%
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$240,957</b>	<b>\$252,797</b>	<b>\$97,566</b>	<b>-\$155,231</b>	<b>-61.41%</b>
<b>NET</b>	<b>-\$6,780</b>	<b>-\$15,797</b>	<b>-\$17,566</b>	<b>-\$1,769</b>	<b>11.20%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>TRANSPORTATION Fee for Service</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>	\$10,077,126	\$9,800,000	\$10,000,000	\$200,000	2.04%
<b>EXPENSES</b>					
Administrative Expense Allocation	\$0	\$0	\$0	\$0	N/A
Auditing Services	\$0	\$0	\$0	\$0	N/A
Benefits Free Life and Disability Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Health Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Pension Contribution - State	\$0	\$0	\$0	\$0	N/A
Benefits Workers Compensation Insurance	\$0	\$0	\$0	\$0	N/A
Benefits Employer Taxes Medicare	\$0	\$0	\$0	\$0	N/A
Building Maintenance	\$0	\$0	\$0	\$0	N/A
Building Rent	\$0	\$0	\$0	\$0	N/A
Building Utilities	\$0	\$0	\$0	\$0	N/A
Contracted Services	\$0	\$0	\$0	\$0	N/A
Dues-Subscriptions-Memberships	\$0	\$0	\$0	\$0	N/A
Equipment - Technology	\$0	\$0	\$0	\$0	N/A
Equipment Rental	\$0	\$0	\$0	\$0	N/A
Equipment Supplies	\$0	\$0	\$0	\$0	N/A
Field Trips	\$0	\$0	\$0	\$0	N/A
Furniture	\$0	\$0	\$0	\$0	N/A
Internet	\$0	\$0	\$0	\$0	N/A
Legal Services	\$0	\$0	\$0	\$0	N/A
Liability Insurance	\$0	\$0	\$0	\$0	N/A
Nursing Supplies	\$0	\$0	\$0	\$0	N/A
Payroll	\$0	\$0	\$0	\$0	N/A
Payroll Processing Services	\$0	\$0	\$0	\$0	N/A
Payroll Student Vocational	\$0	\$0	\$0	\$0	N/A
Postage	\$0	\$0	\$0	\$0	N/A
Professional Development	\$0	\$0	\$0	\$0	N/A
Retiree Health Insurance	\$0	\$0	\$0	\$0	N/A
Supplies and Materials	\$0	\$0	\$0	\$0	N/A
Telephone	\$0	\$0	\$0	\$0	N/A
Transportation	\$9,775,004	\$9,506,000	\$9,700,000	\$194,000	2.04%
Travel Reimbursement	\$0	\$0	\$0	\$0	N/A
Treasurer	\$0	\$0	\$0	\$0	N/A
Tuition Reimbursement	\$0	\$0	\$0	\$0	N/A
Umbrella Insurance	\$0	\$0	\$0	\$0	N/A
Unemployment	\$0	\$0	\$0	\$0	N/A
Van Maintenance	\$0	\$0	\$0	\$0	N/A
Van Rental	\$0	\$0	\$0	\$0	N/A
Capital Expenditures	\$0	\$0	\$0	\$0	N/A
Debt Service Payments	\$0	\$0	\$0	\$0	N/A
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	N/A
<b>TOTAL EXPENSES</b>	<b>\$9,775,004</b>	<b>\$9,506,000</b>	<b>\$9,700,000</b>	<b>\$194,000</b>	<b>2.04%</b>
<b>NET</b>	<b>\$302,122</b>	<b>\$294,000</b>	<b>\$300,000</b>	<b>\$6,000</b>	<b>2.04%</b>

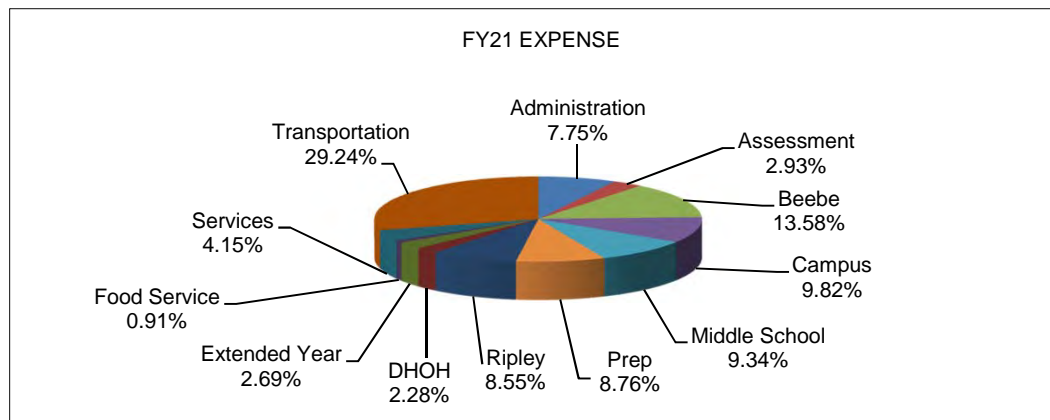
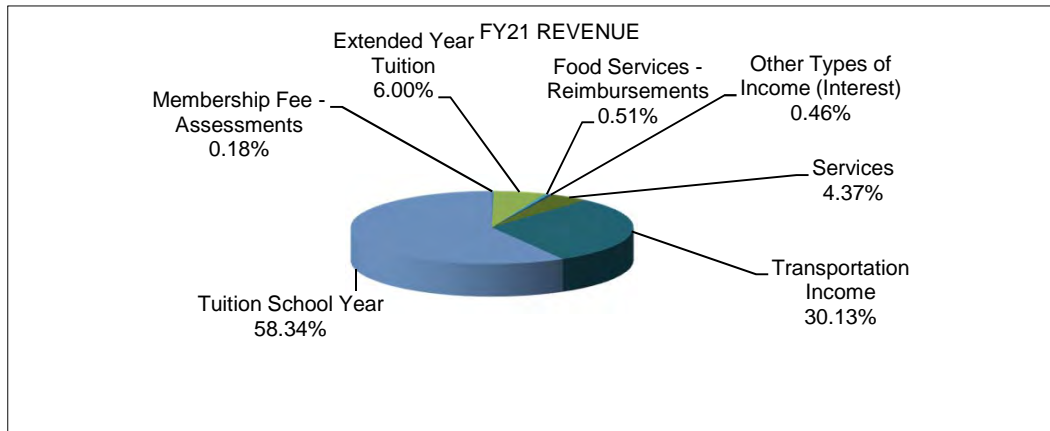
**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL  
GENERAL FUND**

**REVENUE AND EXPENSE SUMMARY AND PERCENTAGES**

REVENUE	Actual FY19	Budget FY20	Budget FY21	+/-	% Change
Membership Fee - Assessments	\$55,000	\$60,500	\$60,500	\$0	0.00%
Extended Year Tuition	\$1,855,649	\$1,831,218	\$1,992,496	\$161,278	8.81%
Food Services - Reimbursements	\$166,408	\$170,000	\$170,000	\$0	0.00%
Other Types of Income (Interest)	\$141,832	\$60,000	\$152,000	\$92,000	153.33%
Services	\$1,669,175	\$1,576,000	\$1,452,000	-\$124,000	-7.87%
Transportation Income	\$10,077,126	\$9,800,000	\$10,000,000	\$200,000	2.04%
Tuition School Year	\$17,877,174	\$18,804,240	\$19,361,720	\$557,480	2.96%
<b>TOTAL REVENUE</b>	<b>\$31,842,364</b>	<b>\$32,301,958</b>	<b>\$33,188,716</b>	<b>\$886,758</b>	<b>2.75%</b>

EXPENSE	Actual FY19	Budget FY20	Budget FY21	+/-	% Change
Administration	\$2,254,553	\$2,386,270	\$2,572,102	\$185,832	7.79%
Assessment	\$815,879	\$954,776	\$972,869	\$18,093	1.89%
Beebe	\$4,175,659	\$4,357,810	\$4,503,904	\$146,094	3.35%
Campus	\$3,140,411	\$3,176,531	\$3,259,413	\$82,882	2.61%
Middle School	\$2,902,279	\$2,904,609	\$3,097,810	\$193,201	6.65%
Prep	\$2,707,425	\$2,910,081	\$2,906,959	-\$3,122	-0.11%
Ripley	\$2,599,657	\$2,708,122	\$2,835,138	\$127,016	4.69%
DHOH	\$780,551	\$803,579	\$756,548	-\$47,031	-5.85%
Extended Year	\$788,455	\$784,789	\$892,830	\$108,041	13.77%
Food Service	\$271,803	\$294,650	\$303,464	\$8,814	2.99%
Services	\$1,515,554	\$1,494,807	\$1,376,455	-\$118,352	-7.92%
Transportation	\$9,775,004	\$9,506,000	\$9,700,000	\$194,000	2.04%
<b>TOTAL EXPENSE</b>	<b>\$31,727,230</b>	<b>\$32,282,024</b>	<b>\$33,177,492</b>	<b>\$895,468</b>	<b>2.77%</b>

NET	\$115,134	\$19,934	\$11,224	-\$8,710	-43.69%
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**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

**GENERAL FUND  
EXPENSE SUMMARY BY DEPARTMENT**

**OPERATING EXPENDITURES-CAPITAL EXPENDITURES-DEBT SERVICE PAYMENTS-  
DEPOSITS TO CAPITAL RESERVE**

<b>OPERATING EXPENDITURES</b>	<b>Actual FY19</b>	<b>Budget FY20</b>	<b>Budget FY21</b>	<b>+/-</b>	<b>% Change</b>
Administration	\$2,254,553	\$2,386,270	\$2,572,102	\$185,832	7.79%
Assessment	\$815,879	\$954,776	\$972,869	\$18,093	1.89%
Beebe	\$4,175,659	\$4,357,810	\$4,503,904	\$146,094	3.35%
Campus	\$3,140,411	\$3,176,531	\$3,259,413	\$82,882	2.61%
Middle School	\$2,902,279	\$2,904,609	\$3,097,810	\$193,201	6.65%
Prep	\$2,707,425	\$2,910,081	\$2,906,959	-\$3,122	-0.11%
Ripley	\$2,599,657	\$2,708,122	\$2,835,138	\$127,016	4.69%
DHOH	\$780,551	\$803,579	\$756,548	-\$47,031	-5.85%
Food Service	\$271,803	\$294,650	\$303,464	\$8,814	2.99%
Professional Development	\$126,294	\$69,500	\$83,400	\$13,900	20.00%
Extended Year	\$788,455	\$784,789	\$892,830	\$108,041	13.77%
ABA-BCBA	\$847,194	\$883,348	\$901,760	\$18,412	2.08%
Assistive Technology	\$3,700	\$5,392	\$5,392	\$0	0.00%
Family and School Support	\$130,428	\$140,588	\$141,411	\$823	0.59%
Transitional Service	\$105,821	\$77,966	\$80,216	\$2,250	2.89%
Tutoring Service	\$61,160	\$65,216	\$66,711	\$1,495	2.29%
Vision	\$240,957	\$252,797	\$97,566	-\$155,231	-61.41%
Transportation	\$9,775,004	\$9,506,000	\$9,700,000	\$194,000	2.04%
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$31,727,230</b>	<b>\$32,282,024</b>	<b>\$33,177,492</b>	<b>\$895,468</b>	<b>2.77%</b>

<b>CAPITAL EXPENDITURES</b>	<b>Actual FY19</b>	<b>Budget FY20</b>	<b>Budget FY21</b>	<b>+/-</b>	<b>% Change</b>
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>

<b>DEBT SERVICE PAYMENTS</b>	<b>Actual FY19</b>	<b>Budget FY20</b>	<b>Budget FY21</b>	<b>+/-</b>	<b>% Change</b>
<b>TOTAL DEBT SERVICE PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>

<b>DEPOSITS TO CAPITAL RESERVE</b>	<b>Actual FY19</b>	<b>Budget FY20</b>	<b>Budget FY21</b>	<b>+/-</b>	<b>% Change</b>
<b>TOTAL DEPOSITS TO CAPITAL RESERVE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>

<b>TOTAL ALL GENERAL FUND EXPENSES</b>	<b>Actual FY19</b>	<b>Budget FY20</b>	<b>Budget FY21</b>	<b>+/-</b>	<b>% Change</b>
OPERATING EXPENDITURES	\$31,727,230	\$32,282,024	\$33,177,492	\$895,468	2.77%
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	N/A
DEBT SERVICE PAYMENTS	\$0	\$0	\$0	\$0	N/A
DEPOSITS TO CAPITAL RESERVE	\$0	\$0	\$0	\$0	N/A
<b>TOTAL ALL GENERAL FUND EXPENSES</b>	<b>\$31,727,230</b>	<b>\$32,282,024</b>	<b>\$33,177,492</b>	<b>\$895,468</b>	<b>2.77%</b>



**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET**

**SUPPLEMENTAL MATERIAL**

<b>Summary Detail General Fund</b>	<b>Actual FY2019</b>	<b>Budget FY2020</b>	<b>Budget FY2021</b>	<b>+/-</b>	<b>% Change</b>
<b>REVENUE</b>					
Membership Fee - Assessments	\$55,000	\$60,500	\$60,500	\$0	0.00%
Extended Year Tuition	\$1,855,649	\$1,831,218	\$1,992,496	\$161,278	8.81%
Food Services - Reimbursements	\$166,408	\$170,000	\$170,000	\$0	0.00%
Other Types of Income (Interest)	\$141,832	\$60,000	\$152,000	\$92,000	153.33%
Services	\$1,669,175	\$1,576,000	\$1,452,000	-\$124,000	-7.87%
Transportation Income	\$10,077,126	\$9,800,000	\$10,000,000	\$200,000	2.04%
Tuition School Year	\$17,877,174	\$18,804,240	\$19,361,720	\$557,480	2.96%
<b>TOTAL REVENUE</b>	<b>\$31,842,364</b>	<b>\$32,301,958</b>	<b>\$33,188,716</b>	<b>\$886,758</b>	<b>2.75%</b>
<b>EXPENSES</b>					
Auditing Services	\$15,500	\$16,000	\$18,000	\$2,000	12.50%
Benefits Free Life and Disability Insurance	\$27,975	\$46,898	\$47,027	\$129	0.28%
Benefits Health Insurance	\$1,966,073	\$1,925,723	\$1,996,165	\$70,442	3.66%
Benefits Pension Contribution - State	\$367,421	\$369,968	\$383,102	\$13,134	3.55%
Benefits Workers Compensation Insurance	\$105,941	\$128,488	\$129,010	\$522	0.41%
Benefits Employer Taxes Medicare	\$216,579	\$233,847	\$235,358	\$1,511	0.65%
Building Maintenance	\$559,050	\$326,000	\$318,000	-\$8,000	-2.45%
Building Rent	\$982,176	\$988,809	\$1,270,595	\$281,786	28.50%
Building Utilities	\$250,443	\$237,500	\$286,602	\$49,102	20.67%
Contracted Services	\$407,717	\$341,500	\$444,134	\$102,634	30.05%
Dues-Subscriptions-Memberships	\$69,215	\$60,196	\$72,340	\$12,145	20.18%
Equipment - Technology	\$55,037	\$27,190	\$29,851	\$2,661	9.79%
Equipment Rental	\$46,548	\$51,217	\$51,217	\$0	0.00%
Equipment Supplies	\$33,788	\$33,095	\$37,561	\$4,466	13.49%
Field Trips	\$35,780	\$20,020	\$21,458	\$1,438	7.18%
Furniture	\$7,596	\$14,095	\$8,655	-\$5,440	-38.60%
Internet	\$6,504	\$7,980	\$17,296	\$9,316	116.74%
Legal Services	\$6,552	\$10,000	\$10,000	\$0	0.00%
Liability Insurance	\$10,359	\$10,877	\$11,536	\$659	6.06%
Nursing Supplies	\$9,199	\$20,580	\$16,821	-\$3,759	-18.26%
Payroll	\$15,223,995	\$16,249,320	\$16,299,954	\$50,634	0.31%
Payroll Processing Services	\$26,180	\$28,000	\$28,000	\$0	0.00%
Payroll Student Vocational	\$38,226	\$39,500	\$38,500	-\$1,000	-2.53%
Postage	\$5,779	\$9,942	\$9,728	-\$214	-2.15%
Professional Development	\$54,886	\$63,260	\$63,140	-\$120	-0.19%
Retiree Health Insurance	\$77,047	\$78,000	\$78,000	\$0	0.00%
Supplies and Materials	\$326,178	\$398,250	\$379,629	-\$18,621	-4.68%
Telephone	\$40,034	\$36,908	\$38,730	\$1,822	4.94%
Transportation	\$9,775,004	\$9,506,000	\$9,700,000	\$194,000	2.04%
Travel Reimbursement	\$47,846	\$57,758	\$52,105	-\$5,653	-9.79%
Treasurer	\$8,023	\$8,000	\$8,511	\$511	6.39%
Tuition Reimbursement	\$10,379	\$20,000	\$20,000	\$0	0.00%
Umbrella Insurance	\$63,654	\$67,016	\$69,362	\$2,346	3.50%
Unemployment	\$13,366	\$30,000	\$30,000	\$0	0.00%
Van Maintenance	\$35,605	\$26,400	\$21,900	-\$4,500	-17.05%
Van Rental	\$13,120	\$8,900	\$42,375	\$33,475	376.12%
Extended Year Expense	\$23,621	\$44,350	\$49,560	\$5,210	11.75%
Payroll Extended Year	\$764,834	\$740,439	\$843,270	\$102,831	13.89%
Capital Expenditures	\$0	\$0	\$0	\$0	0.00%
Debt Service Payments	\$0	\$0	\$0	\$0	0.00%
Deposits to Capital Reserve	\$0	\$0	\$0	\$0	0.00%
<b>TOTAL EXPENSES</b>	<b>\$31,727,230</b>	<b>\$32,282,024</b>	<b>\$33,177,492</b>	<b>\$895,468</b>	<b>2.77%</b>
<b>NET</b>	<b>\$115,134</b>	<b>\$19,934</b>	<b>\$11,224</b>	<b>-\$8,710</b>	<b>-43.69%</b>

**SEEM COLLABORATIVE  
FY2021 APPROVED BUDGET  
SUPPLEMENTAL MATERIAL**

<b>Summary Detail Non-General Fund Grants-Gifts-Donations Revenue and Expenses</b>	Grants			Restricted Funds (Gifts-Donations)		
	Actual FY2019	Budget FY2020	Budget FY2021	Actual FY2019	Budget FY2020	Budget FY2021
<b>REVENUE</b>	\$295,548	\$136,920	\$136,920	\$50,405	\$40,000	\$40,000
<b>EXPENSES</b>						
Administrative Expense Allocation						
Auditing Services						
Benefits Free Life and Disability Insurance						
Benefits Health Insurance						
Benefits Pension Contribution - State						
Benefits Workers Compensation Insurance						
Benefits Employer Taxes Medicare						
Building Maintenance						
Building Rent						
Building Utilities						
Contracted Services	\$19,857	\$30,200	\$30,200			
Dues-Subscriptions-Memberships						
Equipment - Technology						
Equipment Rental						
Equipment Supplies						
Field Trips						
Furniture						
Internet						
Legal Services						
Liability Insurance						
Nursing Supplies						
Payroll	\$169,603	\$81,920	\$81,920			
Payroll Processing Services						
Payroll Student Vocational						
Postage						
Professional Development						
Retiree Health Insurance						
Supplies and Materials	\$8,914	\$24,800	\$24,800			
Telephone						
Transportation						
Travel Reimbursement	\$344					
Treasurer						
Tuition Reimbursement						
Umbrella Insurance						
Unemployment						
Van Maintenance						
Van Rental						
Restricted Fund Expense				\$15,017	\$30,000	\$30,000
<b>TOTAL EXPENSES</b>	<b>\$198,718</b>	<b>\$136,920</b>	<b>\$136,920</b>	<b>\$15,017</b>	<b>\$30,000</b>	<b>\$30,000</b>

Notes:

Grant and Restricted Revenue and Expenses are based on July 1 - June 30. Depending on when revenue is received and when expenses are made there might be a difference (ending balance positive or negative).